

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

(Mark One)
 ANNUAL REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended December 31, 2006

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission File Number 1-8036

WEST PHARMACEUTICAL SERVICES, INC.

(Exact name of registrant as specified in its charter)

Pennsylvania **23-1210010**
(State or other jurisdiction of (I.R.S. Employer
incorporation or organization) Identification Number)

101 Gordon Drive, PO Box 645,
Lionville, PA **19341-0645**
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: **610-594-2900**

Securities registered pursuant to Section 12(b) of the Act:

| <u>Title of each class</u> | <u>Name of each exchange on which registered</u> |
|---|--|
| Common Stock, par value \$.25 per share | New York Stock Exchange |

Securities registered pursuant to Section 12 (g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer

Indicated by check mark whether the registrant is a shell company (as defined in rule 12b-2 of the Exchange Act). Yes No

The aggregate market value of the voting stock held by non-affiliates of the registrant as of June 30, 2006 was approximately \$1,175,809,948 based on the closing price as reported on the New York Stock Exchange.

As of January 31, 2007, there were 33,042,322 shares of the Registrant's common stock outstanding.

DOCUMENTS INCORPORATED BY REFERENCE

| <u>Document</u> | <u>Parts Into Which Incorporated</u> |
|---|--------------------------------------|
| Proxy Statement for the Annual Meeting of Shareholders to be held May 1, 2007 | Part III |

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Cautionary Factors That May Affect Future Results

(Cautionary Statements Under the Private Securities Litigation Reform Act of 1995)

Our disclosure and analysis in this 2006 Form 10-K contains some forward-looking statements that set forth anticipated results based on management’s plans and assumptions. Such statements give our current expectations or forecasts of future events—they do not relate strictly to historical or current facts. In particular, these include statements concerning future actions, future performance or results of current and anticipated products, sales efforts, expenses, the outcome of contingencies such as legal proceedings and financial results. We have tried, wherever possible, to identify such statements by using words such as “estimate,” “expect,” “intend,” “believe,” “plan,” “anticipate,” “project” and other words and terms of similar meaning in connection with any discussion of future operating or financial performance or condition.

We cannot guarantee that any forward-looking statement will be realized. If known or unknown risks or uncertainties materialize, or if underlying assumptions are inaccurate, actual results could differ materially from past results and those expressed or implied in any forward-looking statement. You should bear this in mind as you consider forward-looking statements. We cannot predict or identify all such risks and uncertainties, but factors that could cause the actual results to differ materially from expected and historical results include the following: sales demand; the timing, regulatory approval and commercial success of customers’ products incorporating our products and services, including specifically, the Exubera® Inhalation-Powder insulin device; customers’ changes to inventory requirements and manufacturing plans that alter existing orders or ordering patterns for our products; our ability to pass raw-material cost increases on to customers through price increases; maintaining or improving production efficiencies and overhead absorption; physical limits on manufacturing capacity that may limit our ability to satisfy anticipated demand; the availability of labor to meet increased demand; competition from other providers; average profitability, or mix, of products sold in a reporting period; financial performance of unconsolidated affiliates; strength of the U.S. dollar in relation to other currencies, particularly the Euro, UK Pound, Danish Krone, Japanese Yen and Singapore Dollar; higher interest rates; interruptions or weaknesses in our supply chain, which could cause delivery delays or restrict the availability of raw materials and key bought-in components and finished products, including products produced in northern Israel; raw-material price escalation, particularly petroleum-based raw materials, and energy costs; availability, and pricing of materials that may be affected by vendor concerns with exposure to product-related liability; and, changes in tax law or loss of beneficial tax incentives.

We also refer you to the risks associated with our business that are contained in Item 1A, *Risk Factors*, as supplemented from time to time in subsequently filed Quarterly Reports on Form 10-Q, and other documents we may file with the Securities and Exchange Commission. We undertake no obligation to publicly update forward-looking statements, whether as a result of new information, future events or otherwise.

All trademarks and registered trademarks used in this report are the property of West Pharmaceutical Services, Inc., unless noted otherwise.

Exubera® is a registered trademark of Pfizer Inc.

PART I

ITEM 1. DESCRIPTION OF BUSINESS.

General

West Pharmaceutical Services, Inc. (which may be referred to as *West*, the *Company*, *we*, *us* or *our*) is a manufacturer of components and systems for injectable drug delivery and plastic packaging and delivery system components for the healthcare, personal care and consumer products markets. Our products include stoppers and seals for vials, and components used in syringes, intravenous delivery systems and blood collection and diagnostic systems. Our customers include the world's leading pharmaceutical, biotechnology, generic drug and medical-device producers. The Company was incorporated under the laws of the Commonwealth of Pennsylvania on July 27, 1923.

Acquisitions and Dispositions

In recent years, we have gone through a series of acquisitions and dispositions designed to focus our business on our core competencies in pharmaceutical packaging, delivery components and devices and related services.

On December 24, 2004, we agreed to sell our drug delivery systems business. That business consisted of developing proprietary chemical-based delivery methods, which when combined with the active drug compound, would improve the drug's delivery profile.

On August 23, 2005, we sold our clinical services business unit. For financial reporting purposes, the operating results of the drug delivery business and clinical services unit have been classified as discontinued operations for all periods presented and are contained in Note 3 to our consolidated financial statements, *Discontinued Operations*.

On February 11, 2005, we acquired Monarch Analytical Laboratories, Inc. (Monarch), which provides analytical testing services for glass, plastics and elastomer packaging.

On May 20, 2005, we completed the acquisition of the business assets of the Tech Group, Inc. (TGI). TGI manufactures plastic components and assemblies for the pharmaceutical, medical device, consumer products and personal care markets.

On August 2, 2005, we acquired a 90% interest in Medimop Medical Projects, Ltd. and its U.S. affiliate (Medimop). Medimop develops disposable medical devices for the mixing, transfer, reconstitution and administration of injectable drugs.

For additional detail regarding our acquisitions, see Note 2 to our consolidated financial statements, *Acquisitions*.

West Website

West maintains a website at www.westpharma.com. Our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 are available on our website under the *Investor—SEC Filings* caption as soon as reasonably practical after we electronically file the material with, or furnish it to, the Securities and Exchange Commission (SEC). These filings are also available to the public over the Internet at the SEC's website at www.sec.gov. You may also read and copy any document we file at the SEC's Public Reference Room at 100 F. Street, N.E., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 for further information on the Public Reference Room.

Throughout this Form 10-K, we "incorporate by reference" certain information from parts of other documents filed with the SEC and from our Proxy Statement for the 2007 Annual Meeting of Shareholders (2007 Proxy Statement), which will be filed with the SEC within 120 days following the end of our 2006

fiscal year. Our 2007 Proxy Statement will be available on our website on or about March 31, 2007 under the caption *Investor—SEC Filings*.

Information about our corporate governance, including our Corporate Governance Principles and Code of Business Conduct, as well as information about our Directors, Board Committees, Committee charters, and instructions on how to contact the Board, is available on our website under the *Investor—Corporate Governance* caption. Information relating to the West Pharmaceutical Services Dividend Reinvestment Plan is also available on our website under the *Investors—DRIP* caption. We will provide any of the foregoing information without charge upon written request to John R. Gailey III, Vice President, General Counsel and Secretary, West Pharmaceutical Services, Inc., 101 Gordon Drive, Lionville, Pennsylvania 19341.

Business Segments

We have two reportable segments: Pharmaceutical Systems and Tech Group. The Pharmaceutical Systems segment includes the results of the acquired Medimop and Monarch businesses. The Tech Group segment includes the results of the acquired businesses of TGI.

Comparative segment revenues and related financial information for 2006, 2005 and 2004 are presented in a table contained in Note 7 to our consolidated financial statements, *Segment Information*, and the section headed *Results of Operations* in the *Management's Discussion and Analysis of Financial Condition and Results of Operations* section of this 2006 Form 10-K.

Pharmaceutical Systems Segment

Our Pharmaceutical Systems segment designs, manufactures and sells a variety of elastomer and metal components used in parenteral drug delivery for the branded pharmaceutical, generic and biopharmaceutical industries and is one of the world's largest, independent manufacturers of pharmaceutical packaging components (stoppers, plungers and seals). The primary components we manufacture are subject to regulatory oversight within our customers' manufacturing facilities. We have manufacturing facilities in North and South America, Europe and Asia Pacific, with affiliated companies in Mexico and Japan. See Item 2, *Properties*, for additional information on our manufacturing sites.

Our Pharmaceutical Systems segment consists of two operating segments—the Americas and Europe/Asia Pacific—which are aggregated for reporting purposes because they have similar economic characteristics, as well as similar products, manufacturing processes, customer objectives, distribution procedures and regulatory requirements.

Our Pharmaceutical Systems business is composed of the following product lines:

- Elastomeric stoppers and discs, which serve as primary closures for pharmaceutical vials.
- Secondary closures for pharmaceutical vials, called Flip-Off® aluminum seals, consisting of an aluminum seal and removable plastic button, and in some applications, just an aluminum seal.
- Elastomeric syringe plungers, stoppers for blood collection systems and flashback bulbs and sleeve stoppers for intravenous dispensing systems.
- Elastomer and co-molded elastomer/plastic components for infusion (IV) sets.
- Dropper bulbs—including tamper-evident droppers—for applications such as eye, ear and nasal drops, diagnostic products and dispensing systems.
- Needle shields and tip caps to fit most standard prefilled syringes and combination seals for dental cartridges and pens.
- Baby bottle nipple and pacifier bulbs from a variety of elastomeric formulations.

Our elastomeric components are offered in a variety of standard and customer-specific configurations and formulations. These components are available with advanced barrier films and coatings to enhance their performance. *FluroTec*® is a fluorocarbon film which is applied to rubber stoppers and plungers using a patented molding process. This film helps to prevent the migration of rubber constituents into the drug formulation and the absorption of drug constituents into the rubber stopper and results in enhanced shelf life of packaged drugs. *Teflon*® is a fluorinated ethylene-propylene film applied to the surface of serum stoppers to improve compatibility between the closure and the drug. Teflon® is a registered trademark of E.I. DuPont de Nemours and Company. B2-Coating is a polydimethylsiloxane fluid coating applied to the surface of rubber stoppers and plungers using a patented process. B2-Coating eliminates the need for conventional siliconization to help manufacturers reduce vision system product rejections due to trace levels of silicone molecules found in packaged drug compounds. FluroTec and B2-Coating technologies are licensed from Daikyo Seiko, Ltd.

In addition to the coating technologies, we offer a post-manufacturing process called Westar® RS (ready to sterilize), a documented and fully validated procedure for washing and siliconizing stoppers and syringe components to remove biological materials and endotoxins prior to sterilization. The Westar® process increases the overall efficiency of injectable drug production by centralizing processing and eliminating steps otherwise required in each of our customers' manufacturing processes.

Our Flip-Off® secondary closures are tamper-evident sterilizable seals, consisting of a metal overseal and a molded plastic cap that is removed in order to permit access to the drug-vial contents. These are sold in a wide range of sizes and color combinations to meet customers' needs for product identification and differentiation. In 2004, we introduced seals with a smooth-top surface for printing or embossing cautionary statements, usage or dosage instructions, or manufacturer or product names. In 2005, we introduced anti-counterfeiting technologies that include the use of spectroscopic inks for covert product protection—allowing customers to incorporate price codes or product lot numbers visible only under ultra-violet lights.

The latest seal technology, known as West Spectra™ RFID, currently in development with two manufacturers, incorporates a radio-frequency identification chip within the molded cap. The chip can include product information and manufacturer information that is readable and easy to update, enabling product tracking throughout the entire supply chain.

Many injectable drug products, including the majority of recently introduced biotechnology products, are produced as freeze-dried powders in order to preserve product efficacy during shipment and storage. These products must be reconstituted, typically by diluting the powder with sterile water or other diluent at the point of use. Our acquisition of Medimop expanded our product offerings in this area. All Medimop products are 510K-approved by the United States Food and Drug Administration (FDA). In addition, many Medimop products are protected by patents.

As an adjunct to our Pharmaceutical Systems products, we offer contract analytical laboratory services for testing and evaluating primary drug packaging components and their compatibility with the contained drug formulation specializing in extractables and leachables testing. Monarch Laboratories specializes in plastic and glass materials testing. Prior to acquiring Monarch, our analytical laboratories focused primarily on elastomer materials. The two operations have been combined to form West Monarch Analytical Laboratories. The integrated laboratories provide us and our customers with in-depth knowledge and analysis of the interaction and compatibility of drug products with elastomer, glass and plastic packaging components. Our analytical laboratories also provide specialized testing for complete drug delivery systems.

Tech Group Segment

Our Tech Group segment serves the medical, pharmaceutical, diagnostic and healthcare markets with custom contract-manufacturing services. Products and projects include design and manufacturing of unique components for surgical, ophthalmic, diagnostic and drug delivery systems, such as contact lens storage kits, pill dispensers, safety needle syringes, disposable blood collection systems and components and systems associated with drug inhalation devices. This segment has manufacturing operations in the U.S., Mexico, Puerto Rico and Ireland. See Item 2, *Properties*, for additional information on our manufacturing sites.

The Tech Group segment also has expertise in product design, including in-house mold design and construction, a quick-response center for developmental and prototype tooling and high-speed automated assemblies. Technologies include multi-material molding, in-mold labeling, ultrasonic-welding and automated multi-component clean-room assembly.

In January 2006, the FDA and the European Medicines Agency granted marketing approval for Exubera® Inhalation Powder, a pulmonary insulin product, licensed by Pfizer, Inc. and developed by our customer, Nektar Therapeutics. We are one of two contract-manufacturers, and the only U.S.-based contract-manufacturer, for Nektar's inhalation delivery device. Although the product faces significant challenges in gaining acceptance among physicians and diabetic patients, current expectations for the product are positive. Pfizer currently markets the product in the United Kingdom, Ireland and Germany. In the U.S., Pfizer has initiated plans for an expanded roll-out of Exubera® to primary care physicians beginning in 2007.

In the consumer products and personal care markets, Tech Group products include the following:

- Child-resistant and tamper-evident closures and dispensers for personal care products.
- *Spout-Pak*® components used to seal beverage containers (*Spout-Pak*® is a registered trademark of International Paper).

- Multi-piece components for consumer technology products.
- Unique pens and marking systems.
- Small-scale fan/motor assemblies.
- Laundry and home-care system components.

International

We have significant operations outside the United States. They are managed through the same business segments as our U.S. operations—Pharmaceutical Systems and Tech Group. Sales outside of the U.S. account for approximately 49% of consolidated net sales.

For a geographic breakdown of sales, see the table in Note 7 to the consolidated financial statements, *Segment Information*, and Note 13, *Affiliated Companies*.

Although the general business process is similar to the domestic business, international operations are exposed to additional risks inherent in carrying on business in other countries. These risks include currency fluctuations, multiple tax jurisdictions and—particularly in Latin and South America and the Middle East—political and social issues that could destabilize local markets and affect the demand for our products.

Depending on the direction of change relative to the U.S. dollar, foreign currency values can increase or decrease the reported dollar value of our net assets and results of operations. See the discussion under

the caption *Summary of Significant Accounting Policies - Foreign Currency Translation* in Note 1 to our consolidated financial statements. Also see Note 5, *Other Expense*.

We attempt to minimize some of our exposure to these exchange rate fluctuations through the use of forward exchange contracts and foreign currency denominated debt. This activity is generally discussed in Note 1 under the caption *Summary of Significant Accounting Policies—Financial Instruments* and in Note 16, *Financial Instruments*, to our consolidated financial statements in this 2006 Form 10-K.

Raw Materials

We use three basic raw materials in the manufacture of our products: elastomers, aluminum and plastic. Elastomers include both natural and synthetic materials. We have access to adequate supplies of these raw materials to meet our production needs through agreements with suppliers, and therefore foresee no significant availability problems in the near future.

We utilize a supply-chain management strategy in our reporting segments, which involves purchasing from integrated suppliers that control their own sources of supply. This strategy has reduced the number of our raw material suppliers. In most cases, we purchase raw materials from a single source to assure quality and reduce costs. Due to regulatory control over our production processes, and the cost and time involved in qualifying suppliers, we rely on single-source suppliers for many critical raw materials. This strategy increases the risk that our supply lines may be interrupted in the event of a supplier production problem.

These risks are managed, where possible, by selecting suppliers with multiple manufacturing sites, rigid quality control systems, surplus inventory levels and other methods of maintaining supply in case of interruption in production.

Intellectual Property Rights

Patents and other proprietary rights are important to our business. We own or license numerous patents and have patent applications pending in the United States and in foreign countries that relate to various aspects of our products. In addition, key valued-added and proprietary products and processes are licensed from our Japanese affiliate, Daikyo Seiko Ltd. Our patents and other proprietary rights have been useful in establishing our market share and in the growth of our business, and are expected to continue to be of value in the future, as we continue to develop proprietary products. Although of importance in the aggregate, we do not consider our business to be materially dependent on any individual patent.

We also rely heavily on trade secrets, manufacturing know-how and continuing technological innovations, as well as in-licensing opportunities, to maintain and further develop our competitive position, particularly in the area of formulation development and tooling design.

If the use of our technologies conflicts with the intellectual property rights of third-parties, we may incur substantial liabilities and we may be unable to commercialize products based on these technologies in a profitable manner, if at all.

Seasonality

Although our Pharmaceutical Systems business is not inherently seasonal, sales and operating profit in the second half of the year are typically lower when compared to those of the first half of the year primarily due to scheduled plant shutdowns for maintenance procedures and vacations for production employees, and the year-end impact of holidays on production scheduling.

Working Capital

We are required to carry significant amounts of inventory to meet customer requirements. Other agreements also require us to purchase inventory in bulk orders, which increases inventory levels but

decreases the risk of supply interruption. Levels of inventory are also influenced by the seasonal patterns discussed above. For a more detailed discussion of working capital, please see the discussion in *Management's Discussion and Analysis of Financial Condition and Results of Operations* under the caption *Financial Condition, Liquidity and Capital Resources*.

Marketing

Our Pharmaceutical Systems customers include practically every major branded pharmaceutical, generic and biopharmaceutical company in the world. Pharmaceutical systems components and other products are sold to major pharmaceutical, biotechnology and hospital supply/medical device companies, which incorporate them into their products for distribution to the ultimate end-user.

With extensive experience in contract-manufacturing, our Tech Group segment sells to many of the world's largest medical device and pharmaceutical companies and to large customers in the personal care and food-and-beverage industries. Tech Group components generally are incorporated into our customers' manufacturing lines for further processing or assembly.

West's products and services are distributed primarily through our own sales force and distribution network, with limited use of contract sales agents and regional distributors.

Our ten largest customers accounted for approximately 36.4% of our consolidated net sales in 2006, but not one of these customers accounted for more than 10%. The three largest customers in the Tech Group segment accounted for approximately 24.3% of the 2006 net sales for that segment.

Order Backlog

At December 31, 2006, our order backlog was \$250.1 million, of which \$248.2 million is expected to be filled during fiscal year 2007. The order backlog was \$182.5 million at the end of 2005. This increase was primarily due to strengthening demand for key products and blanket orders placed by certain customers for the full year. Order backlog includes firm orders placed by customers for manufacture over a period of time according to their schedule or upon confirmation by the customer. We also have contractual arrangements with a number of our customers, and products covered by these contracts are included in our backlog only as orders are received.

Competition

We compete with several companies across our major and minor Pharmaceutical Systems product lines. However, we believe that we supply a major portion of the U.S. market for pharmaceutical elastomer and metal packaging components and have a significant share of the European market for these components.

Because of the special nature of our pharmaceutical packaging components and our long-standing participation in the market, competition is based primarily on product design and performance although total cost is becoming increasingly important as pharmaceutical companies continue with aggressive cost-control programs across their entire operations. We differentiate ourselves from our competition as a "full-service value-added" global supplier that can provide pre-sale formula and engineering development, analytical services, regulatory expertise and post-manufacturing technologies, as well as after-sale technical support. Customers also appreciate the global scope of West's manufacturing capability and our ability to produce many products at multiple sites.

Our Tech Group business is in very competitive markets for both healthcare and consumer products. The competition varies from smaller regional companies to large global molders that command significant market shares. There are extreme cost pressures and many of our customers look off-shore to reduce cost. We differentiate ourselves by leveraging our global capability and by employing new technologies such as

high-speed automated assembly, insert molding, multi-shot molding and expertise with multiple-piece closure systems. Because of the more demanding regulatory requirements in the medical-device component area, there are a smaller number of other competitors, mostly large-scale companies. We compete for this market on the basis of our reputation for quality and reliability in engineering and project management, diverse contract-manufacturing capabilities and knowledge of and experience in complying with FDA requirements.

Research and Development Activities

We maintain our own research-scale production facilities and laboratories for development of new products and offer contract engineering design and development services to assist customers with new product development.

Our quality control, regulatory and laboratory testing capabilities also are used to ensure compliance with applicable manufacturing and regulatory standards for primary and secondary pharmaceutical packaging components. Our engineering departments are responsible for product and tooling design and testing, and for the design and construction of processing equipment. In addition we have created an innovation group responsible for seeking new opportunities in injectable packaging and delivery systems, for developing innovative new products to serve unmet market needs, and for the process of transitioning our Tech Group segment from primarily a contract manufacturer to a producer of high-value proprietary systems and products.

In 2006, we employed 69 professionals in these activities. We spent \$8.8 million in 2006, \$6.3 million in 2005 and \$5.2 million in 2004 on development and engineering for the Pharmaceutical Systems segment. The Tech Group segment incurred research and development expenses of \$2.3 million, \$1.6 million, and \$1.6 million in the years 2006, 2005 and 2004, respectively.

Commercial development of our new products and services for medical and pharmaceutical applications commonly requires several years. New products that we develop may require separate approval as medical devices, and products that are intended to be used in packaging and delivery of pharmaceutical products will be subject to both customer acceptance of our products and regulatory approval of the customer's products following our development period.

Employees

As of December 31, 2006, we employed approximately 6,323 people in our operations throughout the world.

ITEM 1A. RISK FACTORS.

Our sales and profitability depend to a large extent on the sale of drug products delivered by injection. If the products developed by our customers in the future use another delivery system, our sales and profitability could suffer.

Our business depends to a substantial extent on customers' continued sales and development of products that are delivered by injection. We also rely on our customers who develop products that use other delivery means, including oral and trans-mucosal, specifically, the Exubera® Inhalation-Powder insulin device. However, if our customers fail to continue to sell, develop and deploy new injectable products or we are unable to develop new products that assist in the delivery of drugs by alternative methods, our sales and profitability may suffer.

If we are unable to provide comparative value advantages, timely fulfillment of customer orders, or resist pricing pressure, we will have to reduce our prices, which may negatively impact our profit margins.

We compete with several companies across our major product lines. Because of the special nature of these products, competition is based primarily on product design and performance, although total cost is becoming increasingly important as pharmaceutical companies continue with aggressive cost control programs across their entire operations. Competitors often compete on the basis of price. We differentiate ourselves from our competition as a “full-service value-added” supplier that is able to provide pre-sale compatibility studies and other services and sophisticated post-sale technical support on a global basis. However, we face continued pricing pressure from our customers and competitors. If we are unable to resist or to offset the effects of continued pricing pressure through our value-added services, improved operating efficiencies and reduced expenditures, or if we have to reduce our prices, our sales and profitability may suffer.

If we are unable to expand our production capacity at our European and Asian facilities, there may be a delay in fulfilling or we may be unable to fulfill customer orders and this could potentially reduce our sales and our profitability may suffer.

We have significant indebtedness and debt service payments which could negatively impact our liquidity.

We owe substantial debts and have to commit significant cash flow to debt service requirements. The level of our indebtedness, among other things, could:

- make it difficult for us to obtain any necessary future financing for working capital, capital expenditures, debt service requirements or other purposes;
- limit our flexibility in planning for, or reacting to changes in, our business; and
- make our financial results and share value more vulnerable in the event of a downturn in our business.

Our ability to meet our debt service obligations and to reduce our total indebtedness depends on the results of our product development efforts, our future operating performance, our ability to generate cash flow from the sale of our products and on general economic, financial, competitive, legislative, regulatory and other factors affecting our operations. Many of these factors are beyond our control and our future operating performance could be adversely affected by some or all of these factors.

If we incur new indebtedness in the future, the related risks that we now face could intensify. Whether we are able to make required payments on our outstanding indebtedness and to satisfy any other future debt obligations will depend on our future operating performance and our ability to obtain additional debt or equity financing.

We are subject to regulation by governments around the world, and if these regulations are not complied with, existing and future operations may be curtailed, and we could be subject to liability.

The design, development, manufacturing, marketing and labeling of certain of our products and our customers’ products that incorporate our products are subject to regulation by governmental authorities in the United States, Europe and other countries, including the FDA and the European Medicines Agency. The regulatory process can result in required modification or withdrawal of existing products and a substantial delay in the introduction of new products. Also, it is possible that regulatory approval may not be obtained for a new product. In addition, our analytical laboratories perform certain contract services for drug manufacturers and are subject to the FDA’s current good manufacturing practices regulations. We must also register as a contract laboratory with the FDA and are subject to periodic inspections by the FDA. The Drug Enforcement Administration has licensed our contract analytical laboratories to handle and store controlled substances.

Failure to comply with applicable regulatory requirements can result in actions that could adversely affect our business and financial performance.

Our business may be adversely affected by changes in the regulation of drug products and devices.

An effect of the governmental regulation of our customers’ drug products, devices, and manufacturing processes is that compliance with regulations makes it costly and time consuming for customers to substitute or replace components and devices produced by one supplier with those from another. In general terms, regulation of our customers’ products that incorporate our components and devices has increased over time. However, if the applicable regulations were to be modified in a way that reduced the cost and time involved for customers to substitute one supplier’s components or devices for those made by another, it is likely that the competitive pressure on us would increase and adversely affect our sales and profitability.

Our business may be adversely affected by risks typically encountered in international operations and fluctuations in currency exchange rates.

We conduct business in most of the major pharmaceutical markets in the world. Sales outside the U.S. account for approximately 49% of consolidated net sales. Although the general business process is similar to the domestic business, international operations are exposed to additional risks, including the following: fluctuations in currency exchange rates; transportation delays and interruptions; political and economic instability and disruptions, especially in Latin and South America, Asia, and Israel; the imposition of duties and tariffs; import and export controls; the risks of divergent business expectations or cultural incompatibility inherent in establishing and maintaining operations in foreign countries; difficulties in staffing and managing multi-national operations; labor strikes and/or disputes; limitations on our ability to enforce legal rights and remedies; and potentially adverse tax consequences.

Any of these events could have an adverse effect on our international operations in the future by reducing the demand for our products, decreasing the prices at which we can sell our products or otherwise have an adverse effect on our business, financial condition or results of operations. In addition, we may not be able to operate in compliance with foreign laws and regulations, or comply with applicable customs, currency exchange control regulations, transfer pricing regulations or any other laws or regulations to which we may be subject, in the event that these laws or regulations change.

Raw material and energy prices have a significant impact on our profitability. If raw material and/or energy prices increase, and we cannot pass those price increases on to our customers, our profitability and financial condition may suffer.

We use three basic categories of raw materials in the manufacture of our products: elastomers (which include synthetic and natural material), aluminum and plastic. In addition, our manufacturing facilities consume a wide variety of energy products to fuel, heat and cool our operations. Supply and demand

factors, which are beyond our control, generally affect the price of our raw materials and utility costs. If we are unable to pass along increased raw material prices and energy costs to our customers, our profitability, and thus our financial condition, may be adversely affected. The prices of many of these raw materials and utilities are cyclical and volatile. For example, the prices of certain commodities, particularly petroleum-based raw materials, have rapidly increased in the recent past, increasing the cost of synthetic elastomers and plastic. While we generally attempt to pass along increased costs to our customers in the form of sales price increases, historically there has been a time delay between raw material and/or energy price increases and our ability to increase the prices of our products. In some circumstances, we may not be able to increase the prices of our products due to competitive pressure and other factors.

Disruptions in the supply of key raw materials and difficulties in the supplier qualification process, could adversely impact our operations.

We utilize a supply chain management strategy in our reporting segments, which involves purchasing from integrated suppliers that control their own sources of supply. This strategy has reduced the number of raw material suppliers used by us. In most cases, we purchase raw materials from a single source to assure quality and reduce costs. Due to regulatory control over our production processes, and the cost and time involved in qualifying suppliers, we rely on single source suppliers for many critical raw materials. This strategy increases the risks that our supply lines may be interrupted in the event of a supplier production problem. These risks are managed, where possible, by selecting suppliers with multiple manufacturing sites, rigid quality control systems, surplus inventory levels and other methods of maintaining supply in the case of interruption in production.

However, should one of our suppliers be unable to supply materials needed for our products or should our strategies for managing these risks be unsuccessful, we may be unable to complete the process of qualifying new replacement materials for some programs in time to meet future production needs.

Prolonged disruptions in the supply of any of our key raw materials, difficulty completing qualification of new sources of supply, or in implementing the use of replacement materials or new sources of supply could have a material adverse effect on our operating results, financial condition or cash flows.

Our operations must comply with environmental statutes and regulations, and any failure to comply could result in extensive costs which would harm our business.

The manufacture of some of our products involves the use, transportation, storage and disposal of hazardous or toxic materials and is subject to various environmental protection and occupational health and safety laws and regulations in the countries in which we operate. This has exposed us in the past, and could expose us in the future, to risks of accidental contamination and events of non-compliance with environmental laws. Any such occurrences could result in regulatory enforcement or personal injury and property damage claims or could lead to a shutdown of some of our operations, which could have an adverse effect on our business and results of operations. We currently incur costs to comply with environmental laws and regulations and these costs may become more significant.

A loss of key personnel or highly skilled employees could disrupt our operations.

Our executive officers are critical to the management and direction of our businesses. Our future success depends, in large part, on our ability to retain these officers and other capable management personnel. With the exception of our Chief Executive Officer, in general, we do not enter into employment agreements with our executive officers. We have entered into severance agreements with several of our officers that allow those officers to terminate their employment under particular circumstances, such as a change of control affecting our company. Although we believe that we will be able to attract and retain talented personnel and replace key personnel should the need arise, our inability to do so could disrupt the operations of the unit affected or our overall operations. In addition, because of the complex nature of many of our products and programs, we are generally dependent on an educated and highly skilled engineering staff and workforce. Our operations could be disrupted by a shortage of available skilled employees.

ITEM 1B. UNRESOLVED STAFF COMMENTS.

As of the filing of this annual report on Form 10-K, there were no unresolved comments from the Staff of the Securities and Exchange Commission.

ITEM 2. PROPERTIES.

Our corporate headquarters are located in a leased building at 101 Gordon Drive, Lionville, Pennsylvania. This building also houses one of our contract analytical laboratory facilities and our North American sales and marketing, administrative support and customer service functions. The following table summarizes facilities by segment and geographic region. All facilities shown are owned except where otherwise noted.

Pharmaceutical Systems
Manufacturing:
North American Operations

Tech Group
Manufacturing:
North American Operations

United States
 Clearwater, FL(1)
 Jersey Shore, PA
 Kearney, NE
 Kinston, NC
 Lititz, PA
 St. Petersburg, FL

South American Operations
 Brazil
 São Paulo

European Operations
 Denmark
 Horsens
 England
 St. Austell
 France
 Le Nouvion
 Germany
 Eschweiler(1)
 Stolberg
 Serbia
 Kovin

Asia Pacific Operations
 Singapore
 Jurong

Contract Analytical Laboratory:

North American Operations
 United States
 Maumee, OH

Mold-and-Die Tool Shops:

North American Operations
 United States
 Upper Darby, PA(2)

European Operations
 England
 Bodmin(2)

United States
 Frankfort, IN(2)
 Grand Rapids, MI(2)
 Montgomery, PA(2)
 Phoenix, AZ(2)
 Scottsdale, AZ(2)
 Tempe, AZ(2)
 Walker, MI(3)
 Williamsport, PA

Mexico
 El Salto(2)(4)

Puerto Rico
 Cayey

European Operations

Ireland
 Dublin(2)(4)

Mold-and-Die Tool Shops:

North American Operations
 United States
 Erie, PA
 Scottsdale, AZ(2)

-
- (1) This manufacturing facility is also used for research and development activities.
 - (2) This facility is leased in whole or in part.
 - (3) Acquired to replace the facility in Grand Rapids, MI in February 2007.
 - (4) This manufacturing facility is also used for mold and die production.

Sales office facilities in separate locations are leased under short-term arrangements.

Our manufacturing production facilities are well maintained and are operating generally on a two- or three-shift basis. We are currently expanding production capacity at the following facilities: Eschweiler, Germany; Le Nouvion, France; Bodmin, England; Jurong, Singapore and Kovin, Serbia.

As part of our effort to increase manufacturing capacity, we intend to establish a manufacturing presence in the Peoples Republic of China. Management is executing plans that will culminate in a new plastic injection-molding plant, with planned completion in 2009, and we have initiated agreements to form a joint venture with a local medical rubber manufacturer, designed to lead to a new rubber components plant that would be fully completed in 2011, subject to the transfer of manufacturing licenses and necessary government and regulatory approval. Acquisition of land-use rights and arrangements for the necessary utilities and improvements to support the new plants are being finalized.

ITEM 3. LEGAL PROCEEDINGS.

On February 2, 2006, we settled a lawsuit filed in connection with the January 2003 explosion and related fire at our Kinston, N.C. plant. Our monetary contribution was limited to the balance of our deductibles under applicable insurance policies, all of which has been previously recorded in our financial statements. We continue to be a party, but not a defendant, in a lawsuit brought by injured workers against a number of third-party suppliers to the Kinston plant. We believe exposure in that case is limited to amounts we and our workers' compensation insurance carrier would otherwise be entitled to receive by way of subrogation from the plaintiffs.

We and several other potentially interested parties entered into a settlement agreement, effective November 10, 2006, with the Commonwealth of Puerto Rico relating to damages to natural resources resulting from alleged releases of hazardous substances at an industrial park in Vega Alta, Puerto Rico. The agreement provides for a release of claims by the Commonwealth in exchange for a cash settlement payment. As part of the settlement we agreed to pay \$0.45 million.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

None.

EXECUTIVE OFFICERS OF THE COMPANY

The executive officers of the Company are set forth in the following table:

| <u>Name</u> | <u>Age</u> | <u>Position</u> |
|-----------------------------|------------|---|
| Joseph E. Abbott | 54 | Vice President and Corporate Controller |
| Michael A. Anderson | 51 | Vice President and Treasurer |
| Steven A. Ellers | 56 | President and Chief Operating Officer |
| William J. Federici | 47 | Vice President and Chief Financial Officer |
| John R. Gailey III | 52 | Vice President, General Counsel and Secretary |
| Robert S. Hargesheimer | 49 | President of the Tech Group |
| Robert J. Keating | 58 | President, Europe and Asia Pacific, Pharmaceutical Systems Division |
| Richard D. Luzzi | 55 | Vice President, Human Resources |
| Donald A. McMillan | 48 | President, North America, Pharmaceutical Systems Division |
| Donald E. Morel, Jr., Ph.D. | 49 | Chairman of the Board and Chief Executive Officer |

Joseph E. Abbott

Mr. Abbott joined us in 1997 as Director of Internal Audit. He was promoted to Corporate Controller in 2000 and elected a Vice President in 2002.

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Michael A. Anderson

Mr. Anderson joined us in 1992 as Director of Taxes. He held several positions in finance and business development before being elected Vice President and Treasurer in June 2001.

Steven A. Ellers

Mr. Ellers joined us in 1983. He has held numerous positions in operations before being elected Senior Vice President and Chief Financial Officer in March 1998. In June 2000, he was elected Executive Vice President and in June 2002 was elected President, Pharmaceutical Systems Division. He was elected President and Chief Operating Officer in June 2005.

William J. Federici

Mr. Federici joined us in August 2003. He was previously National Industry Director for Pharmaceuticals of KPMG LLP (accounting firm) from June 2002 until August 2003, and prior thereto, an audit partner with Arthur Andersen, LLP.

John R. Gailey III

Mr. Gailey joined us in 1991 as Corporate Counsel and Secretary. He was elected General Counsel in 1994 and Vice President in 1995.

Robert S. Hargesheimer

Mr. Hargesheimer joined us in 1992. He served in numerous operational and general managerial roles before being elected President of the Device Group in April 2003. He was elected President of the Tech Group in October 2005.

Robert J. Keating

Mr. Keating joined us in 1997. He served in country general management and regional sales and marketing-management positions before being elected President, Europe and Asia Pacific, Pharmaceutical Systems Division in April 2002.

Richard D. Luzzi

Mr. Luzzi joined us in June 2002. Prior to his service at West, he served as Vice President Human Resources of GS Industries, a steel manufacturer.

Donald A. McMillan

Mr. McMillan joined us in May 1984. He served in numerous operations, sales and sales-management and marketing positions prior to being elected President, North America, Pharmaceutical Systems Division in October 2005.

Donald E. Morel, Jr., Ph.D.

Dr. Morel has been Chairman of the Board of the Company since March 2003 and our Chief Executive Officer since April 2002. He was our President from April 2002 to June 2006, Chief Operating Officer from May 2001 to April 2002, Division President, Drug Delivery Systems from October 1999 to May 2001, and prior thereto, Group President.

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PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES.

Our common stock is listed on the New York Stock Exchange. The high and low prices for the stock for each calendar quarter in 2006 and 2005 and full year 2006 and 2005 were as follows:

| <u>First Quarter</u> | | <u>Second Quarter</u> | | <u>Third Quarter</u> | | <u>Fourth Quarter</u> | | <u>Year</u> | |
|----------------------|------------|-----------------------|------------|----------------------|------------|-----------------------|------------|-------------|------------|
| <u>High</u> | <u>Low</u> | <u>High</u> | <u>Low</u> | <u>High</u> | <u>Low</u> | <u>High</u> | <u>Low</u> | <u>High</u> | <u>Low</u> |

| | | | | | | | | | | |
|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 2006 | 34.72 | 24.83 | 37.97 | 32.75 | 42.66 | 31.43 | 52.77 | 38.00 | 52.77 | 24.83 |
| 2005 | 27.08 | 23.25 | 28.89 | 22.90 | 29.99 | 25.72 | 29.69 | 18.58 | 29.99 | 18.58 |

As of January 31, 2007, we had 1,377 shareholders of record. There were also 2,189 holders of shares registered in nominee names. Our common stock paid a quarterly dividend of \$.11 per share in each of the first three quarters of 2005; \$.12 per share in the fourth quarter of 2005 and each of the first three quarters of 2006; and \$.13 per share in the fourth quarter of 2006.

Issuer Purchases of Equity Securities

The following table shows information with respect to purchases of our common stock made during the three months ended December 31, 2006 by us or any of our "affiliated purchasers" as defined in Rule 10b-18(a)(3) under the Exchange Act:

| Period | Total number of shares purchased(1) | Average price paid per share | Total number of shares purchased as part of a publicly announced plan or programs | Maximum number of shares that may yet be purchased under the plan or program |
|---|-------------------------------------|------------------------------|---|--|
| October 1, 2006 – October 31, 2006 | 90 | \$ 41.33 | — | — |
| November 1, 2006 – November 30, 2006 | 277 | 42.72 | — | — |
| December 1, 2006 – December 31, 2006 | 140 | 50.25 | — | — |
| Total | 507 | \$ 44.55 | — | — |

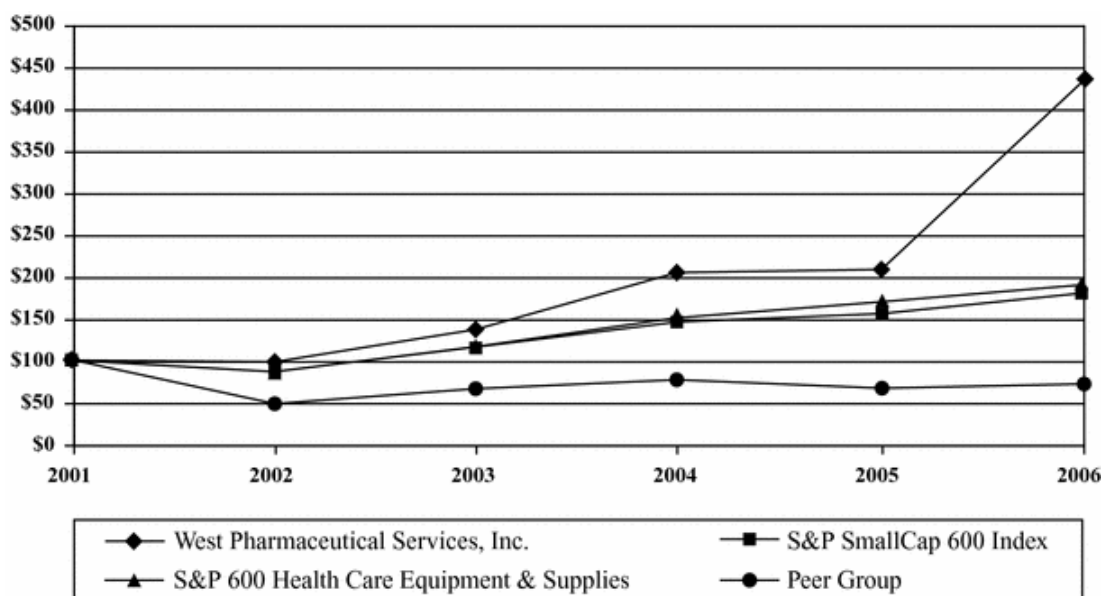
(1) Includes 507 shares purchased on behalf of employees enrolled in the Non-Qualified Deferred Compensation Plan for Designated Officers (Amended and Restated Effective January 1, 2004). Under the plan, Company match contributions are delivered to the plan's investment administrator, who upon receipt, purchases shares in the open market and credits the shares to individual plan accounts.

Performance Graph

The following graph compares the cumulative total return to holders of the Company's common stock with the cumulative total return of the Standard & Poor's Small Cap 600 Index, the Standard & Poor's 600 Health Care Equipment & Supplies and of a Company-selected peer group for the five years ended December 31, 2006. Cumulative total return to shareholders is measured by dividing total dividends (assuming dividend reinvestment) plus the per-share price change for the period by the share price at the beginning of the period. The Company's cumulative shareholder return is based on an investment of \$100 on December 31, 2001 and is compared to the cumulative total return of the Small Cap 600 Index, the 600 Health Care Equipment & Supplies and the peer group over the period with a like amount invested.

We selected the peer group companies based principally on nature of business, revenues, market complexity, products and manufacturing, employee base, technology base, market share, type of customer and customer relationship. The peer group is composed of Cambrex Corp., AptarGroup, Inc., Alaris Medical Systems, Inc. (through 2003; acquired by Cardinal Health in June 2004), Viasys Healthcare Inc., Andrx Corp. (through 2005; acquired by Watson Pharmaceuticals in November 2006) and Nektar Therapeutics, Inc. (formerly Inhale Therapeutic Systems, Inc.).

Comparison of Cumulative Five Year Total Return



FIVE-YEAR SUMMARY

West Pharmaceutical Services, Inc. and Subsidiaries

| | 2006 | 2005 | 2004 | 2003 | 2002 |
|---|----------------|-------------|-------------|------------|------------|
| (in millions, except per share data) | | | | | |
| SUMMARY OF OPERATIONS | | | | | |
| Net sales | \$ 913.3 | 699.7 | 541.6 | 483.4 | 412.8 |
| Operating profit | 101.0 | 73.4 | 49.4 | 72.4 | 42.0 |
| Income from continuing operations | 61.5 | 46.0 | 34.3 | 43.1 | 22.9 |
| Income (loss) from discontinued operations | 5.6 | 0.4 | (14.1) | (11.0) | (4.2) |
| Net income | \$ 67.1 | 46.4 | 20.2 | 32.1 | 18.7 |
| Income per share from continuing operations: | | | | | |
| Basic(1) | \$ 1.91 | 1.48 | 1.14 | 1.49 | .79 |
| Assuming dilution(2) | 1.83 | 1.41 | 1.11 | 1.49 | .79 |
| Income (loss) per share from discontinued operations: | | | | | |
| Basic(1) | .18 | .01 | (.47) | (.38) | (.14) |
| Assuming dilution(2) | .17 | .01 | (.46) | (.38) | (.14) |
| Average common shares outstanding | 32.2 | 31.1 | 30.0 | 29.0 | 28.9 |
| Average shares assuming dilution | 33.6 | 32.5 | 30.8 | 29.1 | 28.9 |
| Dividends paid per common share | \$.49 | .45 | .425 | .405 | .385 |
| YEAR-END FINANCIAL POSITION | | | | | |
| Working capital | \$ 124.8 | 118.8 | 115.7 | 102.7 | 78.3 |
| Total assets | 918.2 | 833.5 | 657.8 | 616.8 | 523.4 |
| Total invested capital: | | | | | |
| Total debt | 236.3 | 281.0 | 160.8 | 175.0 | 175.0 |
| Minority interests | 4.8 | 4.1 | — | — | — |
| Shareholders' equity | 414.5 | 339.9 | 306.8 | 262.5 | 206.1 |
| Total invested capital | \$ 655.6 | 625.0 | 467.6 | 437.5 | 381.1 |
| PERFORMANCE MEASUREMENTS(3) | | | | | |
| Gross margin(a) | 28.7% | 27.7% | 29.0% | 31.8% | 28.6% |
| Operating profitability(b) | 11.1% | 10.5% | 9.1% | 15.0% | 10.2% |
| Effective tax rate | 29.1% | 29.0% | 27.2% | 36.0% | 28.9% |
| Return on invested capital(c) | 11.2% | 9.5% | 7.9% | 8.6% | 7.9% |
| Total debt as a percentage of total invested capital | 36.0% | 45.0% | 34.4% | 40.0% | 45.9% |
| Research and development expenses | \$ 11.1 | 7.9 | 6.8 | 6.3 | 5.4 |
| Corporate cash flow(d): | | | | | |
| Operating cash flow | 139.4 | 85.6 | 81.0 | 83.7 | 59.1 |
| Less: capital expenditures | 90.3 | 54.1 | 57.4 | 60.4 | 36.0 |
| Less: dividends paid | 15.9 | 14.1 | 12.8 | 11.8 | 11.1 |
| Total Corporate cash flow | \$ 33.2 | 17.4 | 10.8 | 11.5 | 12.0 |
| Stock price range | \$ 52.77-24.83 | 29.99-18.58 | 25.49-16.38 | 17.90-8.33 | 16.25-8.13 |

(1) Based on average common shares outstanding.

(2) Based on average shares, assuming dilution.

(3) Performance measurements represent indicators commonly used in the financial community. They are not measures of financial performance under U.S. generally accepted accounting principles (GAAP).

(a) Net sales minus cost of goods and services sold, including applicable depreciation and amortization, divided by net sales.

(b) Operating profit divided by net sales.

(c) Operating profit multiplied by one minus the effective tax rate divided by average total invested capital. The return on invested capital calculation for 2003 excludes a \$17.3 million insurance gain recorded in operating profit.

(d) Corporate cash flow is a non-GAAP measure used by management to assess liquidity and it is a component used to determine performance under our management incentive program. Non-GAAP financial measures are intended to explain or aid in the use of, not as a substitute for, the related GAAP financial measures.

Factors affecting the comparability of the information reflected in the selected financial data:

- 2006 income from continuing operations includes a pretax loss on extinguishment of debt of \$5.9 million (\$4.1 million, net of tax, or \$0.12 per diluted share) and a gain on a tax refund issue of \$0.6 million or \$0.02 per diluted share.
- On December 31, 2006, we adopted Statement of Financial Accounting Standard No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans—an amendment of FASB Statements No. 87, 88, 106, and 132(R)" ("SFAS 158"), which requires the recognition of the overfunded or underfunded status of a defined benefit postretirement plan as measured by the difference between the fair value of plan assets and the benefit obligation. The adoption of SFAS 158 resulted in a reduction of shareholder's equity of \$19.7 million (\$32.0 million pre-tax, less a \$12.3 million deferred tax benefit) at December 31, 2006.
- During 2005, we acquired the businesses of Monarch, TGI and Medimop (See Note 2 Acquisitions, for further information). Our financial statements include the results of acquired businesses for periods subsequent to their acquisition date.
- 2005 income from continuing operations includes incremental income tax expense of \$1.5 million associated with the repatriation of foreign sourced income under the American Jobs Creation Act of 2004 and a reduction in an estimate for restructuring costs which increased income from continuing operations by \$1.3 million.
- On January 1, 2005 we adopted Statement of Financial Accounting Standard 123 "Share-Based Payment—Revised 2004" ("SFAS 123(R)") which required the recognition of compensation expense connected with our stock option and employee stock purchase plan programs that did not require expense recognition in 2004 and prior periods under previous accounting standards. The application of SFAS 123 to the results of 2004, 2003 and 2002 would have resulted in additional net of tax costs of \$1.2 million, \$1.5 million and \$1.4 million, respectively.
- 2004 income from continuing operations includes incremental manufacturing costs of \$7.9 million (net of tax) in connection with the interim production processes that were put in place following the Kinston accident, along with Kinston related legal expenses of \$1.2 million (net of tax), restructuring charges related to the closure of the U.K. manufacturing plant of \$1.0 million, an affiliate real estate gain of \$0.6 million and \$2.1 million of favorable tax adjustments resulting from a change in French tax law extending the life of net operating loss carryforwards, the use of U.S. foreign tax credits that were previously expected to expire unutilized and the favorable resolution of several prior year tax issues.
- 2003 income from continuing operations includes a net gain from an insurance settlement of \$12.1 million (net of tax) and includes asset impairment and post-employment benefit charges of \$7.5 million (including a related tax charge).

- 2002 income from continuing operations includes a net restructuring charge of \$7.4 million (net of tax), tax benefits of \$2.4 million resulting from a change in tax law, a \$0.8 million charge related to the restructuring of one of our affiliates and a foreign currency exchange gain of \$0.8 million (net of tax).

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Management's discussion and analysis should be read in conjunction with the consolidated financial statements and accompanying notes.

COMPANY OVERVIEW

We are a global pharmaceutical technology company that applies proprietary materials science, formulation research and manufacturing innovation to the quality, therapeutic value, development speed and rapid market availability of pharmaceuticals, biologics, vaccines and consumer products. We have manufacturing locations in North and South America, Europe and Asia Pacific, with affiliates in Mexico and Japan. Our business is conducted through two segments: "Pharmaceutical Systems" and "Tech Group". Our Pharmaceutical Systems segment focuses on primary packaging components and systems for injectable drug delivery, including stoppers and seals for vials, and closures and disposable components used in syringe, intravenous and blood collection systems. The Tech Group operating segment offers custom contract-manufacturing solutions utilizing plastic injection molding processes targeted to healthcare and consumer industries. Our global customer base includes the world's leading manufacturers of pharmaceuticals, biologics and medical devices.

In recent years, our Pharmaceutical Systems business has experienced an increased demand for its product offerings. We believe this demand is due to a combination of factors including an aging population that is expected to consume more healthcare products and services, the increased occurrence and treatment of chronic disorders, including diabetes, and increased spending on healthcare in the world's developing economies. Additional demand for our products has been generated by the approval of new biotechnology drug products delivered by injection or IV infusion, frequently as a lyophilized (freeze-dried) powder that requires reconstitution at the point of use.

Our Tech Group segment benefits from some of the same factors that impact our Pharmaceutical Systems segment, particularly for products such as insulin pens and IV filters. The Tech Group is one of two contract manufacturers for an inhalation delivery device used in connection with Exubera® Inhalation Powder, a pulmonary insulin product developed by our customer Nektar Therapeutics that is marketed by Pfizer, Inc. Pfizer currently markets the product in the United Kingdom, Ireland and Germany and plans an expanded roll-out of Exubera® to primary care physicians in the United States in 2007.

We have met our increased demand requirements principally by pursuing manufacturing programs focused on increasing our production capacity at all existing operations, adding additional shifts to our production schedule and requiring employees to work overtime. Many of our European operations are working at or near 100% of current capacity. Due to the factors cited above, management expects that demand will continue to increase in all our geographic regions, particularly in Asia as the developing economies of China and India create additional markets for our products.

In view of projected sales growth and favorable market trends we expect to accelerate the expansion of our production capacity in the next several years, estimating 2007 capital spending to be approximately \$130 million, with more than 80% of the spending in support of our Pharmaceutical Systems business. We intend to expand molding production and tooling capacity at existing facilities in Germany, France, Singapore, Serbia and the United Kingdom. We also intend to establish a manufacturing presence in the Peoples Republic of China resulting in a new plastic injection-molding plant, with planned completion in 2009, and we have initiated agreements to form a joint venture with a local medical rubber manufacturer, designed to lead to a new rubber components plant that we expect to be completed in 2011, subject to the transfer of manufacturing licenses and necessary government and regulatory approval. Approximately 20% of our 2007 capital spending is targeted for the Tech Group segment, including a significant plant relocation that we believe should result in additional medical device production capacity.

Our principal source of short-term liquidity is a \$200.0 million committed revolving credit facility expiring in 2011. Borrowings under the revolving credit agreement were \$52.9 million and outstanding letters of credit were \$5.6 million at December 31, 2006, leaving \$141.5 million available for future use under the facility. Our revolving credit agreement also contains an uncommitted \$50.0 million "accordion" feature which allows the revolving credit facility to be temporarily expanded to \$250.0 million. We believe that cash flow generated by operations together with our existing credit facilities will be sufficient to fund our capital spending and development programs. However management continues to evaluate other financing alternatives which could be more cost efficient or provide greater flexibility for general corporate uses including strategic acquisitions complementary to our core businesses.

Our key financial performance indicators include sales and operating income growth, earnings per share, corporate cash flow (operating cash flow, less capital expenditures and dividends paid) and return on invested capital. Sales for 2006 were 30.5% above 2005 levels, with the timing impact of our acquisitions and foreign exchange translation contributing 13.4 and 0.6 percentage points of the increase, respectively. Operating profit in 2006 was 37.5% higher than in 2005. Earnings from continuing operations in 2006 were \$1.83 per diluted share compared to \$1.41 per diluted share in 2005. Our results for 2006 include a pretax loss on extinguishment of debt of \$5.9 million (\$4.1 million, net of tax, or \$0.12 per diluted share) and a gain on a tax refund issue of \$0.6 million or \$0.02 per diluted share. Corporate cash flow in 2006 was \$33.2 million, an increase of \$15.8 million over that achieved during 2005 despite higher capital expenditures related to our Europe/Asia plant expansions and the relocation of one of our Tech Group facilities. Return on invested capital for 2006 was 11.2%. West's non-financial performance indicators including on-time delivery, product discrepancy resolution and compliance tests, also generally indicated high levels of performance, although on-time delivery metrics have declined as a result of capacity issues.

RESULTS OF OPERATIONS

Management's discussion and analysis of our operating results for the three years ended December 31, 2006, and our financial position as of December 31, 2006, should be read in conjunction with the accompanying consolidated financial statements appearing elsewhere in this report. The operating results of our former clinical service unit and drug delivery research business are reported in discontinued operations for all periods presented. Our financial statements include the results of acquired businesses for periods subsequent to their acquisition date. For the purpose of aiding the comparison of our year-to-year results, reference is made in management's discussion and analysis to results excluding the timing impact of acquisitions and the effects of changes in foreign exchange rates. Those re-measured period results are not in conformity with United States generally accepted accounting principles ("GAAP") and

NET SALES

The following table summarizes net sales by reportable segment and product group:

| | 2006 | 2005 | 2004 |
|--------------------------------|------------------|-----------------|-----------------|
| | (\$ in millions) | | |
| Pharmaceutical packaging | \$ 511.9 | \$ 417.2 | \$ 378.1 |
| Disposable medical components | 109.2 | 97.4 | 88.1 |
| Personal care products | 4.9 | 5.1 | 5.1 |
| Laboratory and other services | 18.1 | 18.6 | 9.7 |
| Pharmaceutical Systems Segment | <u>\$ 644.1</u> | <u>\$ 538.3</u> | <u>\$ 481.0</u> |
| Healthcare devices | 155.6 | 76.5 | 24.7 |
| Consumer products | 84.4 | 63.2 | 35.6 |
| Tooling/mold construction | 39.2 | 30.4 | 7.6 |
| Tech Group Segment | <u>\$ 279.2</u> | <u>\$ 170.1</u> | <u>\$ 67.9</u> |
| Intersegment Sales | \$ (10.0) | \$ (8.7) | \$ (7.3) |
| Total Net Sales | <u>\$ 913.3</u> | <u>\$ 699.7</u> | <u>\$ 541.6</u> |

2006 compared to 2005

Consolidated 2006 net sales were \$913.3 million, an increase of 30.5% over sales reported in 2005. Net sales for 2006 include a full twelve months of results from the businesses acquired during 2005. The acquired businesses, consisting of TGI, Medimop and Monarch, are included in 2005 results for periods subsequent to their acquisition date. The timing impact of our acquisitions accounts for 13.4 percentage points of the 2006 sales increase. Favorable foreign currency translation contributed 0.6 percentage points of the 2006 sales increase. Excluding the timing impact of acquisitions and foreign currency translation, 2006 net sales increased 16.5% over 2005 sales.

In the Pharmaceutical Systems segment, 2006 net sales of \$644.1 million were \$105.8 million, 19.7%, above 2005 levels. The timing impact associated with the 2005 acquisitions of Medimop and Monarch accounted for 2.0 percentage points of the 2006 increase. Foreign currency translation accounted for another 0.6 percentage points of the 2006 sales increase. Excluding the timing impact of acquisitions and foreign currency translation, 2006 net sales in the Pharmaceutical Systems segment were 17.1%, above those achieved in 2005. Sales growth was achieved in both domestic and international markets with sales increases of 17.7% in the United States and 16.8% in international markets.

2006 sales of pharmaceutical packaging components were \$94.7 million above those recorded in 2005, accounting for 90% of the 2006 sales growth in the Pharmaceutical Systems segment. Sales of stoppers molded from elastomeric formulations and used in the packaging of serum vials, lyophilized products and fitments for intravenous systems accounted for almost 40% of the sales increase in pharmaceutical packaging components. We continue to experience strong demand for our Westar® processed components. Westar® is our process for preparing components for direct entry in customers’ sterilization units, which helps to increase the efficiency of customer manufacturing operations. Sales of specially coated stoppers, including FluroTec® films and Teflon® barriers, represented approximately half of the overall increase in stopper sales, with a portion of that demand representing the return to normal customer ordering patterns and inventory levels following formulation changes that reduced 2005 sales levels.

Net sales of pre-filled syringe components such as plungers, needle-shields and tip-caps accounted for approximately 25% of the sales increase in pharmaceutical packaging components with particularly strong demand in international markets resulting from injectable treatments for diabetes, anemia and thrombosis. Our drug reconstitution, mixing and transfer products featuring needleless devices and packaging systems

contributed approximately 17% of the 2006 increase in sales of pharmaceutical packaging components, largely reflecting a full year’s sales from the Medimop business acquired in the third quarter of 2005. 2006 net sales of our Flip-Off® Seals, a combination plastic button and aluminum shell used in vial packaging, contributed 12% of the increase in pharmaceutical packaging components with strong demand in the United States for a customer’s injectable therapy for kidney dialysis patients.

In other Pharmaceutical Systems product groups, 2006 sales of disposable medical components increased \$11.8 million over the prior year, largely due to an improved sales mix in non-filled syringe components which more than offset an overall decrease in unit volumes in this category. Net sales of personal care products, laboratory and other services remained approximately equal to prior year levels.

In our Tech Group segment, 2006 net sales were \$109.1 million above those reported in the prior year. The acquired TGI business accounted for \$104.0 million of the increase in segment sales, of which \$83.5 million is attributed to the timing of the acquisition. The remaining \$20.5 million of the acquired business’s sales increase represents volume related gains, approximately 80% of which is attributed to net sales of a pulmonary drug delivery device for the inhaleable insulin product Exubera® inhalation powder, licensed by Pfizer Inc. and developed by our customer, Nektar Therapeutics. Other healthcare device revenues resulting from the assembly of insulin pen injection devices and increased sales of consumer products account for the remainder of the acquired business’s volume related gains. Our previously existing plastic molding operations, that represent the balance of the Tech Group segment, recorded a 2006 net sales increase of \$5.1 million over the prior year on higher sales of juice container closures, nurser assemblies, and containers for pain relief medication, contraceptives and weight loss products.

2005 compared to 2004

Our consolidated 2005 net sales increased 29.2% over sales reported in 2004. Sales in the TGI, Medimop and Monarch businesses are included in 2005 results for periods subsequent to their acquisition date and represented 19.7 percentage points of the 2005 sales increase versus the prior year. Favorable foreign currency translation contributed 0.5 percentage points of the 2005 sales increase. Excluding the impact of acquisitions and foreign currency translation, 2005 net sales increased 9.0% over 2004 sales.

In the Pharmaceutical Systems segment, 2005 net sales were \$57.3 million, or 11.9%, above 2004 levels. Acquired businesses contributed \$7.7 million of sales to 2005 results. 2005 foreign currency translation variances were \$2.8 million favorable to the prior year. Excluding the impact of acquisitions and foreign currency translation, 2005 net sales in the Pharmaceutical Systems segment were \$46.8 million, or 9.7%, above those achieved in 2004. Sales in international markets generated the majority of the sales increase driven by strong demand for pharmaceutical packaging components used in pre-filled syringe systems for the delivery of our customers' insulin products for diabetes, cancer treatments, vaccines and dental applications. 2005 sales growth in the United States was moderated by the impact of planned formulation changes in specialty coated stoppers used in serum and lyophilized pharmaceutical packaging products. Our customers increased their inventory levels of these products during 2004 in order to ensure adequate supplies for 2005 pending approval of the formulation changes.

In our Tech Group segment, 2005 net sales were \$170.1 million, with the acquired TGI business accounting for \$98.9 million of segment sales (consisting of healthcare devices \$53.7 million, consumer products \$22.3 million and tooling projects \$22.9 million). Excluding the results of the acquired business, our previously existing plastic molding operations yielded net sales of \$71.2 million and were 4.7% above 2004 levels. Increased sales of consumer products, led by increased demand for custom plastic parts used in juice containers, was partially offset by declines in healthcare device, tooling and other revenues related to the 2004 closure of our U.K. medical device facility.

GROSS PROFIT

The following table summarizes gross profit and gross margin by reportable segment:

| | 2006 | 2005 | 2004 |
|--------------------------------|------------------|---------|---------|
| | (\$ in millions) | | |
| Pharmaceutical Systems: | | | |
| Gross Profit | \$221.4 | \$170.9 | \$147.3 |
| Gross Margin | 34.4% | 31.7% | 30.6% |
| Tech Group: | | | |
| Gross Profit | \$40.4 | \$22.9 | \$9.8 |
| Gross Margin | 14.4% | 13.5% | 14.5% |
| Consolidated: | | | |
| Gross Profit | \$261.8 | \$193.8 | \$157.1 |
| Gross Margin | 28.7% | 27.7% | 29.0% |

2006 compared to 2005

Consolidated gross profit improved to \$261.8 million in 2006, a \$68.0 million increase over 2005 results. The timing of the 2005 acquisitions accounts for \$16.1 million (\$11.4 million in the Tech Group segment) of the increase in gross profit as 2006 includes these businesses for the full twelve month period as compared to partial year periods in 2005. Increased sales volumes and improvement in the sales product mix in both segments of our business accounted for nearly all of the non-acquisition related increase in consolidated gross profit. In the Pharmaceutical Systems segment our gross margins improved 2.7 percentage points with a favorable product mix contributing 0.7 percentage points of that increase. Higher sales volumes and efficiency improvements accounted for the remaining Pharmaceutical Systems segment gross margin increase, while sales price increases fully offset higher raw material, plant overhead and utility costs. In the Tech Group segment, gross margins improved to 14.4%, almost one percentage point higher than the prior year. An improved product mix, reflecting increased sales of healthcare devices which accounted for 56% of Tech segment sales in 2006 compared to 45% in 2005, contributed a two percentage point improvement in Tech segment gross margin; however this was partially offset by higher material, utility and labor costs which exceeded related sales price increases.

2005 compared to 2004

Consolidated gross profit improved to \$193.8 million in 2005, a \$36.7 million increase over 2004 results. The acquired businesses contributed \$15.0 million of the increase in gross profit, \$11.6 million within the Tech Group segment. The Pharmaceutical Systems segment accounted for the remaining gross profit increase, generated by higher sales volumes in Europe and improved operating efficiencies in North America resulting from the resumption of normal molding operations at our re-built Kinston, North Carolina facility. The impact of the acquired businesses on our consolidated gross margin in 2005 was a reduction of 2.4 percentage points reflecting the increase in lower margin revenues within the acquired TGI business. Gross margins in the Pharmaceutical Systems segment improved by 1.1 percentage points over the prior year as many of the interim production costs incurred during the 2004 construction and validation of the new facility were not incurred during 2005. Overall product mix variances in 2005 were negligible as the decline in higher margin coated product sales within the Pharmaceutical systems segment were offset by increased sales of pre-filled syringe systems and Westar®-processed products with similar margins. 2005 Tech Group segment gross margins decreased by one percentage point compared to the prior year, mostly reflecting the increased proportion of tooling revenues within the acquired business which carry gross margins averaging less than five percent.

SELLING, GENERAL and ADMINISTRATIVE ("SG&A") COSTS

The following table summarizes SG&A costs by reportable segment including corporate and unallocated costs for the three-year period ending December 31, 2006:

| | (\$ in millions) | | |
|--|------------------|----------------|-----------------|
| Pharmaceutical Systems SG&A costs | \$ 87.4 | \$ 74.8 | \$ 66.8 |
| <i>Pharmaceutical Systems SG&A as a % of segment net sales</i> | 13.6% | 13.9% | 13.9% |
| Tech Group SG&A costs | \$ 21.7 | \$ 13.6 | \$ 5.8 |
| <i>Tech Group SG&A as a % of segment net sales</i> | 7.8% | 8.0% | 8.5% |
| Corporate costs: | | | |
| General corporate costs | \$ 23.9 | \$ 19.8 | \$ 20.2 |
| Stock based compensation costs—unallocated | \$ 14.5 | \$ 7.0 | \$ 7.4 |
| U.S. pension plan expense | \$ 8.4 | \$ 5.1 | \$ 5.0 |
| Total Selling, General & Administrative costs | \$155.9 | \$120.3 | \$ 105.2 |
| <i>Total SG&A as a % of total net sales</i> | 17.1% | 17.2% | 19.4% |

2006 compared to 2005

Consolidated selling, general and administrative (“SG&A”) expenses in 2006 were \$35.6 million above those recorded in 2005. Approximately \$8.6 million of the increase is due to the timing impact of our acquired businesses which are included in 2005 for the periods subsequent to their acquisition and for a full twelve month period in 2006.

In the Pharmaceutical systems segment, 2006 SG&A expenses were \$12.6 million above the prior year. The timing of the 2005 Medimop acquisition accounts for \$2.0 million of this increase. Approximately \$3.3 million of the increase was due to increased staffing and funding for research and innovation projects aimed at discovering new technologies or developing new applications for existing processes such as Westar®, Daikyo’s Resin CZ® and pre-filled syringes. 2006 compensation costs in Europe and Asia were \$1.9 million higher than 2005, reflecting a combination of annual salary increases, staffing increases in sales and production support functions, and higher performance based incentive compensation. Organization and travel costs primarily related to the establishment of our business in China were \$1.5 million higher in 2006 compared to 2005. Foreign currency translation accounted for \$1.0 million of the 2006 SG&A increase. Other expenses associated mostly with higher facility costs and social taxes accounted for the remaining \$2.9 million increase in Pharmaceutical Systems segment SG&A costs.

2006 Tech Group segment SG&A costs were \$8.1 million above the prior year. The timing of the 2005 TGI acquisition accounts for \$6.6 million of the increase. The initial participation in incentive compensation programs and increased staffing levels in human resource functions, quality and internal control positions accounted for the remaining 2006 SG&A increase.

General corporate SG&A costs include executive compensation and other costs, Board of Directors compensation, legal, compliance, finance and communication expenses. In 2006, these costs were \$4.1 million higher than in 2005. As a result of exceeding 2006 performance targets, incentive compensation awards accounted for \$2.5 million of the 2006 increase, including a \$0.6 million increase in award programs for plant administration and hourly personnel. Other general corporate compensation costs increased \$0.9 million due mostly to increased finance and legal staffing and higher salary and fringe benefit costs. 2006 professional service costs were \$0.7 million above those recorded in 2005 primarily as a result of higher tax consulting costs connected with prior year tax refund issues.

2006 stock based compensation costs increased by \$7.5 million over those incurred in 2005 primarily due to the increase in West stock-price indexed deferred compensation program costs for our Board of Directors and a non-qualified deferred compensation plan for executive management. As of December 31, 2006 these deferred compensation plans held 286,982 stock equivalent units. Our stock price at December 31, 2006 was \$51.23 per share compared to \$25.03 per share at December 31, 2005. The resulting change in the fair value of our stock equivalent unit liabilities accounts for nearly all of the \$7.5 million increase in our stock based compensation expense. Costs of other stock based compensation programs, including stock options, performance vesting share rights and employee stock purchase programs, remained approximately even with prior year levels as moderately higher stock option compensation was offset by lower costs associated with the employee stock purchase program

2006 U.S. pension plan costs were \$8.4 million, exceeding 2005 costs by \$3.3 million. The increase in U.S. pension costs is primarily due to changes in actuarial mortality assumptions. On October 17, 2006 our Board of Directors approved an amendment to our qualified defined benefit pension plan in the United States. Under the amended plan, benefits earned under the plan’s pension formulas for both hourly and salaried participants were frozen as of December 31, 2006. Effective January 1, 2007, new cash-balance formulas will be implemented for covered hourly and salaried participants and new hires, pursuant to which a percentage of a participant’s compensation will be credited to a participant account each year. Including the impact of these changes, we estimate 2007 U.S. pension plan expense will be approximately \$6.4 million. We expect the decrease in pension costs to be largely offset by increased costs for our 401(k) savings plan covering certain salaried and hourly U.S. employees, which was also amended effective January 1, 2007, resulting in a change in employer contributions to a 100% match on the first 3% of employee contributions, and a 50% match on the next 2% of employee contributions. In 2006, the Company match was equal to 50% of each participant’s contribution up to 6% of the participant’s base compensation.

2005 compared to 2004

2005 consolidated selling, general and administrative expenses were \$15.1 million above those reported in 2004. SG&A costs within the acquired business units accounted for \$9.8 million of the increase; \$1.8 million in the Pharmaceutical Systems segment and \$8.0 million in the Tech group segment. Other 2005 increases in Pharmaceutical Systems segment costs over 2004 are attributed to higher compensation costs of \$4.2 million associated with annual salary increases and sales incentive programs, increased consulting costs of \$1.5 million for information systems projects, ‘lean’ manufacturing programs and marketing studies and unfavorable foreign exchange variances of \$0.5 million. Excluding the impact of the TGI acquisition, other Tech Group segment SG&A costs decreased by \$0.2 million due to lower consulting costs within our previously existing plastic molding operations.

General corporate costs decreased by \$0.4 million in 2005 from 2004 levels primarily as a result of a decrease in legal fees connected with the 2003 Kinston explosion and related fire.

Stock based compensation costs in 2005 were \$0.4 million lower than in 2004. The January 1, 2005 adoption of Statement of Financial Accounting Standard 123 “Share-Based Payment—Revised 2004” (“SFAS 123(R)”) resulted in the recognition of \$2.7 million of SG&A expense connected with our stock option and employee stock purchase plan programs which did not require expense recognition in 2004 under previous accounting standards. The adoption impact of SFAS 123 (R) was more than offset by a \$1.7 million decrease in directors and executive deferred compensation plan expense and a \$1.4 million decrease in costs associated with performance vesting share (“PVS”) rights to senior management. As previously noted, the value of our deferred

compensation plans is indexed to the Company's stock price. The increase in our stock price during 2004 resulted in \$1.7 million of stock appreciation and compensation expense on these plans; our stock price remained constant during 2005 beginning and ending the year at \$25.03 per share resulting in no stock-price based appreciation expense in 2005. The

decrease in PVS costs is principally connected with the initial 2004 performance award which vested entirely upon 2004 results rather than the two and three year performance periods associated with subsequent awards.

2005 U.S. pension plan expenses were approximately even with 2004 levels.

RESTRUCTURING CHARGE (BENEFIT)

In 2005 we reached final settlement of all remaining lease obligations connected with the closure of a plastic device manufacturing plant in the United Kingdom resulting in the reduction of previously estimated cost accruals of \$1.3 million. In 2004 we ceased all production activities at the U.K. operation and recorded a \$1.0 million restructuring charge for the excess of future lease costs over expected sub-lease rental income, as well as additional severance expense and repair costs necessary to return the leased facility to its original condition. The initial decision to close the U.K. plant was made in 2003 resulting in a \$7 million charge which included asset-retirement obligations, impairment charges and provisions for statutory post-employment benefit costs.

OTHER EXPENSE

Other expense consists of gains and losses on the sale or disposal of equipment and other assets, foreign exchange transaction items, miscellaneous royalty and sundry transactions.

| | 2006 | 2005 | 2004 |
|---------------------------------|------------------|--------------|--------------|
| | (\$ in millions) | | |
| Pharmaceutical Systems segment | \$4.3 | \$1.1 | \$0.9 |
| Tech Group segment | 0.5 | 0.2 | 0.1 |
| Corporate and unallocated items | 0.1 | 0.1 | 0.5 |
| Total other expense | <u>\$4.9</u> | <u>\$1.4</u> | <u>\$1.5</u> |

2006 other expenses were \$3.5 million above those recorded in 2005. Our Pharmaceutical Systems segment recorded a \$2.5 million charge connected with the impairment of assets involved in the production and licensing of one of our reconstitution products following a substantial reduction in projected orders, causing a decline in our fair value estimates for this product line. The impairment charge includes a \$1.6 million reduction to the value of the dedicated production assets for this product, a \$0.5 million minimum royalty payment called for under our licensing agreement and a \$0.4 million decrease in the value of our licensing rights. The remaining 2006 versus 2005 other expense increase principally relates to the sale or disposal of surplus equipment.

OPERATING PROFIT

Operating profit (loss) by reportable segment, corporate and other unallocated costs were as follows:

| | 2006 | 2005 | 2004 |
|--|------------------|---------------|---------------|
| | (\$ in millions) | | |
| Pharmaceutical Systems | \$129.7 | \$95.0 | \$79.6 |
| Tech Group | 18.2 | 9.1 | 3.9 |
| U.S. Pension expenses | (8.4) | (5.1) | (5.0) |
| General corporate costs | (24.0) | (19.9) | (20.7) |
| Stock based compensation costs—unallocated | (14.5) | (7.0) | (7.4) |
| Restructuring items | — | 1.3 | (1.0) |
| Consolidated Operating Profit | <u>\$101.0</u> | <u>\$73.4</u> | <u>\$49.4</u> |

Our 2006 operating profit increased by \$27.6 million, or 37.5%, over that achieved in 2005. The timing impact of our 2005 acquisitions accounts for \$7.1 million of the 2006 operating profit increase; \$2.4 million in the Pharmaceutical Systems segment and \$4.7 million in the Tech Group segment. The remaining increase in operating profit was generated by sales growth and gross margin improvements in both of our business segments, partially offset by higher costs associated with deferred compensation obligations indexed to our stock price.

The businesses acquired during 2005 contributed \$5.2 million (Pharmaceutical Systems \$1.7 million and Tech Group \$3.5 million) of the \$24.0 million consolidated operating profit increase over 2004. The remaining 2005 to 2004 operating profit improvement in the Pharmaceutical Systems segment was principally the result of increased sales volumes in Europe and lower production costs in the United States following the resumption of normal production activities at our Kinston facility. In addition to the impact of the acquired business, 2005 Tech Group segment operating profit also benefited from cost savings following the closure of the former U.K. facility.

LOSS ON DEBT EXTINGUISHMENT

On February 27, 2006 we prepaid \$100 million in senior notes carrying a 6.81% interest rate and a maturity date of April 8, 2009. Under the terms of the original note purchase agreement dated April 8, 1999, the prepayment of the notes entitled note holders to a "make whole" amount of \$5.9 million in order to compensate them for interest rate differentials between the 6.81% yield on the notes and current market rates for the remaining term of the note.

The prepayment was financed by issuing €81.5 million (approximately \$100 million) of new senior unsecured notes having a weighted average maturity of just over nine years at a weighted average interest rate of 4.34%, before costs. The lower-interest notes are expected to reduce annual pre-tax financing costs by approximately \$2.5 million.

INTEREST EXPENSE (NET)

The following table summarizes our net interest expense for the three-year period ended December 31, 2006:

| | 2006 | 2005 | 2004 |
|------------------------|------------------|----------------|---------------|
| | (\$ in millions) | | |
| Interest expense | \$ 13.4 | \$ 14.7 | \$ 9.8 |
| Capitalized interest | (0.7) | (0.6) | (1.3) |
| Interest income | (2.1) | (2.1) | (1.5) |
| Interest expense (net) | <u>\$ 10.6</u> | <u>\$ 12.0</u> | <u>\$ 7.0</u> |

Our 2006 net interest expense decreased \$1.4 million from 2005 levels. The 2006 refinancing of our \$100 million senior notes resulted in interest savings of \$2.1 million. These savings were partially offset by unfavorable interest rate variances on our revolving debt of \$0.2 million, and \$0.5 million resulting from higher average borrowing levels associated with the financing and timing of our 2005 business acquisitions. 2006 interest income includes \$0.3 million of interest paid to us in connection with the settlement of tax refund issues.

2005 net interest expense increased \$5.0 million over the prior year. Higher average borrowing levels resulting from our 2005 acquisition activity accounted for \$4.0 million of the interest expense increase. The remaining \$1.0 million increase in 2005 interest expense was caused by higher interest rates on variable rate borrowings under our revolving credit facility.

INCOME TAXES

The effective tax rate on consolidated income from continuing operations was 29.1% in 2006, 29.0% in 2005 and 27.2% in 2004. Income tax expense in 2006 includes a net \$0.7 million favorable adjustment primarily resulting from the closure of the 2002 U.S. federal tax audit year and a \$0.4 million tax benefit resulting from a tax refund associated with the disposition of our former plastic molding facility in Puerto Rico. The combined impact of these two items reduced our 2006 effective tax rate by 1.4 percentage points.

In 2005 we repatriated \$166.0 million in earnings from foreign subsidiaries to the United States parent companies. The foreign repatriations were made in accordance with the provisions of the American Jobs Creation Act of 2004 ("AJCA"). The AJCA provided a temporary incentive for U.S. multi-national companies to repatriate accumulated income earned in controlled foreign corporations by providing an 85 percent dividends received deduction on qualified distributions occurring before December 31, 2005. Our 2005 results include a \$1.5 million net tax charge (\$5.2 million gross tax cost, less \$2.4 million of foreign tax credits and \$1.3 million in previously established accruals for unremitted earnings) incurred in connection with the repatriation program which increased our overall 2005 effective tax rate by 2.5 percentage points. The 2005 restructuring credit in the U.K. allowed us to utilize prior year loss carry-forwards and therefore decreased our 2005 effective tax rate by 0.6 percentage points. In addition, we reduced tax contingencies connected with the closure of tax years in certain international locations resulting in a 2.8 percentage point reduction in the 2005 effective tax rate.

The 2004 effective tax rate was favorably impacted by the utilization of foreign tax credits on the filing of a prior year U.S. tax return, a change in French tax law extending the life of net operating loss carry-forwards and the reversal of reserves attributable to the closing of tax years. The combined impact of these items, offset partially by the non-deductible restructuring charge, resulted in a 4.3 percentage point reduction in the 2004 effective tax rate.

EQUITY IN AFFILIATES

The contribution to earnings from our 25% ownership interest in Daikyo Seiko, Ltd. in Japan and 49% ownership interest in three companies in Mexico was income of \$1.9 million, \$2.4 million and \$3.4 million for the years 2006, 2005 and 2004, respectively. Our 2006 equity income from Daikyo was \$0.1 million below that recorded in 2005. Daikyo's 2006 sales and operating growth were approximately 8% above those achieved in 2005; however the increase in the US dollar relative to the Japanese yen fully offset the operational gains. Daikyo's 2006 results include a \$0.7 million loss related to a decision by Daikyo to demolish an existing facility in order to proceed with the construction of a new plant. The charge was largely offset by an unrelated gain on an investment security. Our 2006 equity income from our Mexican affiliates declined \$0.4 million from 2005 levels following the transfer of some customer products to our fully-owned plant in Kinston, North Carolina.

Our 2005 equity income was \$1.0 million lower than that achieved in 2004 primarily due to the impact on Daikyo's results of customer purchases during 2004 of a product in advance of a pending FDA approval of a required product reformulation. The increased customer inventory levels accumulated during 2004 resulted in lower sales levels for Daikyo in 2005 as customers utilized existing inventory pending validation of the new formulation. The 2005 operating results of the Mexican affiliates improved on strong sales growth generating results equal to those recorded in 2004 which included a non-operating \$0.6 million gain on the sale of real estate.

Our purchases from all affiliates totaled approximately \$24.1 million in 2006, \$20.6 million in 2005 and \$28.6 million in 2004, the majority of which relates to our distributorship agreement with Daikyo which allows us to purchase and re-sell Daikyo products. Sales to affiliates were \$0.8 million, \$0.5 million and \$0.6 million in 2006, 2005 and 2004, respectively.

INCOME FROM CONTINUING OPERATIONS

2006 net income from continuing operations was \$61.5 million, or \$1.83 per diluted share. Our 2006 results include a pre-tax \$5.9 million loss on debt extinguishment (\$4.1 million net of tax, or \$0.12 per diluted share) and the favorable resolution of a claim for a tax refund associated with the disposition of our former plastic molding facility in Puerto Rico resulting in the recognition in income from continuing operations of \$0.6 million, or \$0.02 per diluted share, consisting of a \$0.4 million tax benefit and related interest income, net of tax, of \$0.2 million.

Our 2005 net income from continuing operations was \$46.0 million, or \$1.41 per diluted share. These results included incremental income tax expense of \$1.5 million, or \$0.05 per diluted share, associated with the repatriation of foreign sourced income under the American Jobs Creation Act of 2004. Results for 2005 also include a restructuring credit which increased net income from continuing operations by \$1.3 million, or \$0.04 per diluted share.

Net income from continuing operations in 2004 was \$34.3 million, or \$1.11 per diluted share. Results for 2004 include incremental manufacturing costs of \$11.6 million (\$7.9 million, net of tax, or \$0.26 per diluted share) associated with the interim production processes that were put in place following a 2003 explosion and fire at our Kinston N.C. plant. 2004 results also include Kinston-related legal expenses of \$1.7 million (\$1.2 million net of tax, or \$0.04 per diluted share). The closure of a manufacturing plant in the U.K. resulted in 2004 restructuring charges of \$1.0 million (\$0.03 per diluted share). Equity income included a \$0.6 million (\$0.02 per diluted share) real estate gain. 2004 results also include \$2.1 million (\$0.07 per diluted share) of favorable tax adjustments resulting from utilization of foreign tax credits on the filing of a prior year tax return and a change in French tax legislation. Prior to the adoption of SFAS 123(R) on January 1, 2005 we had accounted for stock compensation using the intrinsic value method. Had the fair value method prescribed by SFAS 123(R) been applied to earlier periods, our results would have included additional pre-tax stock compensation costs for stock options and the employee stock purchase plan of \$1.8 million (\$1.2 million net of tax, or \$0.04 per diluted share) for the year ended December 31, 2004.

DISCONTINUED OPERATIONS

Our 2006 income from discontinued operations was \$5.6 million, or \$0.17 per diluted share. As a result of a favorable outcome to our claim for tax benefits relating to the 2001 sale of our former contract manufacturing and packaging business, we received a tax refund resulting in the recognition of a \$4.0 million tax benefit. The settlement of this claim also resulted in pre-tax interest income of \$0.6 million (\$0.4 million after taxes). We also recognized a \$1.2 million favorable adjustment to tax accruals associated with our former Drug Delivery Systems segment primarily as a result of the closure of the 2002 U.S. federal tax audit year.

2005 income from discontinued operations was \$0.4 million, or \$0.01 per diluted share. The majority of the income was generated from the August 2005 sale of the clinical services unit (pre-tax gain of \$0.7 million, \$0.5 million net of tax). Operating losses and other costs associated with the sale of our former drug delivery business completed in the first quarter of 2005 totaled \$1.9 million (\$1.1 million, net of tax), more than offsetting the operating income of \$1.6 million (\$1.0 million, net of tax) generated by the clinical services unit prior to its divestiture.

In December 2004, we entered into an agreement to sell our drug delivery business. The sales price consisted of \$7.1 million receivable due in cash at the 2005 closing date and a 14% ownership interest in the new company valued at \$1.0 million. As a result of the transaction, we recorded a pre-tax loss of \$4.7 million (\$5.2 million after-tax, or \$0.17 per diluted share). The \$0.5 million net tax expense was primarily the result of the reversal of current and prior year tax benefits that were no longer available as a result of the transaction. In December 2004 we also announced our intention to exit the clinical services business.

The operating results of the drug delivery business and clinical service unit are classified within discontinued operations for all periods presented. The pre-tax loss from the discontinued drug delivery and clinical services operations was \$13.5 million for 2004.

FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

Cash flows generated from operations totaled \$139.4 million in 2006, compared to \$85.6 million in 2005. Our growth in operating cash flow was led by Pharmaceutical Systems North American operations which generated strong operating profit growth while reducing working capital levels. Operating cash flow in Pharmaceutical System's Europe/Asia operating segment and our Tech Group segment also improved over prior year levels, moderated by higher inventory requirements.

Consolidated capital spending for 2006 totaled \$90.3 million, a \$36.2 million increase over 2005 capital spending. 2006 capital spending in our Pharmaceutical Systems segment accounted for \$24.0 million of the increase, with \$19.0 million of the increase occurring in Europe and Asia. In addition to the initial spending on plant expansions throughout Europe and Asia, major projects included new presses used in the production of our TrimTec® closures for I.V. bottles, additional rubber compression molding equipment and increased Westar® capacity in Germany; a new vision inspection process in France; additional equipment for lining materials used in insulin packaging in Denmark and the purchase of land for an expanded administration building in Germany. In the Tech Group segment, 2006 capital spending was \$13.5 million more than in 2005, with the relocation and expansion of a plant in Michigan accounting for 75% of the increase. 2006 general corporate and other projects declined by \$1.3 million from prior year levels.

2006 and 2005 cash flows provided by investing operations each include a \$0.2 million loan repayment received from our affiliate in Mexico. In 2005 net cash of \$174.8 million was used to acquire Monarch, TGI, and Medimop. Cash provided by investing activities in 2004 includes \$31.8 million of insurance proceeds related to the Kinston accident, which helped to fund the reconstruction of the new facility.

Cash flows used in financing activities include the prepayment of \$100.0 million of 6.81% senior notes on February 27, 2006. We financed the prepayment by issuing €81.5 million of new senior unsecured notes with a USD value of approximately \$100.0 million. €20.4 million of the notes have a maturity of 7 years with an interest rate of 4.215% while the remaining €61.1 million of the notes have a maturity of 10 years and an interest rate of 4.38%. Our strong operating cash flow in 2006 has allowed us to reduce borrowing under our revolving credit agreements by \$57.7 million from year end 2005 levels.

Financing cash flows in 2006 include proceeds from stock option exercises and related tax benefits totaling \$15.3 million. Dividends paid to shareholders were \$15.9 million (\$0.49 per share). The Board of Directors intends to continue the practice of declaring dividends following their quarterly review of the West Pharmaceutical Services Inc.'s financial condition and results of operations. Management expects that cash flows from continuing operations, net of capital spending requirements, will provide sufficient funding for the current dividend policy.

The following table summarizes our contractual obligations at December 31, 2006, and the effect the obligations are expected to have on our liquidity and cash flow in future periods:

| | Payments Due By Period | | | | Total |
|------------------------------------|------------------------|--------------|--------------|-------------------|--------|
| | Less than 1 year | 1 to 3 years | 3 to 5 years | More than 5 years | |
| Unconditional purchase obligations | \$ 3.2 | \$ 0.4 | \$ — | \$ — | \$ 3.6 |

| | | | | | |
|--|----------------|----------------|----------------|-----------------|-----------------|
| Long-term debt | 0.5 | 0.1 | 53.6 | 182.1 | 236.3 |
| Interest on long-term debt(1) | 10.5 | 21.0 | 19.5 | 22.5 | 73.5 |
| Operating lease obligations | 10.7 | 19.8 | 12.7 | 21.0 | 64.2 |
| Pensions/other post-retirement obligations | 1.6 | 5.0 | 6.1 | 30.1 | 42.8 |
| Total contractual obligations | <u>\$ 26.5</u> | <u>\$ 46.3</u> | <u>\$ 91.9</u> | <u>\$ 255.7</u> | <u>\$ 420.4</u> |

(1) Future interest payments on variable-rate debt were calculated using the applicable ending interest rate at December 31, 2006.

We have letters of credit totaling \$5.6 million supporting the reimbursement of workers' compensation and other claims paid on our behalf by insurance carriers and to guarantee equipment lease payments in Ireland and the payment of sales tax liabilities in the United States. The accrual for insurance obligations was \$2.4 million at December 31, 2006.

At December 31, 2006 our consolidated debt was \$236.3 million and our debt-to-total invested capital (total debt, minority interests and shareholders' equity) ratio was 36.0% compared to 45.0% at December 31, 2005. Our cash and cash equivalents balance was \$47.1 million at December 31, 2006, compared to \$48.8 million at December 31, 2005. Our December 31, 2006 net working capital totaled \$124.8 million and the ratio of current assets to liabilities was 1.8 to 1. We believe that our financial condition, current capitalization and expected income from operations will continue to be sufficient to meet our future expected cash requirements.

OFF-BALANCE SHEET AGREEMENTS

At December 31, 2006, the Company had no off-balance sheet financing arrangements other than operating leases and unconditional purchase obligations incurred in the ordinary course of business and outstanding letters of credit related to various insurance programs and leased equipment and sales tax liability guarantees as noted above.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Management's discussion and analysis addresses consolidated financial statements that are prepared in accordance with accounting principles generally accepted in the United States. The application of these principles requires management to make estimates and assumptions, some of which are subjective and complex, that affect the amounts reported in the consolidated financial statements. Management believes the following accounting policies and estimates are critical to understanding and evaluating the results of operations and financial position of West Pharmaceutical Services, Inc.:

REVENUE RECOGNITION: The majority of our revenue is generated from our standard product manufacturing operations which convert rubber, metal, and plastic raw materials into component parts used in closure systems and syringe components for use with injectable drugs and drug delivery devices. Sales of manufactured components are recorded at the time title and risk of loss passes to the customer. Some customers receive pricing rebates upon attaining established sales volumes. Management records rebate costs based on its assessment of the likelihood that these volumes will be attained. We also establish

product return liabilities for customer quality claims when such amounts are deemed probable and can be reasonably estimated.

Approximately 5% of our revenue is generated by the construction of tools, molds or automation equipment. These projects generally take several months to complete and utilize West's experienced personnel and wholly owned tool shops. We record revenue on a percentage of completion basis utilizing the ratio of actual cost incurred over total costs estimated for each project. Additionally, if at any time during the life of a project, it is determined that the estimated project cost will exceed the purchase commitment from the customer, the entire amount of the estimated loss is recorded immediately.

IMPAIRMENT OF LONG-LIVED ASSETS: We review goodwill and long-lived assets annually and whenever circumstances indicate that the carrying value of these assets may not be recoverable. Goodwill is tested for impairment as part of the reporting unit to which it belongs. Our reporting units are the same as our operating segments, which we have determined to be the Americas and Europe/Asia Pacific divisions of the Pharmaceutical Systems segment, and the Tech Group segment. For assets held and used in the business, management estimates the future cash flows to be derived from the related asset or business unit. When assets are held for sale, management determines fair value by estimating the anticipated proceeds to be received upon the sale of the asset, less disposition costs. Changes in the estimate of fair value, including the estimate of future cash flows, could have a material impact on our future results of operations and financial position.

EMPLOYEE BENEFITS: The measurement of the obligations under our defined benefit pension and postretirement medical plans are subject to a number of assumptions. These include the rate of return on plan assets and the rate at which the future obligations are discounted to present value. For U.S. plans, which account for 90% of global plan assets, the long-term rate of return assumption decreased to 8.0% in 2006 from 8.75% in 2005. In 2007, the long-term rate of return assumption remains 8.00%. The return assumption is reviewed annually and determined by the projected return for the expected mix of plan assets (approximately 65% equity and 35% debt securities). The discount rate increased 25 basis points to 5.9% at December 31, 2006, to reflect current market conditions. The discount rate selected is the single rate equivalent for a theoretical portfolio of high quality corporate bonds that produces a cash flow pattern equivalent to the plans' projected benefit payments. Changes in these estimates, including the market performance of plan assets and other actuarial assumptions, could have a material impact on our future results of operations and financial position. Every 25 basis point reduction in the long-term rate of return assumption would increase pension expense by approximately \$0.5 million. A 25 basis point reduction in the discount rate would increase pension expense by approximately \$0.7 million.

As described more fully in Note 14 to our consolidated financial statements, *Benefit Plans*, included within Item 8 of this 2006 Form 10-K, we amended the benefit formulas used in our U.S. defined benefit plans, resulting in a \$18.8 million reduction in our projected benefit obligations. The impact of the plan amendment will be recognized as a reduction to pension expense over a 12 year period representing the estimated average remaining service period of plan participants affected by the amendment.

On December 31, 2006, we adopted Statement of Financial Accounting Standard No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans—an amendment of FASB Statements No. 87, 88, 106, and 132(R)" ("SFAS 158"). The new standard requires the recognition of an asset or liability for the overfunded or underfunded status of a defined benefit postretirement plan as measured by the difference between the fair value of plan assets and the benefit obligation. For a pension plan, the benefit obligation is the projected benefit obligation; for any other postretirement plan, such as a retiree health plan, the benefit obligation is the accumulated postretirement benefit obligation. The adoption of SFAS 158 resulted in a reduction of shareholders' equity of \$19.7 million (\$32.0 million pre-tax, less a \$12.3 million deferred tax benefit) at December 31, 2006.

INCOME TAXES: We estimate income taxes payable based upon current domestic and international tax legislation. In addition, deferred income tax assets and liabilities are established to recognize differences between the tax basis and financial statement carrying values of assets and liabilities. We maintain valuation allowances where it is more likely than not that all or a portion of a deferred tax asset will not be realized. The recoverability of tax assets is subject to our estimates of future profitability, generally at the local subsidiary company and country level. Changes in tax legislation, business plans and other factors may affect the ultimate recoverability of tax assets or final tax payments, which could result in adjustments to tax expense in the period such change is determined.

In June 2006, the Financial Accounting Standards Board (“FASB”) issued FASB Interpretation No. 48, “Accounting for Uncertainty in Income Taxes”, an interpretation of FASB Statement No. 109 “Accounting for Income Taxes” (FIN 48). This interpretation clarifies the accounting for uncertainty in income taxes recognized in financial statements. FIN 48 prescribes a more-likely-than-not threshold for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods and income tax disclosures. FIN 48 is effective for fiscal years beginning after December 15, 2006. The provisions of this interpretation must be applied to all tax positions upon initial adoption of FIN 48. The cumulative effect of applying the provisions of FIN 48 must be reported as an adjustment to the opening balance of retained earnings for that fiscal year. Management is in the process of determining what impact, if any, the adoption of FIN 48 will have on our financial statements.

INVENTORIES: Accounting for inventories involves estimates regarding the proper determination of manufacturing cost, obsolescence and identifying inventory values that exceed estimated market values. The determination of manufacturing cost includes the identification of direct material costs and allocations of direct labor, variable production costs and overhead. Allocations of fixed overhead costs are based on estimates of normal capacity and require judgment when production levels are below normal so that idle capacity costs are expensed in the period incurred. The valuation of inventories is also subject to usage or ‘flow’ assumptions.

During the first quarter of 2006, we changed our method of inventory costing from last-in-first-out (LIFO) to first-in-first-out (FIFO) for certain inventory located in the United States, which accounted for approximately 30% of our total consolidated inventory at December 31, 2005. The majority (70%) of our inventory had already been accounted for under, primarily, the FIFO method. The change was made to facilitate a comparison of our financial results with those of our principal competitors and customers on such measures as inventory levels and turnover, gross margin and operating earnings. We also believe that using the FIFO method provides a better match of expenses and revenues and provides a more consistent inventory costing method within our operating segments; thus, the change in accounting was considered preferable. The impact of the change has been applied retrospectively and the financial statements have been adjusted for all prior periods presented. See additional discussion in Note 1, *Summary of Significant Accounting Policies*, of the Notes to Consolidated Financial Statements.

Please refer to Note 1, *Summary of Significant Accounting Policies*, and Note 19, *New Accounting Standards*, of the Notes to Consolidated Financial Statements included within Item 8 of this report for additional information on accounting and reporting standards considered in the preparation and presentation of West Pharmaceutical Services, Inc.’s financial statements.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK.

We are exposed to various market risk factors such as fluctuating interest rates and foreign currency rate fluctuations. These risk factors can impact results of operations, cash flows and financial position. From time to time, we manage these risks using derivative financial instruments such as interest rate swaps and forward exchange contracts. Derivatives used by us are highly effective as all of the critical terms of the

derivative instruments match the hedged item. Effectiveness is measured on a quarterly basis. In accordance with Company policy, derivative financial instruments are not used for speculation or trading purposes. All debt securities and derivative instruments are considered non-trading.

Foreign Currency Exchange Risk

We have subsidiaries outside the U.S. accounting for approximately 49% of consolidated net sales. Virtually all of these sales and related operating costs are denominated in the currency of the local country and translated into U.S. dollars. Although the majority of the assets and liabilities of these subsidiaries are in the local currency of the subsidiary and are therefore translated into U.S. dollars, the foreign subsidiaries may also hold assets or liabilities not denominated in their local currency. These items may give rise to foreign currency transaction gains and losses. As a result, our results of operations and financial position are exposed to changing exchange rates. We periodically use forward contracts to hedge certain transactions or to neutralize month-end balance sheet exposures on cross-currency intercompany loans.

As of December 31, 2006 we have a forward-exchange contract of \$0.65 million ending on January 11, 2007 that protects us against the variability in future cash flows related to raw material purchases by European subsidiaries denominated in U.S. dollars (USD). The terms of the arrangement set a base rate of 1.22 USD per Euro and a limit rate of 1.35 USD per Euro. We are protected against a strengthening USD by restricting the exchange rate to the base rate. We would participate in gains caused by a weakening USD up to the limit rate. If the limit rate is exceeded at the expiration date, the Company agrees to buy USD at the base rate for that month. There are no cash payments required and no income statement effect of an exchange rate between the base and limit rates. As of December 31, 2006 the Euro was equal to 1.31 USD.

We have designated our €81.5 million debt as a hedge of our investment in the net assets of our European operations. A \$7.0 million cumulative foreign currency translation loss on the €81.5 million debt is recorded within accumulated other comprehensive income as of December 31, 2006. We also have a 2.7 billion Yen-denominated note payable which has been designated as a hedge of our investment in a Japanese affiliate. At December 31, 2006, a foreign exchange translation gain on the Yen-denominated debt of less than \$0.1 million is included within accumulated other comprehensive income.

Interest Rate Risk

As a result of our normal borrowing activities, we are exposed to fluctuations in interest rates which we manage primarily through our financing activities. We have long-term debt with both fixed and variable interest rates. Long-term debt consists of senior notes, revolving credit facilities and capital lease obligations. Portions of long-term debt which are payable during 2007 are classified as short-term liabilities as of December 31, 2006. The following table summarizes our interest rate risk-sensitive instruments:

| | 2007 | 2008 | 2009 | 2010 | 2011 | Thereafter | Carrying Value | Fair Value |
|---|------------------|--------|------|--------|---------|------------|----------------|------------|
| | (\$ in millions) | | | | | | | |
| Current Debt and Capital Leases: | | | | | | | | |
| Euro denominated | \$ 0.5 | \$ — | \$ — | \$ — | \$ — | \$ — | \$ 0.5 | \$ 0.5 |
| Average interest rate—fixed | 5.3% | — | — | — | — | — | | |
| Long-Term Debt and Capital Leases: | | | | | | | | |
| U.S. dollar denominated(1) | — | — | — | — | — | \$ 75.0 | \$ 75.0 | \$ 75.0 |
| Average interest rate—variable | — | — | — | — | — | 6.2% | | |
| U.S. dollar denominated | — | — | — | — | \$ 15.0 | — | \$ 15.0 | \$ 15.0 |
| Average interest rate—variable | — | — | — | — | 6.0% | — | | |
| Euro denominated | — | \$ 0.1 | — | \$ 0.7 | — | \$ 107.1 | \$ 107.9 | \$ 94.8 |
| Average interest rate—fixed | — | 5.0% | — | 5.5% | — | 4.3% | | |
| Euro denominated | — | — | — | — | \$ 6.6 | — | \$ 6.6 | \$ 6.6 |
| Average interest rate—variable | — | — | — | — | 4.3% | — | | |
| Krone denominated | — | — | — | — | \$ 8.6 | — | \$ 8.6 | \$ 8.6 |
| Average interest rate—variable | — | — | — | — | 4.5% | — | | |
| Yen denominated | — | — | — | — | \$ 22.7 | — | \$ 22.7 | \$ 22.7 |
| Average interest rate—variable | — | — | — | — | 1.0% | — | | |

(1) As of December 31, 2006 we have two interest rate swap agreements outstanding which are designed to protect against volatility in variable interest rates payable on a \$50.0 million note maturing on July 28, 2012 (“Series A Note”) and a \$25.0 million note maturing July 28, 2015 (“Series B Note”). The first interest-rate swap agreement has a notional amount of \$50.0 million and corresponds to the maturity date of the Series A Note and the second interest rate swap agreement has a notional amount of \$25.0 million and corresponds with the maturity date of the Series B Note. Under each of the swap agreements we will receive variable interest rate payments based on three-month LIBOR in return for making quarterly fixed payments. Including the applicable margin, the interest-rate swap agreements effectively fix the interest rates payable on Series A and B notes payable at 5.32% and 5.51%, respectively. At December 31, 2006, the interest rate-swap agreements had a fair value of \$1.9 million favorable to the Company and are recorded as a non-current asset.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA.

CONSOLIDATED STATEMENTS OF INCOME West Pharmaceutical Services, Inc. and Subsidiaries for the years ended December 31, 2006, 2005 and 2004

| | 2006 | 2005* | 2004* |
|--|--------------------------------------|---------|---------|
| | (in millions, except per share data) | | |
| Net sales | \$913.3 | \$699.7 | \$541.6 |
| Cost of goods and services sold | 651.5 | 505.9 | 384.5 |
| Gross profit | 261.8 | 193.8 | 157.1 |
| Selling, general and administrative expenses | 155.9 | 120.3 | 105.2 |
| Restructuring charge (benefit) | — | (1.3) | 1.0 |
| Other expense (income), net | 4.9 | 1.4 | 1.5 |
| Operating profit | 101.0 | 73.4 | 49.4 |
| Loss on debt extinguishment | 5.9 | — | — |
| Interest expense | 12.7 | 14.1 | 8.5 |
| Interest income | (2.1) | (2.1) | (1.5) |
| Income before income taxes and minority interests | 84.5 | 61.4 | 42.4 |
| Provision for income taxes | 24.6 | 17.7 | 11.5 |
| Minority interests | 0.3 | 0.1 | — |
| Income from consolidated operations | 59.6 | 43.6 | 30.9 |
| Equity in net income of affiliated companies | 1.9 | 2.4 | 3.4 |
| Income from continuing operations | 61.5 | 46.0 | 34.3 |
| Pretax income (loss) from discontinued operations | 0.6 | (0.3) | (13.5) |
| Pretax gain (loss) on disposal of business segment | — | 0.7 | (4.7) |
| Income tax benefit from discontinued operations | 5.0 | — | 4.1 |
| Income (loss) from discontinued operations | 5.6 | 0.4 | (14.1) |
| Net income | \$ 67.1 | \$ 46.4 | \$ 20.2 |
| Net income (loss) per share: | | | |
| Basic | | | |
| Continuing operations | \$ 1.91 | \$ 1.48 | \$ 1.14 |
| Discontinued operations | .18 | .01 | (.47) |
| | \$ 2.09 | \$ 1.49 | \$.67 |
| Assuming dilution | | | |

| | | | |
|-------------------------------------|----------------|----------------|---------------|
| Continuing operations | \$ 1.83 | \$ 1.41 | \$ 1.11 |
| Discontinued operations | .17 | .01 | (.46) |
| | <u>\$ 2.00</u> | <u>\$ 1.42</u> | <u>\$.65</u> |
| Average common shares outstanding | 32.2 | 31.1 | 30.0 |
| Average shares assuming dilution | 33.6 | 32.5 | 30.8 |
| Dividends declared per common share | <u>\$.50</u> | <u>\$.46</u> | <u>\$.43</u> |

* Adjusted retrospectively for the change in method of inventory costing (see Note 1).

The accompanying notes are an integral part of the consolidated financial statements.

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CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

West Pharmaceutical Services, Inc. and Subsidiaries for the years ended December 31, 2006, 2005 and 2004

| | 2006 | 2005* | 2004* |
|--|----------------|----------------|----------------|
| | (in millions) | | |
| Net income | \$ 67.1 | \$ 46.4 | \$ 20.2 |
| Other comprehensive income, net of tax: | | | |
| Foreign currency translation adjustments | 20.5 | (29.8) | 19.2 |
| Unrealized gains on securities of affiliates | 0.6 | 1.1 | 0.3 |
| Minimum pension liability adjustments | (0.1) | 0.5 | (2.0) |
| Unrealized gains on derivatives | 0.4 | 0.7 | — |
| Other comprehensive income, net of tax | <u>21.4</u> | <u>(27.5)</u> | <u>17.5</u> |
| Comprehensive income | <u>\$ 88.5</u> | <u>\$ 18.9</u> | <u>\$ 37.7</u> |

* Adjusted retrospectively for the change in method of inventory costing (see Note 1).

The accompanying notes are an integral part of the consolidated financial statements.

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CONSOLIDATED BALANCE SHEETS

West Pharmaceutical Services, Inc. and Subsidiaries at December 31, 2006 and 2005

| | 2006 | 2005* |
|---|--------------------------------------|-----------------|
| | (in millions, except per share data) | |
| ASSETS | | |
| Current assets: | | |
| Cash, including cash equivalents | \$ 47.1 | \$ 48.8 |
| Accounts receivable | 109.5 | 107.4 |
| Inventories | 97.5 | 71.1 |
| Income tax refundable | 1.0 | 3.1 |
| Deferred income taxes | 5.3 | 2.4 |
| Other current assets | 21.3 | 14.3 |
| Total current assets | <u>281.7</u> | <u>247.1</u> |
| Property, plant and equipment | 757.4 | 647.2 |
| Less accumulated depreciation and amortization | <u>372.7</u> | <u>319.2</u> |
| Property, plant and equipment, net | 384.7 | 328.0 |
| Investments in and advances to affiliated companies | 29.7 | 27.7 |
| Goodwill | 102.8 | 89.5 |
| Pension asset | 12.1 | 47.1 |
| Deferred income taxes | 29.8 | 8.3 |
| Intangible assets, net | 66.3 | 69.7 |
| Restricted cash | — | 7.1 |
| Other assets | 11.1 | 9.0 |
| Total Assets | <u>\$ 918.2</u> | <u>\$ 833.5</u> |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Notes payable and other current debt | \$ 0.5 | \$ 0.3 |
| Accounts payable | 61.2 | 45.8 |
| Pension and other postretirement benefits | 1.6 | 1.0 |
| Accrued expenses: | | |
| Salaries, wages and benefits | 35.3 | 25.7 |
| Income taxes payable | 17.7 | 15.9 |
| Restructuring costs | — | 0.2 |
| Deferred income taxes | 2.7 | 8.3 |
| Other | 37.9 | 31.1 |
| Total current liabilities | <u>156.9</u> | <u>128.3</u> |
| Long-term debt | 235.8 | 280.7 |
| Deferred income taxes | 43.5 | 31.9 |
| Pension and other postretirement benefits | 41.2 | 34.9 |
| Other long-term liabilities | 21.5 | 13.7 |

| | | |
|---|----------------|----------------|
| Total Liabilities | 498.9 | 489.5 |
| Commitments and contingencies | — | — |
| Minority interests | 4.8 | 4.1 |
| Shareholders' equity: | | |
| Preferred stock, shares authorized: 3.0 million; shares issued and outstanding: 2006—0; 2005—0 | — | — |
| Common stock, par value \$.25 per share; shares authorized: 50.0 million; shares issued: 34.3 million in 2006 and 2005 shares outstanding: 2006—32.9 million; 2005—31.8 million | 8.6 | 8.6 |
| Capital in excess of par value | 52.8 | 39.3 |
| Retained earnings | 375.7 | 325.0 |
| Accumulated other comprehensive income | 10.6 | 8.9 |
| Treasury stock, at cost (2006—1.4 million shares; 2005 - 2.6 million shares) | (33.2) | (41.9) |
| Total shareholders' equity | 414.5 | 339.9 |
| Total Liabilities and Shareholders' Equity | <u>\$918.2</u> | <u>\$833.5</u> |

* Adjusted retrospectively for the change in method of inventory costing (see Note 1).

The accompanying notes are an integral part of the consolidated financial statements.

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CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

West Pharmaceutical Services, Inc. and Subsidiaries for the years ended December 31, 2006, 2005 and 2004

| | Common Stock | | Capital in excess of par value | Retained earnings | Accumulated other comprehensive income (loss) | Treasury Stock | | Total |
|--|------------------|--------------|--------------------------------|-------------------|---|------------------|----------------|---------|
| | Number of shares | Common Stock | | | | Number of shares | Treasury Stock | |
| Balance, December 31, 2003* | 34.3 | \$8.6 | \$25.8 | \$286.0 | \$18.9 | (5.1) | \$ (76.9) | \$262.4 |
| Net income* | | | | 20.2 | | | | 20.2 |
| Shares issued under stock plans | | | (1.3) | | | 1.5 | 21.1 | 19.8 |
| Shares repurchased | | | | | | — | (0.1) | (0.1) |
| Cash dividends declared (\$.43 per share) | | | | (13.1) | | | | (13.1) |
| Changes—other comprehensive income | | | | | 17.5 | | | 17.5 |
| Balance, December 31, 2004* | 34.3 | \$8.6 | \$24.5 | \$293.1 | \$36.4 | (3.6) | \$ (55.9) | \$306.7 |
| Net income* | | | | 46.4 | | | | 46.4 |
| Shares issued for business acquisitions | | | 2.4 | | | 0.2 | 3.0 | 5.4 |
| Shares issued under stock plans | | | 8.1 | | | 0.8 | 11.1 | 19.2 |
| Tax benefit from stock plans | | | 4.3 | | | | | 4.3 |
| Shares repurchased | | | | | | — | (0.1) | (0.1) |
| Cash dividends declared (\$.46 per share) | | | | (14.5) | | | | (14.5) |
| Changes—other comprehensive income | | | | | (27.5) | | | (27.5) |
| Balance, December 31, 2005* | 34.3 | \$8.6 | \$39.3 | \$325.0 | \$8.9 | (2.6) | \$ (41.9) | \$339.9 |
| Net income | | | | 67.1 | | | | 67.1 |
| Shares issued under stock plans | | | 2.6 | | | 1.2 | 8.7 | 11.3 |
| Tax benefit from stock plans | | | 10.9 | | | | | 10.9 |
| Cash dividends declared (\$.50 per share) | | | | (16.4) | | | | (16.4) |
| Changes—other comprehensive income | | | | | 21.4 | | | 21.4 |
| Adjustment to initially apply SFAS 158, net of tax | | | | | (19.7) | | | (19.7) |
| Balance, December 31, 2006 | 34.3 | \$8.6 | \$52.8 | \$375.7 | \$10.6 | (1.4) | \$ (33.2) | \$414.5 |

* Adjusted retrospectively for the change in method of inventory costing (see Note 1).

The accompanying notes are an integral part of the consolidated financial statements.

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CONSOLIDATED STATEMENTS OF CASH FLOWS

West Pharmaceutical Services, Inc. and Subsidiaries for the years ended December 31, 2006, 2005 and 2004

| | 2006 | 2005* | 2004* |
|--|---------------|--------|--------|
| | (in millions) | | |
| Cash flows provided by operating activities: | | | |
| Net income | \$67.1 | \$46.4 | \$20.2 |
| Adjustments to reconcile net income to net cash provided by operating activities of continuing operations: | | | |
| (Gain) loss from discontinued operations, net of tax | (5.6) | (0.4) | 14.1 |
| Depreciation | 48.1 | 40.5 | 30.3 |
| Amortization | 4.6 | 6.9 | 2.9 |

| | | | |
|--|----------------|----------------|----------------|
| Stock-based compensation | 14.5 | 8.0 | 7.4 |
| Loss on sales of equipment and asset impairments | 4.0 | 0.6 | 1.5 |
| Deferred income taxes | 4.9 | 2.7 | (2.5) |
| Pension and other retirement plans | 8.9 | 3.7 | 4.8 |
| Equity in undistributed earnings of affiliates, net of dividends | (1.9) | (2.3) | (3.3) |
| Changes in assets/liabilities, net of discontinued operations and acquisitions: | | | |
| Decrease (increase) in accounts receivable | 2.8 | (13.3) | 3.6 |
| (Increase) decrease in inventories | (22.8) | (0.8) | (8.1) |
| Increase in other current assets | (3.1) | (0.8) | (8.1) |
| Increase (decrease) in accounts payable | 15.8 | 7.1 | (1.9) |
| Changes in other assets and liabilities | 2.1 | (12.7) | 13.7 |
| Insurance proceeds, net of costs, related to Kinston accident | — | — | 6.4 |
| Net cash provided by operating activities | <u>139.4</u> | <u>85.6</u> | <u>81.0</u> |
| Cash flows used in investing activities: | | | |
| Property, plant and equipment acquired | (90.3) | (54.1) | (57.4) |
| Insurance proceeds received for property damage | — | — | 31.8 |
| Proceeds from sale of assets | 0.2 | 1.3 | 0.5 |
| Acquisition of businesses, net of cash acquired | — | (174.8) | — |
| Repayments from affiliate | 0.2 | 0.2 | 0.6 |
| Net cash used in investing activities | <u>(89.9)</u> | <u>(227.4)</u> | <u>(24.5)</u> |
| Cash flows (used in) provided by financing activities: | | | |
| (Repayments) borrowings under revolving credit agreements, net | (57.7) | 131.6 | (16.9) |
| Payment of fees under revolving credit agreements | — | (1.0) | (0.5) |
| Prepayment of senior notes | (100.0) | — | — |
| Issuance of senior unsecured notes | 100.1 | — | — |
| Changes in other debt, including overdrafts | (2.0) | (10.0) | 1.4 |
| Excess tax benefit from stock option exercises | 10.9 | 2.6 | — |
| Issuance of common stock | 4.4 | 11.5 | 13.5 |
| Dividend payments | (15.9) | (14.1) | (12.8) |
| Purchase of treasury stock | — | (0.1) | (0.1) |
| Net cash (used in) provided by financing activities | <u>(60.2)</u> | <u>120.5</u> | <u>(15.4)</u> |
| Cash flows provided by (used in) operating activities of discontinued operations | 4.4 | (5.8) | (11.9) |
| Cash flows provided by (used in) investing activities of discontinued operations | — | 13.3 | (0.2) |
| Net cash provided by (used in) discontinued operations | 4.4 | 7.5 | (12.1) |
| Effect of exchange rates on cash | 4.6 | (6.2) | 2.0 |
| Net (decrease) increase in cash and cash equivalents | (1.7) | (20.0) | 31.0 |
| Cash and cash equivalents at beginning of period | 48.8 | 68.8 | 37.8 |
| Cash and cash equivalents at end of period | <u>\$ 47.1</u> | <u>\$ 48.8</u> | <u>\$ 68.8</u> |
| Supplemental cash flow information: | | | |
| Interest paid, net of amounts capitalized | \$ 14.0 | \$ 13.2 | \$ 8.5 |
| Income taxes paid | <u>\$ 15.0</u> | <u>\$ 17.6</u> | <u>\$ 7.6</u> |

* Adjusted retrospectively for the change in method of inventory costing (see Note 1).

The accompanying notes are an integral part of the consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(in millions, except share and per share data)

Note 1: Summary of Significant Accounting Policies

Basis of Presentation: The financial statements are prepared in conformity with generally accepted accounting principles in the United States. These principles require management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses and the disclosure of contingencies in the financial statements. Actual amounts realized may differ from these estimates.

Principles of Consolidation: The consolidated financial statements include the accounts of West Pharmaceutical Services, Inc. and its majority-owned subsidiaries (which may be referred to as “West”, the “Company”, “we”, “us” or “our”) after the elimination of intercompany transactions. We have no participation or other rights in variable interest entities.

Reclassification: Certain reclassifications were made to prior period financial statements to be consistent with the current year presentation.

Cash and Cash Equivalents: Cash equivalents include time deposits, certificates of deposit and all highly liquid debt instruments with original maturities of three months or less at the time of purchase.

Accounts Receivable: Our accounts receivable balance at December 31, 2006 and 2005 was net of an allowance for doubtful accounts of \$0.9 million and \$1.0 million, respectively. We record the allowance based on a specific identification methodology.

Inventories: Inventories are valued at the lower of cost or market. During the first quarter of 2006, we changed our method of inventory costing from last-in-first-out (LIFO) to first-in-first-out (FIFO) for certain inventory located in the United States, which accounted for approximately 30% of our total consolidated inventory at December 31, 2005. The majority of our inventory had already been accounted for under, primarily, the FIFO method. The change was made to facilitate a comparison of our financial results with those of our principal competitors and customers on such measures as inventory levels and turnover, gross margin and operating earnings. We also believe that using the FIFO method provides a better match of expenses and revenues and provides a more consistent inventory costing method within our operating segments; thus, the change in accounting was considered preferable.

In accordance with Statement of Financial Accounting Standard No. 154, “Accounting Changes and Error Corrections” (“SFAS 154”), the impact of this change has been applied retrospectively and the financial statements have been adjusted for all prior periods presented. The Consolidated Balance Sheet as of December 31, 2005 has been adjusted to reflect an increase in inventories of \$9.9 million, an increase in the current deferred income tax liability of \$3.5 million and an increase in retained earnings of \$6.4 million. Retained earnings at December 31, 2004 and 2003, presented in the Consolidated Statements of Shareholders’ Equity, has been adjusted to reflect an increase of \$5.6 million and \$4.8 million, respectively. For both 2005 and 2004, cost of goods and services sold decreased by \$1.2 million, income before income taxes and minority interest increased by \$1.2 million, income tax expense was increased by \$0.4 million, and net income was increased by \$0.8 million. In the Consolidated Statements of Cash Flows for both 2005 and 2004, the increase in net income of \$0.8 million was offset by corresponding changes in inventory of \$1.2 million and in deferred income taxes of \$0.4 million, resulting in no impact to net cash provided by operating activities. The accounting change from LIFO to FIFO did not have a material effect on the 2006 results of operations.

Employee Benefits: The measurement of the obligations under our defined benefit pension and postretirement medical plans are subject to a number of assumptions. These include the rate of return on

plan assets and the rate at which the future obligations are discounted to present value. On October 17, 2006, we amended the benefit formulas used in our U.S. defined benefit plans, resulting in an \$18.8 million reduction in our projected benefit obligations. The impact of this plan amendment will be recognized as a reduction to pension expense over a 12 year period representing the estimated average remaining service period of plan participants affected by the amendment.

On December 31, 2006, we adopted Statement of Financial Accounting Standard No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans—an amendment of FASB Statements No. 87, 88, 106, and 132(R)" ("SFAS 158"). The new standard requires the recognition of an asset or liability for the overfunded or underfunded status of a defined benefit postretirement plan as measured by the difference between the fair value of plan assets and the benefit obligation. For a pension plan, the benefit obligation is the projected benefit obligation; for any other postretirement plan, such as a retiree health plan, the benefit obligation is the accumulated postretirement benefit obligation. The adoption of SFAS 158 resulted in a reduction of shareholders' equity of \$19.7 million (\$32.0 million pre-tax, less a \$12.3 million deferred tax benefit) at December 31, 2006. See Note 14, *Benefit Plans*, for a more detailed discussion of our pension and other retirement plans.

Foreign Currency Translation: Foreign currency transaction gains and losses and translation gains and losses of subsidiaries operating in high-inflation economies are recognized in the determination of net income. Foreign currency translation adjustments of other subsidiaries and affiliates operating outside the U.S. are accumulated in other comprehensive income, a separate component of shareholders' equity.

Financial Instruments: We use financial instruments such as interest rate swap and forward exchange contracts, known as derivatives, to minimize the economic exposure related to fluctuating interest and foreign exchange rates. All derivatives are recognized as either assets or liabilities in the statement of financial position and recorded at their fair value. For a derivative designated as hedging the exposure to variable cash flows of a forecasted transaction (referred to as a cash flow hedge), the effective portion of the derivative's gain or loss is initially reported as a component of other comprehensive income and subsequently reclassified into earnings when the forecasted transaction affects earnings. For a derivative designated as hedging the exposure to changes in the fair value of a recognized asset or liability or a firm commitment (referred to as a fair value hedge), the gain or loss is recognized in earnings in the period of change together with the offsetting loss or gain on the hedged item attributable to the risk being hedged. For a derivative designated as hedging the foreign currency exposure of a net investment in a foreign operation, the gain or loss is reported in other comprehensive income as part of the cumulative translation adjustment. The ineffective portion of any derivative used in a hedging transaction, and the change in fair value of a derivative instrument with no hedging designation or purpose is recognized immediately into earnings.

Revenue Recognition: The majority of our revenue is generated from our standard product manufacturing operations which convert rubber, metal, and plastic raw materials into component parts used in closure systems and syringe components for use with injectable drugs and drug delivery devices. Sales of manufactured components are recorded at the time title and risk of loss passes to the customer. Some customers receive pricing rebates upon attaining established sales volumes. Management records rebate costs based on its assessment of the likelihood that these volumes will be attained. We also establish product return liabilities for customer quality claims when such amounts are deemed probable and can be reasonably estimated.

Approximately 5% of our revenue is generated from the construction of tools, molds or automation equipment. These projects generally take several months to complete and utilize West's experienced personnel and wholly owned tool shops. We record revenue on a percentage of completion basis utilizing the ratio of actual cost incurred over total costs estimated for each project. If at any time during the life of

a project, it is determined that the estimated project cost will exceed the purchase commitment from the customer, the entire amount of the estimated loss is recorded immediately.

Shipping and Handling Costs: Net sales include shipping and handling costs collected from customers in connection with the sale. These costs are included in cost of sales.

Property, Plant and Equipment: Property, plant and equipment assets are carried at cost. Maintenance and minor repairs and renewals are charged to expense as incurred. Costs incurred for computer software developed or obtained for internal use are capitalized for application development activities and immediately expensed for preliminary project activities or post-implementation activities. Upon sale or retirement of depreciable assets, costs and related accumulated depreciation are eliminated, and gains or losses are recognized in other expense (income). Depreciation is computed principally on the straight-line method over the estimated useful lives of the assets, or the remaining term of the lease, if shorter.

Goodwill and Other Intangibles: Goodwill and intangible assets with indefinite lives are tested for impairment each fourth quarter or more frequently if an event occurs that indicates that there could be impairment. The first step of the impairment test compares the fair value of a reporting unit to its carrying amount, including goodwill. If the carrying amount of the reporting unit exceeds its fair value, the second step is performed. The second step compares the carrying amount of the goodwill to its implied fair value. The implied fair value is determined by allocating the fair value of the reporting unit to all of the assets and liabilities of that unit as if the reporting unit had been acquired in a business combination and the fair value of the reporting unit was the purchase price paid to acquire the reporting unit. The excess of the fair value of the reporting unit over the amounts assigned to its assets and liabilities is the implied fair value of goodwill. If the fair value of the goodwill is less than the carrying amount, an impairment loss is recorded. Other intangible assets, including patents and licensed technology, are recorded at cost and are amortized on a straight-line method over their useful lives. Certain tradenames have been determined to have indefinite lives and therefore are not subject to amortization.

Impairment of Long-Lived Assets: Long-lived assets, including property, plant and equipment, and intangible assets subject to amortization, are reviewed for impairment whenever circumstances indicate that the carrying value of these assets may not be recoverable. An asset is considered impaired if the carrying value of the asset exceeds the sum of the future expected undiscounted cash flows to be derived from the asset. Once an asset is considered impaired, an impairment loss is recorded for the difference between the asset's carrying value and its fair value. This loss is included in operating profit. For assets to be held and used in the business, management determines fair value by estimating the future cash flows to be derived from the asset and discounts these flows to a net present value using an appropriate discount rate. For assets held for sale or for investment purposes, management determines fair value by estimating the anticipated proceeds to be received upon sale of the asset, less costs to sell.

Research and Development: Research, development and engineering expenditures are for the creation and application of new or improved products and processes. Expenditures include primarily salaries and outside services for those directly involved in research and development activities and are expensed as incurred.

Research and development costs by segment were as follows:

| | 2006 | 2005 | 2004 |
|------------------------|------------------|---------------|---------------|
| | (\$ in millions) | | |
| Pharmaceutical Systems | \$ 8.8 | \$ 6.3 | \$ 5.2 |
| Tech Group | 2.3 | 1.6 | 1.6 |
| | <u>\$ 11.1</u> | <u>\$ 7.9</u> | <u>\$ 6.8</u> |

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Environmental Remediation and Compliance Costs: Environmental remediation costs are accrued when such costs are probable and reasonable estimates are determinable. Cost estimates are not discounted and include investigation, cleanup and monitoring activities; such estimates are adjusted, if necessary, based on additional findings. In general, environmental compliance costs are expensed as incurred.

Litigation: We are from time to time party to lawsuits arising from our operations. We record liabilities when a loss is probable and can be reasonably estimated. These estimates are based on an analysis made by internal and external legal counsel considering information known at the time.

Income Taxes: Deferred income taxes are recognized by applying enacted statutory tax rates, applicable to future years, to temporary differences between the tax basis and financial statement carrying values of our assets and liabilities. Valuation allowances are established when it is more likely than not that all or a portion of a deferred tax asset will not be realized. U.S. income taxes and withholding taxes are accrued on the portion of earnings of international subsidiaries and affiliates intended to be remitted to the parent company.

Stock-Based Compensation: On January 1, 2005, we adopted Statement of Financial Accounting Standards No. 123(R), "Share Based Payment—Revised 2004" ("SFAS 123(R)"), using the modified prospective transition method. Under this method, stock-based employee compensation cost is recognized using the fair-value based method for all new awards granted after January 1, 2005. Additionally, compensation costs for unvested stock options and awards that were outstanding at January 1, 2005, are being recognized on a straight-line basis over the requisite service period based on the grant-date fair value of those options and awards as previously calculated under the pro-forma disclosures under Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" ("SFAS 123").

Prior to the adoption of SFAS 123(R), we accounted for stock-based compensation using the intrinsic value method prescribed in Accounting Principles Board (APB) Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations.

If the fair-value based method prescribed in SFAS 123 had been applied to stock option grants and shares issued under the employee stock purchase plan in 2004, our net income and basic and diluted net income per share would have been reduced as summarized below:

| | 2004 (\$ in millions, except per share data) |
|--|--|
| Net income, as reported: | \$ 20.2 |
| Add: Stock-based compensation expense included in net income, net of tax | 5.0 |
| Deduct: Total stock-based compensation expense determined under the fair value method for all awards, net of tax | (6.2) |
| Pro forma net income | <u>\$ 19.0</u> |
| Net income per share: | |
| Basic, as reported | \$.67 |
| Basic, pro forma | \$.63 |
| Diluted, as reported | \$.65 |
| Diluted, pro forma | \$.62 |

Net Income Per Share: Basic net income per share is computed by dividing net income by the weighted average number of shares of common stock outstanding during each period. Net income per share assuming dilution considers the potential issuance of common shares under our stock option and

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award plans, based on the treasury stock method. The treasury stock method assumes the use of exercise proceeds to repurchase common stock at the average fair market value in the period.

Note 2: Acquisitions

On May 20, 2005, we completed our acquisition of substantially all of the assets of the Tech Group, Inc. ("TGI"), including the outstanding stock of, or other equity interests in, TGI's wholly owned subsidiaries in the United States, Puerto Rico, Ireland and Mexico. TGI offers custom contract-manufacturing solutions utilizing plastic injection molding processes targeted to healthcare and consumer industries. The total purchase price was \$140.5 million.

The allocation of the purchase price to assets acquired and liabilities assumed is based on estimates of fair value determined by management. The fair value of customer contracts and customer relationships was estimated using a variation of the income approach; a method estimating the fair value of an asset based on the cash flows that an asset can be expected to generate over its useful life. The remaining useful life of acquired assets was determined by reference to the period over which the asset is expected to contribute to future cash flows. Trademarks acquired in the TGI acquisition were assigned an indefinite useful life as management intends to continue to utilize them for the foreseeable future and there are no known legal, regulatory, contractual or economic factors which limit their useful life.

The TGI purchase price was allocated as follows:

Asset (Liability)
(\$ in millions)

| | |
|---|-----------------|
| Inventories | \$ 7.0 |
| Accounts receivable | 20.8 |
| Other current assets | 8.0 |
| Property, plant and equipment | 49.0 |
| Goodwill | 25.4 |
| Intangible assets | 53.2 |
| Other noncurrent assets | 0.3 |
| Current liabilities | (21.3) |
| Noncurrent liabilities and deferred taxes | (1.9) |
| Total consideration | <u>\$ 140.5</u> |

During 2006, restricted cash paid as part of the original 2005 TGI purchase price of \$140.5 million was released and paid to the sellers upon the achievement of certain earnings targets called for in the acquisition agreement. The release of the restricted cash balance of \$7.1 million resulted in additional goodwill.

The acquired intangible assets and their respective remaining useful lives are as follows:

| | Estimate of Fair Value | Remaining Useful Life |
|------------------------|---------------------------|--------------------------|
| | (\$ in millions) | |
| Trademarks | \$ 10.0 | Indefinite |
| Customer contracts | 22.7 | 20 Years |
| Customer relationships | 20.5 | 25 Years |
| | <u>\$ 53.2</u> | |

The amortization expense for 2006 for these intangible assets was \$2.0 million. The estimated annual amortization expense of these intangible assets for each of the next five years is approximately \$2.0 million per year.

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On August 2, 2005, we acquired 90% of the equity interests in Medimop Medical Projects, Ltd. and its affiliated company Medimop USA LLC ("Medimop"). Medimop, a privately owned company headquartered in Ra'anana, Israel, is a leading developer of disposable medical devices for the mixing, transfer, reconstitution and administration of injectable drugs. We also received an option to purchase, at fair value, the remaining 10% ownership of the two companies, which generally becomes exercisable four years after the closing date.

We paid total consideration of \$40.0 million for the initial investment in Medimop, of which approximately \$36.4 million was paid in cash and the balance by delivering 128,547 shares of our common stock issued at a fair value of \$3.6 million. As of December 31, 2006, additional contingent cash consideration of up to \$1.2 million may be payable depending on the achievement of operating goals over the period ending on December 31, 2009.

The Medimop purchase price was allocated as follows:

| | Asset (Liability) (\$ in millions) |
|---|---------------------------------------|
| Inventories | \$ 0.9 |
| Accounts receivable | 2.2 |
| Other current assets | 3.1 |
| Property, plant and equipment | 1.8 |
| Goodwill | 29.8 |
| Intangible assets | 17.4 |
| Current liabilities | (5.5) |
| Minority interest | (4.1) |
| Noncurrent liabilities and deferred taxes | (5.6) |
| Total consideration | <u>\$ 40.0</u> |

The acquired intangible assets and their respective remaining useful lives are as follows:

| | Estimate of Fair Value | Remaining Useful Life |
|-------------------------|---------------------------|--------------------------|
| | (\$ in millions) | |
| Trademarks | \$ 1.2 | 12 Years |
| Patents | 3.7 | 12 Years |
| Covenant not to compete | 3.8 | 7 Years |
| Customer relationships | 8.7 | 10 Years |
| | <u>\$ 17.4</u> | |

The amortization expense for 2006 for these intangible assets was \$2.0 million. The estimated annual amortization expense of these intangible assets for the next five years is approximately \$1.8 million per year.

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The following unaudited pro forma summary combines our results with the results of operations of Medimop and TGI as if the acquisitions had occurred at the beginning of 2005 and 2004. These pro forma results have been prepared for comparative purposes only and do not purport to be indicative of what

would have occurred had the acquisitions been made at the beginning of each period, or of results which may occur in the future.

| | <u>Twelve Months Ended</u> | |
|---|---|-----------------|
| | <u>12/31/05</u> | <u>12/31/04</u> |
| | (\$ in millions, except per share data) | |
| Net sales | \$ 770.4 | \$ 673.8 |
| Income from continuing operations | \$ 47.7 | \$ 29.6 |
| Income from continuing operations per diluted share | \$ 1.47 | \$ 0.96 |
| Net income | \$ 48.1 | \$ 15.5 |
| Net income per diluted share | \$ 1.48 | \$ 0.50 |

On February 11, 2005, we acquired 100% of the outstanding stock of Monarch Analytical Laboratories, Inc. ("Monarch"). Monarch is a contract laboratory business that performs testing of pharmaceutical packaging components specializing in plastic and glass materials. On the closing date, we paid \$2.0 million in cash and 70,586 shares of our common stock valued at \$1.8 million for Monarch. Additionally, we assumed, and subsequently paid, debt in the amount of \$1.9 million.

The Monarch purchase price was allocated as follows:

| | <u>Asset (Liability)</u> |
|--|--------------------------|
| | <u>(\$ in millions)</u> |
| Current assets | \$ 0.8 |
| Property, plant and equipment | 2.0 |
| Goodwill | 3.4 |
| Current liabilities and deferred taxes | (0.5) |
| Total consideration | <u>\$ 5.7</u> |

Pro forma results assuming the acquisition of Monarch as of January 1, 2004 would not be materially different from reported sales or net income.

Our financial statements include the results of the acquired businesses for periods after the acquisition date. Goodwill is not deductible for tax purposes on these acquisitions.

Note 3: Discontinued Operations

Our 2006 income from discontinued operations was \$5.6 million, or \$0.17 per diluted share. As a result of a favorable outcome to our claim for tax benefits relating to the 2001 sale of our former contract manufacturing and packaging business, we received a tax refund resulting in the recognition of a \$4.0 million tax benefit. The settlement of this claim also resulted in pre-tax interest income of \$0.6 million (\$0.4 million after taxes). We also recognized a \$1.2 million favorable adjustment to tax accruals associated with our former Drug Delivery Systems segment primarily as a result of the closure of the 2002 U.S. federal tax audit year.

2005 income from discontinued operations was \$0.4 million, or \$0.01 per diluted share. The majority of the income was generated from the August 2005 sale of the clinical services unit for \$6.2 million resulting in a pre-tax gain of \$0.7 million (\$0.5 million net of tax). Operating losses and other costs associated with the sale of our former drug delivery business completed in the first quarter of 2005 totaled \$1.9 million (\$1.1 million, net of tax), more than offsetting the operating income of \$1.6 million (\$1.0 million, net of tax) generated by the clinical services unit prior to its divestiture.

In December 2004, we entered into an agreement to sell our drug delivery business. The sales price consisted of \$7.1 million receivable due in cash at the 2005 closing date and a 14% ownership interest in the new company valued at \$1.0 million. As a result of the transaction, we recorded a pre-tax loss of \$4.7 million (\$5.2 million after-tax, or \$0.17 per diluted share). The \$0.5 million net tax expense was primarily the result of the reversal of current and prior year tax benefits that were no longer available as a result of the transaction. In December 2004 we also announced our intention to exit the clinical services business. The operating results of the drug delivery business and clinical service unit are classified within discontinued operations for all periods presented. The pre-tax loss from the discontinued drug delivery and clinical services operations was \$13.5 million for 2004.

Net sales and income from discontinued operations were as follows:

| | <u>2006</u> | <u>2005</u> | <u>2004</u> |
|--|------------------|---------------|------------------|
| | (\$ in millions) | | |
| Net sales | \$ — | \$ 7.9 | \$ 10.8 |
| Pretax income (loss) from discontinued operations | 0.6 | (0.3) | (13.5) |
| Pretax income (loss) on disposal of business segment | — | 0.7 | (4.7) |
| Income tax benefit | 5.0 | — | 4.1 |
| Net gain/(loss) from discontinued operations | <u>\$5.6</u> | <u>\$ 0.4</u> | <u>\$ (14.1)</u> |

Net cash provided by (used in) discontinued operations was as follows:

| | <u>2006</u> | <u>2005</u> | <u>2004</u> |
|--|------------------|---------------|------------------|
| | (\$ in millions) | | |
| Operating activities | \$4.4 | \$ (5.8) | \$ (11.9) |
| Proceeds from disposition | — | 13.3 | — |
| Property, plant and equipment acquired | — | — | (0.2) |
| Net cash provided by (used in) discontinued operations | <u>\$4.4</u> | <u>\$ 7.5</u> | <u>\$ (12.1)</u> |

Note 4: Restructuring Charge (Benefit)

The following table details activity related to our restructuring obligations:

| | Severance and benefits | Other Costs | Total |
|----------------------------|---------------------------|----------------|-------------|
| | (\$ in millions) | | |
| Balance, December 31, 2003 | \$ 1.4 | \$ 0.5 | \$ 1.9 |
| 2004 expense | 0.4 | 0.6 | 1.0 |
| Non-cash adjustments | — | 1.8 | 1.8 |
| Cash payments | (1.3) | — | (1.3) |
| Balance, December 31, 2004 | 0.5 | 2.9 | 3.4 |
| 2005 income | — | (1.3) | (1.3) |
| Non-cash adjustments | — | (0.3) | (0.3) |
| Cash payments | (0.3) | (1.3) | (1.6) |
| Balance, December 31, 2005 | 0.2 | — | 0.2 |
| Cash payments | (0.2) | — | (0.2) |
| Balance, December 31, 2006 | <u>\$ —</u> | <u>\$ —</u> | <u>\$ —</u> |

During 2004, we recorded a \$1.0 million net charge principally consisting of the excess of future lease costs at the U.K. plant over expected sub-lease rental income, as well as additional severance expense and repair costs necessary to return the leased facility to its original condition.

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During 2005, all repair and lease cancellation costs for the leased facility in the U.K. were paid out and the remaining accrual was reduced to zero upon completion of the required arrangements. Other cash payments during the year of \$0.3 million were for severance and benefit agreements.

During 2006, the remaining restructuring obligations were paid.

Note 5: Other Expense

| | 2006 | 2005 | 2004 |
|---------------------------------|------------------|---------------|---------------|
| | (\$ in millions) | | |
| Foreign exchange losses (gains) | \$ 0.7 | \$ 0.5 | \$ (0.1) |
| Asset impairment charges | 2.5 | 0.5 | — |
| Loss on sales of equipment | 1.5 | 0.1 | 1.5 |
| Other | 0.2 | 0.3 | 0.1 |
| | <u>\$ 4.9</u> | <u>\$ 1.4</u> | <u>\$ 1.5</u> |

During 2006 our Pharmaceutical Systems segment recorded a \$2.5 million charge connected with the impairment of assets involved in the production and licensing of one of our reconstitution products following a substantial reduction in projected orders, causing a decline in our fair value estimates for this product line. The impairment charge includes a \$1.6 million reduction to the value of the dedicated production assets for this product, a \$0.5 million minimum royalty payment called for under our licensing agreement and a \$0.4 million decrease in the value of our licensing rights.

2005 results include a \$0.5 million impairment of our investment in a company that had been developing genomics analysis technology following that company's unsuccessful efforts in finding a commercial sponsor.

Note 6: Income Taxes

Income before income taxes from continuing operations was derived as follows:

| | 2006 | 2005 | 2004 |
|--------------------------|------------------|----------------|----------------|
| | (\$ in millions) | | |
| U.S. operations | \$ 17.8 | \$ 7.1 | \$ 6.0 |
| International operations | 66.7 | 54.3 | 36.4 |
| | <u>\$ 84.5</u> | <u>\$ 61.4</u> | <u>\$ 42.4</u> |

The related provision for income taxes from continuing operations consists of:

| | 2006 | 2005 | 2004 |
|---|------------------|----------------|----------------|
| | (\$ in millions) | | |
| Current provision: | | | |
| Federal | \$ 0.4 | \$ (2.0) | \$ 1.6 |
| State | (0.5) | 0.5 | — |
| International | 19.8 | 16.5 | 12.4 |
| | <u>19.7</u> | <u>15.0</u> | <u>14.0</u> |
| Deferred provision: | | | |
| Federal | 3.1 | 2.3 | (1.9) |
| International | 1.8 | 0.4 | (0.6) |
| | <u>4.9</u> | <u>2.7</u> | <u>(2.5)</u> |
| Provision for income taxes, continuing operations | <u>\$ 24.6</u> | <u>\$ 17.7</u> | <u>\$ 11.5</u> |

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A reconciliation of the U.S. statutory corporate tax rate to our effective consolidated tax rate on income before income taxes from continuing operations follows:

| | <u>2006</u> | <u>2005</u> | <u>2004</u> |
|--|--------------|--------------|--------------|
| U.S. statutory corporate tax rate | 35.0% | 35.0% | 35.0% |
| Tax on international operations less than United States tax rate | (2.6) | (3.2) | 1.6 |
| Non-benefited losses | 1.5 | 4.1 | 2.8 |
| Reversal of prior valuation allowance | (1.9) | (2.2) | (2.6) |
| Tax on repatriated earnings under AJCA, net of credits | — | 2.5 | — |
| Reversal of reserves related to closed years | (1.4) | (2.9) | (4.4) |
| U.S. tax on international earnings, net of foreign tax credits | (1.3) | (4.5) | (2.4) |
| State income taxes, net of federal tax benefit | (3.4) | (1.6) | (2.5) |
| Other | 3.2 | 1.8 | (0.3) |
| Effective tax rate, continuing operations | <u>29.1%</u> | <u>29.0%</u> | <u>27.2%</u> |

The net current and noncurrent components of deferred income taxes recognized in the balance sheet at December 31 are as follows:

| | <u>2006</u> | <u>2005</u> |
|--------------------------------|------------------|------------------|
| | (\$ in millions) | |
| Current assets | \$ 5.3 | \$ 2.4 |
| Noncurrent assets | 55.1 | 32.6 |
| Noncurrent valuation allowance | (25.3) | (24.3) |
| Current liabilities | (2.7) | (8.3) |
| Noncurrent liabilities | (43.5) | (31.9) |
| | <u>\$ (11.1)</u> | <u>\$ (29.5)</u> |

The following is a summary of the significant components of our deferred tax assets and liabilities as of December 31:

| | <u>2006</u> | <u>2005</u> |
|-------------------------------------|------------------|------------------|
| | (\$ in millions) | |
| Deferred tax assets | | |
| Net operating loss carryforwards | \$ 21.4 | \$ 28.1 |
| Tax credit carryforwards | 10.5 | 9.3 |
| Restructuring and severance charges | — | 0.2 |
| Capital loss carryforwards | 1.4 | 1.3 |
| Pension and deferred compensation | 14.3 | (2.5) |
| Other | 10.7 | 9.2 |
| Valuation allowance | (25.3) | (24.3) |
| Total deferred tax assets | <u>33.0</u> | <u>21.3</u> |
| Deferred tax liabilities: | | |
| Accelerated depreciation | 40.0 | 40.0 |
| Kinston gain | — | 6.5 |
| Other | 4.1 | 4.3 |
| Total deferred tax liabilities | <u>44.1</u> | <u>50.8</u> |
| Net deferred tax liability | <u>\$ (11.1)</u> | <u>\$ (29.5)</u> |

At December 31, 2006, we had U.S. federal net operating loss carryforwards of \$2.2 million and state operating loss carryforwards of \$205.0 million, which created deferred tax assets of \$0.7 million and

\$12.2 million, respectively; and foreign operating loss carryforwards of \$30.3 million, which created a deferred tax asset of \$8.5 million. Management estimates that the state and foreign operating loss carryforwards, \$205.0 million and \$30.3 million, respectively, are unlikely to be utilized and the associated deferred tax assets of \$12.2 million and \$8.5 million, respectively, have been fully reserved. Federal net operating loss carryforwards expire after 2024. State loss carryforwards expire as follows: \$7.0 million in 2007 and \$198.0 million after 2008. Foreign loss carryforwards will expire as follows: \$0.1 million in 2008 and \$8.4 million with no expiration date.

As of December 31, 2006, we had available foreign tax credit carryforwards of \$7.1 million expiring as follows: \$0.3 million in 2009, \$0.4 million in 2010, \$0.3 million in 2011, \$1.7 million in 2012, \$0.1 million in 2013, \$0.4 million in 2014 and \$3.9 million after 2014. Based upon current projections, management estimates that \$3.2 million will not be utilized and therefore a valuation allowance was established for that amount. We have research and development credit carryforwards of \$3.4 million, of which \$0.5 million expires in 2020, \$0.5 million expires in 2021 and \$2.4 million expires after 2021.

As of December 31, 2006, we had available capital loss carry-forwards of \$1.4 million. We currently have no capital gains to offset capital losses; therefore, the entire amount of \$1.4 million has been fully reserved.

At December 31, 2006, we had undistributed earnings of foreign subsidiaries, amounting to \$224.0 million on which deferred income taxes have not been provided because such earnings are intended to be reinvested indefinitely outside of the U.S.

The American Jobs Creation Act of 2004 (the "AJCA") provided for a special one-time elective dividends-received deduction on the repatriation of certain foreign earnings to a U.S. taxpayer equal to 85% of the eligible distribution. During 2005, we repatriated approximately \$166 million, of which \$141 million qualified for the special one-time elective dividends-received deduction and \$25 million constituted earnings that do not qualify under the Act. We recorded tax expense of \$1.5 million related to the repatriation. Prior to the AJCA, we did not provide deferred taxes on undistributed earnings of foreign subsidiaries as we intended to utilize these earnings through expansion of our business operations outside the United States for an indefinite period of time.

In 2006 we recorded a \$0.4 million tax benefit associated with the favorable resolution of a claim for a tax refund associated with the disposition of our former plastic molding facility in Puerto Rico and related interest income of \$0.3 million (\$0.2 million, net of tax).

The Internal Revenue Service (IRS) has completed and closed its audits of our U.S. tax returns through 2002.

Note 7: Segment Information

Our operations are comprised of two reportable segments: Pharmaceutical Systems and Tech Group. The Pharmaceutical Systems segment focuses on the design, manufacture and distribution of elastomer and metal components used in parenteral drug delivery for customers in the pharmaceutical and biopharmaceutical industries. The Pharmaceutical Systems segment has two operating segments: the Americas and Europe/Asia Pacific. These segments are aggregated for reporting purposes as they have common economic characteristics, produce and sell a similar range of products in their respective geographic regions, use a similar distribution process and have a common customer base. The Tech Group operating segment offers custom contract-manufacturing solutions utilizing plastic injection molding processes targeted to healthcare and consumer industries.

Our executive management evaluates the performance of these operating segments based on operating profit and cash flow generation. General corporate expenses, restructuring charges and other items are not reflected in operating profit reviewed by segment management. Corporate segment assets

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include pension assets, investments in affiliated companies and net assets of discontinued operations. The accounting policies of the segments are the same as those described in the summary of significant accounting policies.

The following table provides information on sales by significant product group:

| | 2006 | 2005 | 2004 |
|-------------------------------|------------------|-----------------|-----------------|
| | (\$ in millions) | | |
| Pharmaceutical packaging | \$ 511.9 | \$ 417.2 | \$ 378.1 |
| Disposable medical components | 109.2 | 97.4 | 88.1 |
| Personal care products | 4.9 | 5.1 | 5.1 |
| Laboratory and other services | 18.1 | 18.6 | 9.7 |
| Pharmaceutical Systems | 644.1 | 538.3 | 481.0 |
| Healthcare devices | 155.6 | 76.5 | 24.7 |
| Consumer products | 84.4 | 63.2 | 35.6 |
| Tooling/mold construction | 39.2 | 30.4 | 7.6 |
| Tech Group | 279.2 | 170.1 | 67.9 |
| Intersegment sales | (10.0) | (8.7) | (7.3) |
| Net sales | <u>\$ 913.3</u> | <u>\$ 699.7</u> | <u>\$ 541.6</u> |

We had sales to one customer of approximately \$86.9 million, \$74.7 million and \$61.9 million in 2006, 2005 and 2004, respectively.

The following table presents sales and long-lived assets by the country in which the legal subsidiary is domiciled and assets are located.

| | Sales | | | Property, Plant and Equipment | | |
|--------------------------|------------------|-----------------|-----------------|-------------------------------|-----------------|-----------------|
| | 2006 | 2005 | 2004 | 2006 | 2005 | 2004 |
| | (\$ in millions) | | | | | |
| United States | \$ 464.5 | \$ 344.5 | \$ 264.9 | \$ 185.3 | \$ 171.3 | \$ 128.2 |
| Germany | 97.7 | 79.5 | 71.8 | 78.5 | 61.7 | 70.2 |
| France | 73.7 | 63.5 | 52.6 | 38.2 | 31.7 | 34.3 |
| Other European countries | 174.4 | 145.1 | 108.0 | 51.5 | 38.2 | 32.7 |
| Other | 103.0 | 67.1 | 44.3 | 31.2 | 25.1 | 18.4 |
| | <u>\$ 913.3</u> | <u>\$ 699.7</u> | <u>\$ 541.6</u> | <u>\$ 384.7</u> | <u>\$ 328.0</u> | <u>\$ 283.8</u> |

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The following table provides summarized financial information for our segments:

| | Pharmaceutical Systems | Tech Group | Corporate and Eliminations | Consolidated |
|---|------------------------|------------|----------------------------|--------------|
| | (\$ in millions) | | | |
| 2006 | | | | |
| Net sales | \$ 644.1 | \$ 279.2 | \$ (10.0) | \$ 913.3 |
| Income before income taxes and minority interests | 129.7 | 18.2 | (63.4) | 84.5 |
| Segment assets | 576.7 | 248.2 | 93.3 | 918.2 |
| Capital expenditures | 62.3 | 26.7 | 1.3 | 90.3 |
| Depreciation and amortization expense | 34.4 | 16.6 | 1.7 | 52.7 |
| 2005 | | | | |
| Net sales | \$ 538.3 | \$ 170.1 | \$ (8.7) | \$ 699.7 |
| Income before income taxes and minority interests | 95.0 | 9.1 | (42.7) | 61.4 |
| Segment assets | 513.9 | 215.3 | 104.3 | 833.5 |
| Capital expenditures | 38.3 | 13.2 | 2.6 | 54.1 |
| Depreciation and amortization expense | 30.9 | 14.7 | 1.8 | 47.4 |
| 2004 | | | | |

| | | | | |
|---|----------|---------|----------|----------|
| Net sales | \$ 481.0 | \$ 67.9 | \$ (7.3) | \$ 541.6 |
| Income before income taxes and minority interests | 79.6 | 3.9 | (41.1) | 42.4 |
| Segment assets | 504.2 | 52.5 | 101.1 | 657.8 |
| Capital expenditures | 51.5 | 3.1 | 2.8 | 57.4 |
| Depreciation and amortization expense | 27.3 | 4.2 | 1.7 | 33.2 |

Note 8: Net Income Per Share

The following table reconciles shares used in the calculation of basic net income per share to the shares used in the calculation of net income per share assuming dilution. There is no adjustment to our net income in the calculation of net income per share assuming dilution.

| | 2006 | 2005 | 2004 |
|---|-----------------------------|----------------|----------------|
| | (\$ and shares in millions) | | |
| Income from continuing operations | \$ 61.5 | \$ 46.0 | \$ 34.3 |
| Discontinued operations, net of tax | 5.6 | 0.4 | (14.1) |
| Net income | <u>\$ 67.1</u> | <u>\$ 46.4</u> | <u>\$ 20.2</u> |
| Average common shares outstanding | 32.2 | 31.1 | 30.0 |
| Assumed stock options exercised and awards vested | 1.4 | 1.4 | 0.8 |
| Average shares assuming dilution | <u>33.6</u> | <u>32.5</u> | <u>30.8</u> |

For 2006 and 2005, stock options of 0.3 million and 0.4 million, respectively, were excluded from the computation of diluted earnings per share since the options were antidilutive. For 2004, there were no stock options excluded from the computation.

Note 9: Comprehensive Income

Comprehensive income consists of reported net income and other comprehensive income, which reflects revenue, expenses and gains and losses that generally accepted accounting principles exclude from net income. For us, the items excluded from current net income are cumulative foreign currency

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translation adjustments, unrealized gains or losses on available-for-sale securities of affiliates, fair value adjustments on derivative financial instruments and pension liability adjustments.

The components of accumulated other comprehensive income, net of tax, at December 31, 2006 and 2005 are as follows:

| | 2006 | 2005 |
|--|------------------|---------------|
| | (\$ in millions) | |
| Foreign currency translation | \$ 33.6 | \$ 13.1 |
| Unrealized gains on securities of affiliates | 2.3 | 1.7 |
| Unrealized gains on derivatives | 1.1 | 0.7 |
| Pension liability adjustments | (26.4) | (6.6) |
| | <u>\$ 10.6</u> | <u>\$ 8.9</u> |

Unrealized gains on securities of affiliates are reported net of an accumulated income tax provision of \$1.7 million and \$0.9 million at December 31, 2006 and 2005, respectively. Unrealized gains on derivatives are reported net of a tax provision of \$0.7 million and \$0.5 million as of December 31, 2006 and 2005 respectively. Pension liability adjustments, which include the impact of SFAS 158 (see Note 14, *Benefit Plans*), are reported net of an income tax benefit of \$15.4 million and \$3.0 million at December 31, 2006 and 2005 respectively.

Note 10: Inventories

| | 2006 | 2005 |
|-----------------|------------------|----------------|
| | (\$ in millions) | |
| Finished goods | \$ 43.4 | \$ 34.5 |
| Work in process | 13.4 | 10.3 |
| Raw materials | 40.7 | 26.3 |
| | <u>\$ 97.5</u> | <u>\$ 71.1</u> |

Note 11: Goodwill and Intangibles

We perform an annual impairment test during the fourth quarter of each year. No goodwill impairment charges were recorded for the periods ended December 31, 2006, 2005 and 2004.

Goodwill by reportable segment was as follows:

| | Pharmaceutical Systems | Tech Group | Total |
|------------------------------|---------------------------|----------------|-----------------|
| | (\$ in millions) | | |
| Balance, December 31, 2004 | \$ 34.8 | \$ 7.6 | \$ 42.4 |
| Acquisitions | 33.2 | 18.3 | 51.5 |
| Foreign currency translation | (4.4) | — | (4.4) |
| Balance, December 31, 2005 | 63.6 | 25.9 | 89.5 |
| Additions | 0.1 | 7.5 | 7.6 |
| Foreign currency translation | 5.7 | — | 5.7 |
| Balance, December 31, 2006 | <u>\$ 69.4</u> | <u>\$ 33.4</u> | <u>\$ 102.8</u> |

During 2006, restricted cash paid as part of the original 2005 TGI purchase price of \$140.5 million was released and paid to the sellers upon the achievement of certain earnings targets called for in the acquisition agreement. The release of the restricted cash balance of \$7.1 million and related interest income of \$0.4 million resulted in additional goodwill of \$7.5 million in 2006.

Intangible assets and accumulated amortization as of December 31, 2006 and 2005 were as follows:

| | 2006 | | 2005 | |
|------------------------|------------------|--------------------------|---------------|--------------------------|
| | Cost | Accumulated Amortization | Cost | Accumulated Amortization |
| | (\$ in millions) | | | |
| Patents | \$ 6.1 | \$(2.0) | \$ 6.0 | \$(1.3) |
| Trademarks | 11.2 | (0.1) | 11.2 | — |
| Customer relationships | 29.8 | (2.5) | 29.2 | (0.9) |
| Customer contracts | 22.7 | (1.9) | 22.6 | (0.7) |
| Non-compete agreements | 3.8 | (0.8) | 3.8 | (0.2) |
| | <u>\$73.6</u> | <u>\$(7.3)</u> | <u>\$72.8</u> | <u>\$(3.1)</u> |

The cost basis of intangible assets includes the effects of foreign currency translation adjustments, which were \$0.8 million for the twelve month period ended December 31, 2006. Amortization expense for the years ended December 31, 2006, 2005 and 2004 was \$4.2 million, \$2.1 million and \$0.2 million, respectively. Estimated amortization for each of the next five years is approximately \$3.9 million. Trademarks with a carrying amount of \$10.0 million were determined to have indefinite lives and therefore do not require amortization.

Under certain long-term supply contracts, we incur design and development costs for molds, dies, and other tools that are owned by our customers but will be used by us in production. These arrangements include a contractual guarantee for reimbursement of our costs as parts are produced under the supply agreement, including guaranteed minimum order quantities. Other noncurrent assets include tooling and mold costs under these long-term supply arrangements totaling \$0.9 million and \$0.3 million at December 31, 2006 and 2005, respectively. These costs are amortized into cost of goods sold on a units-of-production basis, in the same period that the related revenue under the supply contract is received. We recorded amortization expense on these agreements of \$0.4 million, \$4.8 million and \$2.7 million for the years ended 2006, 2005 and 2004, respectively.

Note 12: Property, Plant and Equipment

A summary of gross property, plant and equipment at December 31 is presented in the following table:

| | Expected useful lives (years) | 2006 | 2005 |
|----------------------------|-------------------------------|------------------|----------------|
| | | (\$ in millions) | |
| Land | | \$ 8.1 | \$ 6.5 |
| Buildings and improvements | 5-50 | 180.6 | 168.5 |
| Machinery and equipment | 2-15 | 442.9 | 377.1 |
| Molds and dies | 2-7 | 69.2 | 63.7 |
| Construction in progress | | 56.6 | 31.4 |
| | | <u>\$757.4</u> | <u>\$647.2</u> |

Depreciation expense for the years ended December 31, 2006, 2005 and 2004 was \$48.1 million, \$40.5 million and \$30.3 million, respectively.

Capitalized leases included in 'buildings and improvements' were \$2.3 million and \$2.1 million at December 31, 2006 and 2005, respectively. Capitalized leases included in 'machinery and equipment' were \$1.2 million and \$0.1 million at December 31, 2006 and 2005, respectively. Accumulated depreciation on all property, plant and equipment accounted for as capitalized leases was \$0.4 million and \$0.2 million at December 31, 2006 and 2005, respectively.

The Company capitalizes interest on borrowings during the active construction period of major capital projects. Capitalized interest is added to the cost of the underlying assets and is amortized over the useful lives of the assets. Capitalized interest for the years ended December 31, 2006, 2005 and 2004 was \$0.7 million, \$0.6 million and \$1.3 million, respectively.

Note 13: Affiliated Companies

At December 31, 2006, the following affiliated companies were accounted for under the equity method:

| | Location | Ownership interest |
|---|----------|--------------------|
| West Pharmaceutical Services Mexico, S.A. de C.V. | Mexico | 49% |
| Aluplast S.A. de C.V. | Mexico | 49% |
| Pharma Tap S.A. de C.V. | Mexico | 49% |
| Daikyo Seiko, Ltd. | Japan | 25% |

We record equity in net income of these affiliated companies for the 12-month period ended October 31. A summary of the financial information for these companies is presented below:

| | 2006 | 2005 |
|----------------------|------------------|------|
| | (\$ in millions) | |
| <u>Balance Sheet</u> | | |

| | | |
|--------------------------------------|-----------------|-----------------|
| Current assets | \$ 116.6 | \$ 96.0 |
| Noncurrent assets | 182.6 | 177.4 |
| Total assets | <u>\$ 299.2</u> | <u>\$ 273.4</u> |
| Current liabilities | \$ 78.8 | \$ 73.3 |
| Noncurrent liabilities | 112.8 | 99.3 |
| Owners' equity | 107.6 | 100.8 |
| Total liabilities and owners' equity | <u>\$ 299.2</u> | <u>\$ 273.4</u> |

| Income Statement | 2006 | 2005 | 2004 |
|------------------|------------------|----------|----------|
| | (\$ in millions) | | |
| Net sales | \$ 121.3 | \$ 119.6 | \$ 117.9 |
| Gross profit | 24.7 | 24.6 | 30.2 |
| Net income | 6.8 | 8.2 | 12.1 |

Unremitted income of affiliated companies included in consolidated retained earnings amounted to \$21.6 million, \$19.8 million and \$17.5 million at December 31, 2006, 2005 and 2004, respectively. Dividends received from affiliated companies were \$0.1 million annually for each of the years 2006, 2005 and 2004.

Our equity in unrealized gains of Daikyo Seiko, Ltd.'s investment in securities available-for-sale, included in accumulated other comprehensive income, a separate component of shareholders' equity, was \$2.3 million, \$1.7 million and \$0.6 million at December 31, 2006, 2005 and 2004, respectively. The unrealized gains were net of income tax in the amount of \$1.7 million, \$1.3 million and \$0.6 million, respectively.

Our purchases and royalty payments made to affiliates totaled \$24.1 million and \$20.6 million, respectively, in 2006 and 2005, of which \$1.9 million and \$1.3 million was due and payable as of December 31, 2006 and 2005, respectively. These transactions primarily relate to a distributorship agreement allowing us to purchase and re-sell Daikyo products. Sales to affiliates were \$0.8 million and \$0.5 million, respectively, in 2006 and 2005, of which \$0.2 million was receivable as of December 31, 2006 and 2005.

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In addition to affiliates accounted for under the equity method, we also have affiliates that are accounted for as cost investments. These cost investments are carried at the lower of cost or market. At December 31, 2006 and 2005, the aggregate carrying amount of investments in and advances to affiliated companies was as follows:

| | 2006 | 2005 |
|------------------|------------------|----------------|
| | (\$ in millions) | |
| Equity companies | \$ 28.4 | \$ 26.6 |
| Cost companies | 1.3 | 1.1 |
| | <u>\$ 29.7</u> | <u>\$ 27.7</u> |

Note 14: Benefit Plans

Certain of our U.S. and international subsidiaries sponsor defined benefit pension plans. In addition, we provide minimal life insurance benefits for certain U.S. retirees and pay a portion of healthcare (medical and dental) costs for retired U.S. salaried employees and their dependents. Benefits for participants are coordinated with Medicare and the plan mandates Medicare risk ("HMO") coverage wherever possible and caps the total contribution for non-HMO coverage. We also sponsor a defined contribution savings plan for certain salaried and hourly U.S. employees.

On October 17, 2006, our Board of Directors approved an amendment to our U.S. qualified defined benefit pension plan. Under the amended plan, benefits earned under the plan's current pension formulas and accruals for both hourly and salaried participants will be frozen as of December 31, 2006. Effective January 1, 2007, new cash-balance formulas will be implemented for covered hourly and salaried participants and new hires, pursuant to which a percentage of a participant's compensation will be credited to a participant account each year. This amendment resulted in an \$18.8 million reduction in our projected benefit obligations. The impact of the plan amendment will be recognized as a reduction to pension expense over a 12 year period representing the estimated average remaining service period of plan participants affected by the amendment.

Our Board also adopted certain 'safe harbor' features to our 401(k) savings plan covering certain salaried and hourly U.S. employees. Effective January 1, 2007, the Company will increase its contributions to a 100% match on the first 3% of employee base compensation contributions, and a 50% match on the next 2% of employee contributions. In 2006, the Company match was equal to 50% of each participant's contribution up to 6% of the participant's base compensation. Our contributions were \$1.4 million for 2006, 2005 and 2004.

On December 31, 2006, we adopted SFAS 158. The new standard requires the recognition of an asset or liability for the overfunded or underfunded status of a defined benefit postretirement plan as measured by the difference between the fair value of plan assets and the benefit obligation. For a pension plan, the benefit obligation is the projected benefit obligation; for any other postretirement plan, such as a retiree health plan, the benefit obligation is the accumulated postretirement benefit obligation.

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The adoption of SFAS 158 resulted in a reduction of shareholders' equity of \$19.7 million (\$32.0 million pre-tax, less a \$12.3 million deferred tax benefit) at December 31, 2006. The following table indicates the adoption impact of SFAS 158 on individual balance sheet line items:

| | Asset (Liability) | |
|----------------------------------|-------------------|----------------------------|
| | Prior to SFAS 158 | After Adoption of SFAS 158 |
| | (\$ in millions) | |
| Noncurrent asset | \$ 41.7 | \$ 12.1 |
| Noncurrent deferred income taxes | (55.8) | (43.5) |

| | | | |
|--|--------|-------|--------|
| Current liability | (0.9) | (0.7) | (1.6) |
| Noncurrent liability | (39.5) | (1.7) | (41.2) |
| Accumulated other comprehensive income, net of tax | (30.3) | 19.7 | (10.6) |

Pension and Other Retirement Benefits

The components of net pension expense are as follows:

| | Pension benefits | | | Other retirement benefits | | |
|-------------------------------------|------------------|---------------|---------------|---------------------------|---------------|---------------|
| | 2006 | 2005 | 2004 | 2006 | 2005 | 2004 |
| | (\$ in millions) | | | | | |
| Service cost | \$ 5.4 | \$ 5.5 | \$ 5.1 | \$ 1.0 | \$ 0.9 | \$ 0.6 |
| Interest cost | 13.2 | 11.9 | 11.5 | 0.8 | 0.7 | 0.6 |
| Expected return on assets | (14.8) | (15.3) | (14.8) | — | — | — |
| Amortization of transition asset | 0.1 | 0.1 | 0.1 | — | — | — |
| Amortization of prior service costs | 0.7 | 0.7 | 0.8 | 0.1 | 0.1 | 0.1 |
| Recognized actuarial losses (gains) | 3.9 | 3.0 | 3.2 | — | — | (0.1) |
| Pension expense | <u>\$ 8.5</u> | <u>\$ 5.9</u> | <u>\$ 5.9</u> | <u>\$ 1.9</u> | <u>\$ 1.7</u> | <u>\$ 1.2</u> |
| U.S. pension plan expense | \$ 6.5 | \$ 3.4 | \$ 3.8 | \$ 1.9 | \$ 1.7 | \$ 1.2 |
| International pension plan expense | 2.0 | 2.5 | 2.1 | — | — | — |
| Pension expense | <u>\$ 8.5</u> | <u>\$ 5.9</u> | <u>\$ 5.9</u> | <u>\$ 1.9</u> | <u>\$ 1.7</u> | <u>\$ 1.2</u> |

The following tables present the changes in the benefit obligation and the fair value of plan assets, as well as, the funded status of the plans:

| | Pension benefits | | Other retirement benefits | |
|--------------------------------------|-------------------|-------------------|---------------------------|------------------|
| | 2006 | 2005 | 2006 | 2005 |
| | (\$ in millions) | | | |
| Change in benefit obligation: | | | | |
| Benefit obligation, January 1 | \$ (237.5) | \$ (217.7) | \$ (13.4) | \$ (10.5) |
| Service cost | (5.4) | (5.5) | (1.0) | (0.9) |
| Interest cost | (13.2) | (11.9) | (0.8) | (0.7) |
| Participants' contributions | — | (0.3) | (0.3) | (0.4) |
| Actuarial gain (loss) | 6.8 | (14.0) | 0.1 | (1.7) |
| Amendments/transfers in | 18.0 | (0.6) | — | — |
| Benefits/expenses paid | 9.0 | 8.2 | 0.8 | 0.8 |
| Special charges | — | 0.7 | — | — |
| Foreign currency translation | (4.3) | 3.6 | — | — |
| Benefit obligation, December 31 | <u>\$ (226.6)</u> | <u>\$ (237.5)</u> | <u>\$ (14.6)</u> | <u>\$ (13.4)</u> |

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| | Pension benefits | | Other retirement benefits | |
|--|------------------|------------------|---------------------------|------------------|
| | 2006 | 2005 | 2006 | 2005 |
| | (\$ in millions) | | | |
| Change in plan assets: | | | | |
| Fair value of assets, January 1 | \$ 192.5 | \$ 184.3 | \$ — | \$ — |
| Actual return on assets | 23.7 | 14.2 | — | — |
| Employer contribution | 1.0 | 3.5 | 0.5 | 0.4 |
| Participants' contribution | — | 0.3 | 0.3 | 0.4 |
| Benefits/expenses paid | (9.0) | (8.2) | (0.8) | (0.8) |
| Foreign currency translation | 2.3 | (1.6) | — | — |
| Fair value of plan assets, December 31 | <u>\$ 210.5</u> | <u>\$ 192.5</u> | <u>\$ —</u> | <u>\$ —</u> |
| Funded status | \$ (16.1) | \$ (45.0) | \$ (14.6) | \$ (13.4) |
| Unrecognized net actuarial loss | — | 72.3 | — | 0.5 |
| Unrecognized transition asset | — | 1.1 | — | — |
| Unrecognized prior service cost | — | 4.6 | — | 0.7 |
| Amounts recognized in balance sheet, December 31 | <u>\$ (16.1)</u> | <u>\$ 33.0</u> | <u>\$ (14.6)</u> | <u>\$ (12.2)</u> |

Amounts recognized in the balance sheet at December 31 are as follows:

| | Asset (liability) | | | |
|---|-------------------|----------------|---------------------------|------------------|
| | Pension benefits | | Other retirement benefits | |
| | 2006 | 2005 | 2006 | 2005 |
| | (\$ in millions) | | | |
| Pension asset | \$ 12.1 | \$ 47.1 | \$ — | \$ — |
| Pension and other postretirement benefits— current | (0.8) | (0.5) | (0.8) | (0.5) |
| Pension and other postretirement benefits—noncurrent | (27.4) | (23.2) | (13.8) | (11.7) |
| | <u>\$ (16.1)</u> | <u>\$ 23.4</u> | <u>\$ (14.6)</u> | <u>\$ (12.2)</u> |

The amounts in accumulated other comprehensive income, pre-tax, at December 31 consist of:

| | Pension benefits | | Other retirement benefits | |
|--|------------------|------|---------------------------|------|
| | 2006 | 2005 | 2006 | 2005 |

| | (\$ in millions) | | | |
|--|------------------|---------------|---------------|-------------|
| Net actuarial loss | \$ 53.3 | \$ 8.5 | \$ 0.4 | \$ — |
| Transition asset | 1.2 | 1.1 | — | — |
| Prior service (credit) cost | (13.7) | — | 0.6 | — |
| Accumulated other comprehensive income | <u>\$ 40.8</u> | <u>\$ 9.6</u> | <u>\$ 1.0</u> | <u>\$ —</u> |

International pension plan assets, at fair value, included in the preceding tables were \$20.1 million and \$16.4 million at December 31, 2006 and 2005, respectively.

The accumulated benefit obligation for all defined benefit pension plans was \$224.9 million and \$216.0 million at December 31, 2006 and 2005, respectively, including \$37.9 million and \$31.7 million for international pension plans, respectively. The aggregate accumulated benefit obligation and aggregate fair value of plan assets for pension plans with accumulated benefit obligations in excess of plan assets were \$46.6 million and \$20.1 million, respectively, as of December 31, 2006, and \$40.0 million and \$16.4 million, respectively, as of December 31, 2005.

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The actuarial net loss, transition asset and prior service credit for the defined benefit pension plans that will be amortized from accumulated other comprehensive income into net pension expense over the next fiscal year is \$2.4 million, \$0.1 million and \$(1.2) million, respectively. The estimated prior service cost for the other retirement benefit plans that will be amortized from accumulated other comprehensive income into net pension expense over the next fiscal year is \$0.1 million.

Benefit payments expected to be paid under our defined benefit pension plans in the next ten years are as follows:

| | Domestic Plans | International Plans | Total |
|-----------|-------------------|------------------------|-----------------|
| | (\$ in millions) | | |
| 2007 | \$ 8.9 | \$ 1.0 | \$ 9.9 |
| 2008 | 9.1 | 1.0 | 10.1 |
| 2009 | 9.7 | 1.2 | 10.9 |
| 2010 | 10.4 | 1.3 | 11.7 |
| 2011 | 11.0 | 1.6 | 12.6 |
| 2012-2016 | 67.9 | 7.5 | 75.4 |
| | <u>\$ 117.0</u> | <u>\$ 13.6</u> | <u>\$ 130.6</u> |

We expect to contribute approximately \$0.8 million to pension plans, of which \$0.3 million is for international plans. We also expect to contribute \$0.8 million to other retirement plans in 2006. We periodically consider additional, voluntary contributions depending on the investment returns generated by pension plan assets, changes in benefit obligation projections and other factors.

Weighted average assumptions used to determine net periodic pension cost for the years ended December 31 are as follows:

| | Pension benefits | | | Other retirement benefits | | |
|------------------------------------|------------------|-------|-------|---------------------------|-------|-------|
| | 2006 | 2005 | 2004 | 2006 | 2005 | 2004 |
| Discount rate | 5.53% | 5.67% | 5.96% | 5.65% | 5.75% | 6.00% |
| Rate of compensation increase | 4.68% | 4.62% | 4.69% | — | — | — |
| Long-term rate of return of assets | 7.85% | 8.51% | 8.77% | — | — | — |

Weighted average assumptions used to determine the benefit obligations at December 31 are as follows:

| | Pension benefits | | Other retirement benefits | |
|-------------------------------|------------------|-------|---------------------------|-------|
| | 2006 | 2005 | 2006 | 2005 |
| Discount rate | 5.73% | 5.53% | 5.70% | 5.65% |
| Rate of compensation increase | 4.68% | 4.62% | — | — |

The discount rate used to determine the benefit obligations for U.S. plans was 5.90% and 5.65% for the years ended December 31, 2006 and 2005, respectively. The weighted average discount rate used to determine the benefit obligations for all international plans was 4.93% and 4.75% for the years ended December 31, 2006 and 2005, respectively. The rate of compensation increase for U.S. plans was 5.00% for all years presented while the weighted average rate for all international plans was 2.88% and 3.08% for the years ended December 31, 2006 and 2005, respectively. Other retirement benefits were only available to U.S. employees.

The long-term rate of return for U.S. plans, which accounts for 90% of global plan assets, was 8.00%, 8.75% and 9.00% for the years ended December 31, 2006, 2005, and 2004, respectively.

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The assumed healthcare cost trend used is 9.50% for all participants in 2006, decreasing to 5.50% by 2011. Increasing or decreasing the assumed healthcare cost trend rate by one percentage point would result in a \$0.9 million increase or decrease, respectively, in the postretirement obligation. The related change in the aggregate service and interest cost components of the 2006 plan expense would be a \$0.2 million increase or decrease, respectively.

The weighted average asset allocations by asset category, for our pension plans, as of December 31 are as follows:

| | 2006 | 2005 |
|-------------------|------|------|
| Equity securities | 66% | 69% |
| Debt securities | 33 | 30 |

Our U.S. pension plan is managed as a balanced portfolio comprised of two components: equity and fixed income debt securities. Equity investments are used to maximize the long-term real growth of fund assets, while fixed income investments are used to generate current income, provide for a more stable periodic return, and to provide some protection against a prolonged decline in the market value of fund equity investments. Temporary funds may be held as cash. We maintain a long-term strategic asset allocation policy which provides guidelines for ensuring that the fund's investments are managed with the short-term and long-term financial goals of the fund but provide the flexibility to allow for changes in capital markets.

The following are our target asset allocations and acceptable allocation ranges:

| | <u>Target allocation</u> | <u>Allocation Range</u> |
|-------------------|------------------------------|-----------------------------|
| Equity securities | 65% | 60%-70% |
| Debt securities | 35% | 30%-40% |
| Other | 0% | 0%-5% |

Diversification across and within asset classes is the primary means by which we mitigate risk. We maintain guidelines for all asset and sub-asset categories in order to avoid excessive investment concentrations. Fund assets are monitored on a regular basis. If at any time the fund asset allocation is not within the acceptable allocation range, funds will be reallocated. We also review the fund on a regular basis to ensure that the investment returns received are consistent with the short-term and long-term goals of the fund and with comparable market returns.

We are prohibited from investing pension fund assets in the following: our own stock, securities on margin, derivative securities, and from pledging of securities.

We provide certain post-employment benefits for terminated and disabled employees, including severance pay, disability-related benefits and healthcare benefits. These costs are accrued over the employee's active service period or, under certain circumstances, at the date of the event triggering the benefit.

Note 15: Debt

At December 31, 2006 and 2005, we had short-term obligations under capital leases of \$0.5 million and \$0.3 million, respectively. These obligations were primarily denominated in Euros and carried a weighted average interest rate of 5.3%.

The following table summarizes our long-term debt obligations at December 31:

| | <u>2006</u> | <u>2005</u> |
|---|-------------------------|-----------------|
| | <u>(\$ in millions)</u> | |
| Senior notes, originally due 2009 (6.8%) | \$ — | \$ 100.0 |
| Capital leases, due 2007 (5.0%) | — | 0.2 |
| Capital leases, due 2008 (5.0%) | 0.1 | — |
| Capital leases, due 2010 (5.5%) | 0.7 | — |
| Revolving credit facility, due 2011 (3.4%) | 52.9 | 105.5 |
| Series A floating rate notes, due 2012 (6.2%) | 50.0 | 50.0 |
| Series B floating rate notes, due 2015 (6.3%) | 25.0 | 25.0 |
| Euro note A, due 2013 (4.2%) | 26.8 | — |
| Euro note B, due 2016 (4.4%) | 80.3 | — |
| | <u>\$ 235.8</u> | <u>\$ 280.7</u> |

On February 27, 2006, we prepaid \$100.0 million of our 6.81% senior notes with an original maturity date of April 8, 2009. As required by the note purchase agreement, we incurred costs of approximately \$5.9 million in connection with the prepayment.

In connection with the financing of equipment purchases, as of December 31, 2006, we have capital lease obligations of \$0.1 million due in 2008 and \$0.7 million due in 2010. These lease obligations are primarily denominated in Euros.

As of December 31, 2006, we have \$52.9 million of borrowings under our multi-currency revolving credit agreement due in 2011. These borrowings were denominated in the following currencies: \$22.7 million in Japanese yen, \$15.0 million in U.S. dollars, \$8.6 million in Danish kroner, and \$6.6 million in Euros. Borrowings under the revolving credit facility are at variable rates determined by reference to the applicable London Interbank Offering Rates ("LIBOR") plus a margin ranging from 0.5 percentage points to 1.375 percentage points determined by our leverage ratio. Under the leverage ratio, our total indebtedness cannot exceed three-and one-half (3.5) times our earnings before income tax, depreciation and amortization for any period of four consecutive quarters. Our credit agreement contains a \$200 million committed credit facility and an "accordion" feature under which the credit facility may be temporarily increased to \$250 million. We pay a quarterly commitment fee ranging from 0.125% to 0.30% as determined by the leverage ratio on any unused commitments. The borrowings under the revolving credit agreement of \$52.9 million together with outstanding letters of credit of \$5.6 million result in an unused commitment level of \$141.5 million under the facility at December 31, 2006. The \$22.7 million Japanese yen denominated note is accounted for as a hedge of our net investment in a Japanese affiliate.

On July 28, 2005, we concluded a private placement of \$75.0 million in senior floating rate notes. The total amount of the private placement was divided into two tranches with \$50.0 million maturing on July 28, 2012 ("Series A Notes") and \$25.0 million maturing on July 28, 2015 ("Series B Notes"). The two tranches have interest payable based on LIBOR rates, with the Series A Notes at LIBOR plus 0.8 percentage points and the Series B Notes at LIBOR plus 0.9 percentage points. The Series A and B floating rate notes are subject to an interest rate swap agreement (discussed in Note 16: Financial Instruments) which effectively fixes the interest rates payable on these notes at 5.32% and 5.51%, respectively.

On February 27, 2006 we issued Euro-denominated notes totaling €81.5 million. Euro note A of €20.4 million (or \$26.8 million at December 31, 2006) has a term of 7 years due February 27, 2013 with a fixed annual interest rate of 4.215% while Euro note B of €61.1 million (\$80.3 million at December 31,

2006) has a term of 10 years due February 27, 2016 at a fixed annual interest rate of 4.38%. These Euro-denominated notes are accounted for as a hedge of our investment in our European operations.

Covenants included in our senior debt agreements conform to those in our revolving credit agreement. As of December 31, 2006, we were in compliance with all debt covenants.

Interest costs incurred during 2006, 2005 and 2004 were \$13.4 million, \$14.7 million and \$9.8 million, respectively, of which \$0.7 million, \$0.6 million and \$1.3 million, respectively, were capitalized as part of the cost of constructing certain assets.

The aggregate annual maturities of long-term debt are as follows: 2008 - \$0.1 million, 2009—no debt due, 2010 - \$0.7 million, 2011 - \$52.9 million, 2012 - \$50.0 million, 2013 - \$26.8 million, 2015 - \$25.0 million, and 2016 - \$80.3 million.

Note 16: Financial Instruments

The following disclosure reflects the estimated fair value of our financial instruments as of December 31:

| | <u>Carrying value</u> | | <u>Estimated Fair Value</u> | |
|------------------------------|-----------------------|-------------|-----------------------------|-------------|
| | <u>2006</u> | <u>2005</u> | <u>2006</u> | <u>2005</u> |
| | (\$ in millions) | | | |
| Cash and cash equivalents | \$ 47.1 | \$ 48.8 | \$ 47.1 | \$ 48.8 |
| Accounts receivable | 109.5 | 107.4 | 109.5 | 107.4 |
| Short- and long-term debt | (236.3) | (281.0) | (223.2) | (286.8) |
| Interest rate swap contracts | 1.9 | 1.2 | 1.9 | 1.2 |
| Forward exchange contracts | 0.1 | 0.1 | 0.1 | 0.1 |

Methods used to estimate the fair market values of the above listed financial instruments are as follows: cash and cash equivalents and accounts receivable, due to their short maturity, are estimated at carrying values that approximate market; debt is estimated based on current market quotes for instruments of similar maturity; interest rate swaps and forward exchange contracts are valued at published market prices, market prices of comparable instruments or quotes.

We use interest rate swaps and forward exchange contracts to minimize the economic exposure related to fluctuating interest and foreign exchange rates. Derivatives used by us are effective as all of the critical terms of the derivative instruments match the hedged item. Effectiveness is measured on a quarterly basis.

On July 28, 2005, we entered into two interest-rate swap agreements to protect against volatility in the interest rates payable on Series A and B floating rate notes. The first interest rate swap agreement has a seven-year term with a notional amount of \$50.0 million under which we will receive variable interest rate payments based on three-month LIBOR in return for making quarterly fixed payments. The second interest rate swap agreement has a ten-year term with a notional amount of \$25.0 million under which we will receive variable interest rate payments based on 3-month LIBOR in return for making quarterly fixed payments. The interest-rate swap agreements effectively fix the interest rates payable on the Series A and B floating rate notes at 5.32% and 5.51%, respectively. At December 31, 2006, the interest rate swap agreements had a fair value of \$1.9 million.

As of December 31, 2006, we have a forward exchange contract of \$0.65 million ending on January 11, 2007 that protects us against the variability in future cash flows related to raw material purchases by European subsidiaries denominated in U.S. dollars ("USD"). The terms of the arrangement set a base rate of 1.22 USD per Euro and a limit rate of 1.35 USD per Euro. We are protected against a strengthening USD by restricting the exchange rate to the base rate. We would participate in gains caused by a weakening USD up to the limit rate. If the limit rate is exceeded at the expiration date, the Company agrees to buy USD at the base rate for that month. There are no cash payments required and no income statement effect of an exchange rate between the base and limit rates. As of December 31, 2006, the Euro

was equal to 1.31 USD. In addition to the \$0.65 million forward exchange contract, we have other forward currency contracts hedging inventory purchases in Asia with a fair value of \$0.1 million at December 31, 2006.

Note 17: Stock Based Compensation

At December 31, 2006, there were approximately 1 million shares of common stock available for future grants under the 2004 Stock-Based Compensation Plan ("the Plan"). The Plan provides for the granting of stock options, stock appreciation rights, performance awards and bonus and incentive awards to employees and non-employee directors. A committee of the Board of Directors determines the terms and conditions of grants, except that the exercise price of certain options cannot be less than 100% of the fair market value of the stock on the date of grant. Shares for all stock-based compensation are issued from stock held in treasury.

The following table summarizes our stock based compensation expense for the years ended December 31:

| | <u>2006</u> | <u>2005</u> | <u>2004</u> |
|--|------------------|---------------|---------------|
| | (\$ in millions) | | |
| Stock option and appreciation rights | \$ 2.4 | \$ 1.9 | \$ — |
| Performance vesting shares | 3.5 | 3.7 | 5.1 |
| Performance vesting units | 0.2 | — | — |
| Employee stock purchase plan | 0.2 | 1.8 | — |
| Deferred compensation plans | 8.2 | 0.6 | 2.3 |
| Total stock based compensation expense | <u>\$ 14.5</u> | <u>\$ 8.0</u> | <u>\$ 7.4</u> |

We adopted SFAS 123(R) on January 1, 2005, resulting in the recognition of compensation expense on our stock option and employee stock purchase plans which did not require expense recognition in 2004 under previous accounting standards. All stock based compensation expense was recorded as a selling, general and administrative cost for 2006 and 2004. In 2005, \$1.0 million of employee stock purchase plan expense was recorded as part of cost of goods sold as it related to production employees.

The amount of unrecognized compensation expense for all nonvested awards as of December 31, 2006, is approximately \$8.6 million, which is expected to be recognized over a weighted average period of 1.6 years. This amount excludes the employee stock purchase plan.

Stock Options

Stock options granted to employees vest in equal annual increments over 4 years of continuous service, while the stock options granted to non-employee directors vest one year from the date of grant. All awards expire ten years from the date of grant. Upon the exercise of stock options, shares are issued in exchange for the exercise price of the options.

A summary of changes in outstanding options is as follows:

| | 2006 | 2005 | 2004 |
|----------------------------------|--------------------------------------|------------|------------|
| | (in millions, except per share data) | | |
| Options outstanding, January 1 | 3.9 | 4.2 | 4.7 |
| Granted | 0.3 | 0.4 | 0.5 |
| Exercised | (1.4) | (0.6) | (1.0) |
| Forfeited | (0.1) | (0.1) | — |
| Options outstanding, December 31 | <u>2.7</u> | <u>3.9</u> | <u>4.2</u> |
| Options exercisable, December 31 | <u>1.9</u> | <u>3.0</u> | <u>3.1</u> |

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| <u>Weighted Average Exercise Price</u> | 2006 | 2005 | 2004 |
|--|-----------------|-----------------|-----------------|
| Options outstanding, January 1 | \$ 15.44 | \$ 14.22 | \$ 13.52 |
| Granted | 33.30 | 25.46 | 19.37 |
| Exercised | 13.69 | 14.41 | 13.78 |
| Forfeited | 19.95 | 10.26 | 16.42 |
| Options outstanding, December 31 | <u>\$ 18.32</u> | <u>\$ 15.44</u> | <u>\$ 14.22</u> |
| Options exercisable, December 31 | <u>\$ 15.12</u> | <u>\$ 13.75</u> | <u>\$ 13.49</u> |

| <u>Range of exercise price per share</u> | <u>Options Outstanding</u> | | | <u>Options Exercisable</u> | | |
|--|---|--|---|---|--|---|
| | <u>Number of Options</u> (in millions) | <u>Weighted Average Exercise Price</u> | <u>Average Remaining Contractual Life (Years)</u> | <u>Number of Options</u> (in millions) | <u>Weighted Average Exercise Price</u> | <u>Average Remaining Contractual Life (Years)</u> |
| \$11.30 - \$12.86 | 0.2 | \$ 11.32 | 1.5 | 0.2 | \$ 11.32 | 1.5 |
| \$12.87 - \$13.99 | 1.1 | 13.34 | 3.7 | 1.0 | 13.38 | 3.7 |
| \$14.00 - \$16.42 | 0.3 | 14.89 | 2.8 | 0.3 | 14.89 | 2.8 |
| \$16.43 - \$28.25 | 0.8 | 22.04 | 7.7 | 0.4 | 21.54 | 2.8 |
| \$28.26 - \$36.10 | 0.3 | 33.36 | 9.2 | — | 36.10 | 9.3 |
| Total | <u>2.7</u> | <u>\$ 18.32</u> | <u>5.3</u> | <u>1.9</u> | <u>\$ 15.12</u> | <u>4.1</u> |

As of December 31, 2006 the aggregate intrinsic value of total options outstanding was \$90.0 million, of which \$66.9 million represented vested options.

The fair value of the options was estimated on the date of grant using a Black-Scholes option valuation model that uses the following weighted average assumptions in 2006, 2005 and 2004: a risk-free interest rate of 4.7%, 4.1% and 3.9%, respectively; stock volatility of 29.3%, 27.9% and 27.7%, respectively; and dividend yields of 1.4%, 1.7% and 2.2%, respectively. Stock volatility is estimated based on historical data as well as any expected future trends. Expected lives, which are based on prior experience, averaged 6 years for options granted in 2006, 2005 and 2004. The weighted average grant date fair value of options granted in 2006, 2005 and 2004 was \$10.86, \$7.36 and \$5.19, respectively.

For the years ended December 31, 2006, 2005 and 2004, the intrinsic value of options exercised was \$34.0 million, \$8.2 million and \$5.4 million respectively. The grant date fair value of options vested during those same periods was \$1.9 million, \$1.9 million and \$2.1 million, respectively.

Stock Appreciation Rights

In 2006, we offered stock appreciation rights (“SARs”) to eligible international employees, as an alternative to stock options. The SARs granted in 2006 vest in equal annual increments over 4 years of continuous service. All awards expire ten years from the date of grant. The fair value of each SAR is adjusted at the end of each reporting period with the resulting change reflected in expense. Upon exercise of a SAR, the employee receives cash for the difference between the grant price and the fair market value of the Company’s stock on the date of exercise. As a result of the cash settlement feature, SAR awards are recognized over their vesting period as a liability. In February 2006, there were 22,154 SARs granted at an exercise price of \$32.59. All of these awards are outstanding as of December 31, 2006.

Performance Awards

In addition to stock options and SAR awards, we grant performance vesting share (“PVS”) awards and performance vesting unit (“PVU”) awards under the 2004 Stock-Based Compensation Plan. These awards are based on the Company’s performance against pre-established targets, including annual growth rate of revenue and return on invested capital (“ROIC”), over a specified performance period. Depending

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on the achievement of the targets, recipients of PVS awards are entitled to receive a certain number of shares of common stock, whereas, recipients of PVU awards are entitled to receive a payment in cash per unit based on the fair market value of a share of the Company's common stock at the end of the performance period.

The following table summarizes our PVS awards outstanding as of December 31, 2006, and changes during the year then ended:

| | <u>PVS awards</u> | <u>Weighted Average Grant Date Fair Value per award</u> |
|-----------------------------------|-------------------|---|
| Non-vested PVS awards at 12-31-05 | 319,899 | \$ 21.00 |
| Granted at target level | 89,012 | \$ 32.69 |
| Above target awards | 28,950 | \$ 19.41 |
| Vested and converted | (144,750) | \$ 19.41 |
| Forfeited | <u>(17,966)</u> | <u>\$ 22.67</u> |
| Non-vested PVS awards at 12-31-06 | <u>275,145</u> | <u>\$ 25.35</u> |

PVS awards are granted at target levels assuming 100% achievement of the revenue-growth and ROIC goals over a three-year performance period. The actual payout may vary from 0% to 200% of an employee's targeted amount. The fair value of PVS awards is based on the market price of the Company's stock at the grant date and is recognized as an expense over the performance period. The weighted average grant date fair value of PVS awards granted during the years 2006, 2005 and 2004 was \$32.69, \$25.16 and \$19.41, respectively. We expect that the PVS awards will vest at 150% of their target award amounts converting to 424,000 shares to be issued over an average remaining term of 1.6 years.

In addition to the PVS awards, we granted 7,572 PVU awards in 2006, all of which were outstanding at December 31, 2006. The fair value of PVU awards is based on the market price of the Company's stock at the grant date. These awards are revalued at the end of each quarter based on changes in the Company's stock price. As a result of the cash settlement feature, PVU awards are recognized over the performance period as a liability.

Employee Stock Purchase Plan

We also offer an Employee Stock Purchase Plan (ESPP) which provides for the sale of our common stock to substantially all employees at 85% of the current market price on the last trading day of the offering period. The ESPP was amended in early 2006, limiting participation to payroll deductions only, establishing quarterly offering periods and eliminating the "look-back option" that previously had permitted shares to be purchased at the lower of our stock price at the beginning or end of the offering period. Payroll deductions are limited to 25% of the employee's base salary. In addition, employees may not buy more than 1,000 shares during any offering period (4,000 shares per year) nor can they buy more than \$25 thousand worth of Company stock in any one calendar year.

Purchases under the ESPP were 31,719 shares, 261,691 shares and 166,027 shares for the years 2006, 2005 and 2004 respectively. At December 31, 2006, there were approximately 2.5 million shares available for issuance under the ESPP.

Deferred Compensation Plans

Our deferred compensation programs include a Non-Qualified Deferred Compensation Plan for Non-Employee Directors, under which non-employee directors may defer all or part of their annual cash retainers and meeting fees. The deferred fees may be credited to a stock-equivalents account. Amounts credited to the stock equivalents account are converted in common stock-equivalent units based on the fair

market value of one share of the Company's common stock on the last day of the quarter. The stock-equivalent units are ultimately paid in cash at an amount determined by multiplying the number of stock-equivalent units by the fair market value of our common stock at the date of termination. Similarly, a non-qualified deferred compensation plan for designated executive officers provides for the investment in stock equivalent units of our stock. As of December 31, 2006, the deferred compensation plans held 286,982 stock equivalent units, which are recorded as a liability due to the cash settlement feature. All stock equivalent unit liabilities are valued at the closing market price of our stock at the end of each period with the resulting change in value recorded in our income statement for the respective period.

In addition, under our management incentive plan, participants are paid bonuses on the attainment of certain financial goals, which they can elect to receive in either cash or shares of our common stock. Executive officers are required to receive 25% of the value of their bonus, after certain tax adjustments, in shares ("bonus shares") of our common stock at current fair market value. Participants are also given a restricted incentive stock award equal to one share for each four bonus shares issued. The incentive stock awards vest at the end of four years provided that the participant has not made a disqualifying disposition of their bonus shares. Incentive stock award grants were 5,200 shares, 6,900 shares and 14,600 shares in 2006, 2005 and 2004, respectively. Incentive stock forfeitures of 1,900 shares, 1,100 shares and 800 shares occurred in 2006, 2005 and 2004, respectively. Compensation expense is recognized over the vesting period based on the fair market value of common stock on the award date: \$32.59 per share granted in 2006, \$25.57 per share granted in 2005 and \$18.25 per share granted in 2004.

Note 18: Commitments and Contingencies

At December 31, 2006, we were obligated under various operating lease agreements with terms ranging from one month to 20 years. Net rental expense in 2006, 2005 and 2004 was \$11.4 million, \$9.8 million and \$7.0 million, respectively, and is net of sublease income of \$0.7 million annually for the same years.

At December 31, 2006, future minimum rental payments under non-cancelable operating leases were:

| <u>Year</u> | <u>(\$ in millions)</u> |
|-------------|-------------------------|
| 2007 | \$ 10.7 |
| 2008 | 10.5 |
| 2009 | 9.3 |

| | |
|----------------------|-----------------------|
| 2010 | 6.5 |
| 2011 | 6.2 |
| Thereafter | 21.0 |
| Total | 64.2 |
| Less sublease income | 4.1 |
| | <u><u>\$ 60.1</u></u> |

At December 31, 2006, outstanding unconditional contractual commitments for the purchase of raw materials and utilities amounted to \$3.6 million, of which, \$3.2 million is due to be paid in 2007.

We have letters of credit totaling \$5.6 million supporting the reimbursement of workers' compensation and other claims paid on our behalf by insurance carriers and to guarantee the payment of equipment leases in Ireland and sales tax liabilities in the United States. Our accrual for insurance obligations was \$2.4 million at December 31, 2006.

On February 2, 2006, we settled a lawsuit filed in connection with the January 2003 explosion and related fire at our Kinston, N.C. plant. Our monetary contribution was limited to the balance of our deductibles under applicable insurance policies, all of which has been previously recorded in our financial

statements. The settlement concludes all litigation related to the Kinston accident in which we have been named a defendant. In regards to the same incident, we continue to be a party, but not a defendant, in a lawsuit brought by injured workers against a number of our third-party suppliers. We believe exposure in that case is limited to amounts we and our workers' compensation insurance carrier would otherwise be entitled to receive by way of subrogation from the plaintiffs.

We and several other potentially interested parties entered into a settlement agreement, effective November 10, 2006, with the Commonwealth of Puerto Rico relating to damages to natural resources resulting from alleged releases of hazardous substances at an industrial park in Vega Alta, Puerto Rico. The agreement provides for a release of claims by the Commonwealth in exchange for a cash settlement payment. As part of the settlement we agreed to pay \$0.45 million.

We have accrued the estimated cost of environmental compliance expenses related to soil or ground water contamination at current and former manufacturing facilities. We believe the accrued liability of \$2.0 million at December 31, 2006 is sufficient to cover the future costs of these remedial actions.

Note 19: New Accounting Standards

In June 2006, the Financial Accounting Standards Board ("FASB") issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes", an interpretation of FASB Statement No. 109 "Accounting for Income Taxes" ("FIN 48"). This interpretation clarifies the accounting for uncertainty in income taxes recognized in financial statements. FIN 48 prescribes a more-likely-than-not threshold for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on de-recognition, classification, interest and penalties, accounting in interim periods and income tax disclosures. FIN 48 is effective for fiscal years beginning after December 15, 2006. The provisions of this interpretation must be applied to all tax positions upon initial adoption of FIN 48. The cumulative effect of applying the provisions of FIN 48 must be reported as an adjustment to the opening balance of retained earnings for that fiscal year. Management is in the process of determining what impact, if any, the adoption of FIN 48 will have on our financial statements.

In September 2006, the FASB issued Statement of Financial Accounting Standard No. 157, "Fair Value Measurements" ("SFAS No. 157"). This standard defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles ("GAAP"), and expands disclosures about fair value measurements. This standard applies under other accounting pronouncements that require or permit fair value measurements. It does not require any new fair value measurements. This standard is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. Management is in the process of determining what impact, if any, the adoption of SFAS No. 157 will have on our financial statements.

Report of Independent Registered Public Accounting Firm

To the Shareholders and the Board of Directors of
West Pharmaceutical Services, Inc.

We have completed integrated audits of West Pharmaceutical Services, Inc.'s consolidated financial statements and of its internal control over financial reporting as of December 31, 2006 in accordance with the standards of the Public Company Accounting Oversight Board (United States). Our opinions, based on our audits, are presented below.

Consolidated financial statements and financial statement schedule

In our opinion, the consolidated financial statements listed in the index appearing under Item 15 (a) (1), present fairly, in all material respects, the financial position of West Pharmaceutical Services, Inc. and its subsidiaries at December 31, 2006 and 2005, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2006 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule appearing under Item 15 (a) (2) presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits. We conducted our audits of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial

statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As discussed in Note 1 to the consolidated financial statements, the Company changed the manner in which it accounts for share-based compensation in 2005, the manner in which it accounts for inventory costing for certain inventories from the last-in-first-out to the first-in-first-out method in 2006, and the manner in which it accounts for its defined benefit pension and other postretirement plans effective December 31, 2006.

Internal control over financial reporting

Also, in our opinion, management's assessment, included in Management's Report on Internal Control over Financial Reporting, that the Company maintained effective internal control over financial reporting as of December 31, 2006 based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), is fairly stated, in all material respects, based on those criteria. Furthermore, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on criteria established in *Internal Control—Integrated Framework* issued by the COSO. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express opinions on management's assessment and on the effectiveness of the Company's internal control over financial reporting based on our audit. We conducted our audit of internal control over financial reporting in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. An audit of internal control over financial reporting includes obtaining an understanding of

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internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we consider necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PRICEWATERHOUSECOOPERS LLP

PricewaterhouseCoopers LLP

Philadelphia, Pennsylvania

February 26, 2007

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Quarterly Operating and Per Share Data (Unaudited)

| | First Quarter | Second Quarter | Third Quarter | Fourth Quarter | Full Year |
|-----------------------------------|---|-------------------|------------------|-------------------|-----------|
| | (\$ in millions, except per share data) | | | | |
| 2006 | | | | | |
| Net sales | \$ 222.8 | \$ 240.2 | \$ 218.4 | \$ 231.9 | \$ 913.3 |
| Gross profit | 66.9 | 70.5 | 58.8 | 65.6 | 261.8 |
| Income from continuing operations | 14.3 | 20.7 | 11.8 | 14.7 | 61.5 |
| Discontinued operations, net | 3.8 | — | 1.5 | 0.3 | 5.6 |
| Net income | \$ 18.1 | \$ 20.7 | \$ 13.3 | \$ 15.0 | \$ 67.1 |
| Basic earnings per share | | | | | |
| Continuing operations | \$ 0.45 | \$ 0.64 | \$ 0.37 | \$ 0.45 | \$ 1.91 |
| Discontinued operations | 0.12 | — | 0.04 | 0.01 | 0.18 |
| | \$ 0.57 | \$ 0.64 | \$ 0.41 | \$ 0.46 | \$ 2.09 |
| Diluted earnings per share | | | | | |
| Continuing operations | \$ 0.43 | \$ 0.62 | \$ 0.35 | \$ 0.43 | \$ 1.83 |
| Discontinued operations | 0.12 | — | 0.04 | 0.01 | 0.17 |
| | \$ 0.55 | \$ 0.62 | \$ 0.39 | \$ 0.44 | \$ 2.00 |
| 2005 | | | | | |
| Net sales | \$ 149.5 | \$ 173.0 | \$ 181.6 | \$ 195.6 | \$ 699.7 |
| Gross profit | 46.4 | 50.6 | 43.8 | 53.0 | 193.8 |
| Income from continuing operations | 13.0 | 12.2 | 7.1 | 13.7 | 46.0 |
| Discontinued operations, net | 0.3 | 0.6 | 0.7 | (1.2) | 0.4 |
| Net income | \$ 13.3 | \$ 12.8 | \$ 7.8 | \$ 12.5 | \$ 46.4 |

| | | | | | |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| Basic earnings per share | | | | | |
| Continuing operations | \$ 0.42 | \$ 0.39 | \$ 0.23 | \$ 0.44 | \$ 1.48 |
| Discontinued operations | 0.01 | 0.02 | 0.02 | (0.04) | 0.01 |
| | <u>\$ 0.43</u> | <u>\$ 0.41</u> | <u>\$ 0.25</u> | <u>\$ 0.40</u> | <u>\$ 1.49</u> |
| Diluted earnings per share | | | | | |
| Continuing operations | \$ 0.41 | \$ 0.38 | \$ 0.22 | \$ 0.41 | \$ 1.41 |
| Discontinued operations | 0.01 | 0.02 | 0.02 | (0.03) | 0.01 |
| | <u>\$ 0.42</u> | <u>\$ 0.40</u> | <u>\$ 0.24</u> | <u>\$ 0.38</u> | <u>\$ 1.42</u> |

Per common share amounts for the quarters and full years have each been calculated separately. Accordingly, quarterly amounts may not add to the full year amounts because of differences in the average common shares outstanding during each period and, with regard to diluted per common share amounts only, because of the inclusion of the effect of potentially dilutive securities only in the periods in which such effect would have been dilutive.

- Full year 2006 results include a loss on debt extinguishment associated with the prepayment of senior notes. See Note “Debt”.
- Full year 2006 results include a favorable tax refund associated with the disposition of our former plastic molding facility in Puerto Rico. See Note “Income Taxes”.
- Full year 2005 results include incremental tax expense associated with the repatriation of foreign sourced income under the American Jobs Creation Act of 2004. See Note “Income Taxes.”
- Full year 2005 results include a restructuring credit associated with the 2004 closure of our plastic device plant located in the U.K. See Note “Restructuring Charge (Benefit).”
- Full year 2005 results include acquisitions completed during the current year. See Note “Acquisitions”.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.

None.

ITEM 9A. CONTROLS AND PROCEDURES.

Evaluation of Disclosure Controls and Procedures

An evaluation was performed under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934), as of the end of the period covered by this annual report on Form 10-K. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of December 31, 2006 our disclosure controls and procedures are effective.

Management’s Report on Internal Control over Financial Reporting

The management of West Pharmaceutical Services, Inc. (the “Company”) is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934. Our internal control over financial reporting is a process designed under the supervision of our principal executive and principal financial officer to provide reasonable assurance regarding the reliability of financial reporting and the preparation of our financial statements for external reporting purposes in accordance with U.S. generally accepted accounting principles.

Management assessed the effectiveness of our internal control over financial reporting as of December 31, 2006 based on the framework established in “Internal Control-Integrated Framework” issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this assessment, management has determined that our internal control over financial reporting was effective as of December 31, 2006.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also projections of any evaluation of effectiveness to future periods are subject to the risks that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies or procedures may deteriorate.

Our management’s assessment of effectiveness of our internal control over financial reporting as of December 31, 2006 has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm, as stated in their report, which is included herein.

Changes in Internal Controls

There were no changes in our internal controls over financial reporting that occurred during the quarter ended December 31, 2006 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

ITEM 9B. OTHER INFORMATION

None.

PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE.

Information about our Directors is incorporated by reference from the discussion under *Proposal #1: Election of Directors* of our 2007 Proxy Statement.

Information about our Audit Committee, including the members of the committee, and our Audit Committee financial experts, is incorporated by reference from the discussion under the headings *Governance of the Company—Board and Committee Membership*, *Governance of the Company—Audit Committee* and *Governance of the Company—Audit Committee Financial Experts* in our 2007 Proxy Statement. Information about the West Code of Business

Conduct governing our employees, including our Chief Executive Officer, Chief Financial Officer and Principal Accounting Officer, and our Directors, is incorporated by reference from the discussion under the heading *Governance of the Company—Code of Business Conduct* in our 2007 Proxy Statement. We intend to post any amendments to, or waivers from, our Code of Business Conduct on our website, www.westpharma.com. The balance of the information required by this item is contained in the discussion entitled *Executive Officers of the Company* in Part I of this 2006 Form 10-K.

ITEM 11. EXECUTIVE COMPENSATION.

Information about director and executive compensation is incorporated by reference from the discussion under the headings *2006 Compensation of Non-Employee Directors, Governance of the Company—Board and Committee Membership, Governance of the Company—Compensation Committee, Compensation Discussion and Analysis, Summary Compensation Table, 2006 Grants of Plan-Based Awards, Outstanding Equity Awards at Fiscal Year End, Options Exercises and Stock Vested, Non-Qualified Deferred Compensation, Retirement Plan Benefits and Employment and Other Agreements* in our 2007 Proxy Statement.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS.

Information required by this Item is incorporated by reference from the discussion under the headings *Security Ownership of Certain Beneficial Owners and Management and Equity Compensation Plan Information* in our 2007 Proxy Statement.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE.

Information called for by this Item is incorporated by reference from the discussion under the heading *Governance of the Company—Director Qualification Standards and Director Independence* in our 2007 Proxy Statement.

ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES.

Information called for by this Item is incorporated by reference from the discussions under the headings *Audit Committee Policy on Approval of Audit and Non-Audit Services and Audit and Non-Audit Fees* in our 2007 Proxy Statement.

PART IV

ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES.

(a) 1. Financial Statements

The following documents are included in Part II, Item 8:

- Consolidated Statements of Income for the years ended December 31, 2006, 2005 and 2004
- Consolidated Statements of Comprehensive Income for the years ended December 31, 2006, 2005 and 2004
- Consolidated Balance Sheets at December 31, 2006 and 2005
- Consolidated Statements of Shareholders' Equity for the years ended December 31, 2006, 2005 and 2004
- Consolidated Statements of Cash Flows for the years ended December 31, 2006, 2005 and 2004
- Notes to Consolidated Financial Statements
- Report of Independent Registered Public Accounting Firm

(a) 2. Financial Statement Schedules

Schedule II—Valuation and Qualifying Accounts

| | Balance at beginning of period | Charged to costs and expenses | Deductions(1) | Balance at end of period |
|---|--------------------------------------|-------------------------------------|-----------------|--------------------------------|
| | (\$ in millions) | | | |
| For the year ended December 31, 2006 | | | | |
| Allowances deducted from assets | | | | |
| Deferred tax asset valuation allowance | \$ 24.3 | \$ 0.4 | \$ 0.6 | \$ 25.3 |
| Allowance for doubtful accounts receivable | 1.0 | 0.1 | (0.2) | 0.9 |
| Total allowances deducted from assets | <u>\$ 25.3</u> | <u>\$ 0.5</u> | <u>\$ 0.4</u> | <u>\$ 26.2</u> |
| For the year ended December 31, 2005 | | | | |
| Allowances deducted from assets | | | | |
| Deferred tax asset valuation allowance | \$ 22.9 | \$ 1.9 | \$ (0.5) | \$ 24.3 |
| Allowance for doubtful accounts receivable | 0.5 | 0.6 | (0.1) | 1.0 |
| Total allowances deducted from assets | <u>\$ 23.4</u> | <u>\$ 2.5</u> | <u>\$ (0.6)</u> | <u>\$ 25.3</u> |
| For the year ended December 31, 2004 | | | | |
| Allowances deducted from assets | | | | |
| Deferred tax asset valuation allowance | \$ 31.1 | \$ (7.6) | \$ (0.6) | \$ 22.9 |
| Allowance for doubtful accounts receivable | 0.7 | — | (0.2) | 0.5 |
| Total allowances deducted from assets | <u>\$ 31.8</u> | <u>\$ (7.6)</u> | <u>\$ (0.8)</u> | <u>\$ 23.4</u> |

(1) Includes accounts receivable written off and translation adjustments.

All other schedules are omitted because they are either not applicable, not required or because the information required is contained in the consolidated financial statements or notes thereto.

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(a) 3. Exhibits

An index of the exhibits included in this Form 10-K Report or incorporated by reference is contained on pages F-1 through F-6. Exhibit numbers 10.1 through 10.70 are management contracts or compensatory plans or arrangements.

(b) See subsection (a) 3. above.

(c) Financial Statements of affiliates are omitted because they do not meet the tests of a significant subsidiary at the 20% level.

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SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, West Pharmaceutical Services, Inc. has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

WEST PHARMACEUTICAL SERVICES, INC.
(Registrant)

By: /s/ WILLIAM J. FEDERICI
William J. Federici
Vice President and Chief Financial Officer

February 28, 2007

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Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons in the capacities and on the dates indicated.

| <u>Signature</u> | <u>Title</u> | <u>Date</u> |
|---|--|-------------------|
| <u>/s/ DONALD E. MOREL, JR., PH.D</u> Donald E. Morel, Jr., Ph.D | Director, Chief Executive Officer and Chairman of the Board, (Principal Executive Officer) | February 27, 2007 |
| <u>/s/ JOSEPH E. ABBOTT</u> Joseph E. Abbott | Vice President and Corporate Controller (Principal Accounting Officer) | February 27, 2007 |
| <u>/s/ JENNE K. BRITELL</u> Jenne K. Britell* | Director | February 27, 2007 |
| <u>/s/ WILLIAM J. FEDERICI</u> William J. Federici | Vice President and Chief Financial Officer (Principal Financial Officer) | February 27, 2007 |
| <u>/s/ L. ROBERT JOHNSON</u> L. Robert Johnson* | Director | February 27, 2007 |
| <u>/s/ PAULA A. JOHNSON</u> Paula A. Johnson* | Director | February 27, 2007 |
| <u>/s/ WILLIAM H. LONGFIELD</u> William H. Longfield* | Director | February 27, 2007 |
| <u>/s/ JOHN P. NEAFSEY</u> John P. Neafsey* | Director | February 27, 2007 |
| <u>/s/ ANTHONY WELTERS</u> Anthony Welters* | Director | February 27, 2007 |

| | | |
|--|----------|-------------------|
| <u>/s/ GEOFFREY F. WORDEN</u> Geoffrey F. Worden* | Director | February 27, 2007 |
| <u>/s/ ROBERT C. YOUNG</u> Robert C. Young* | Director | February 27, 2007 |
| <u>/s/ PATRICK J. ZENNER</u> Patrick J. Zenner* | Director | February 27, 2007 |

* By John R. Gailey III pursuant to a power of attorney.

EXHIBIT INDEX

| <u>Exhibit Number</u> | <u>Description</u> |
|-----------------------|---|
| 2 | None. |
| 3.1 | Our Amended and Restated Articles of Incorporation through January 4, 1999 are incorporated by reference from our 1998 10-K report. |
| 3.2 | Our Bylaws, as amended through March 6, 2004 are incorporated by reference from our 10-Q report for the quarter ended March 31, 2004. |
| 4.1 | Form of stock certificate for common stock is incorporated by reference from our 1998 10-K report. |
| 4.2 | Article 5, 6, 8(c) and 9 of our Amended and Restated Articles of Incorporation are incorporated by reference from our 1998 10-K report. |
| 4.3 | Article I and V of our Bylaws, as amended through March 6, 2004 are incorporated by reference from our 10-Q report for the quarter ended March 31, 2004. |
| 4.4(1) | Instruments defining the rights of holders of long-term debt securities of West and its subsidiaries have been omitted. |
| 9 | None. |
| 10.1 | Lease dated as of December 31, 1992 between Lion Associates, L.P. and us relating to the lease of our headquarters in Lionville, Pa. is incorporated by reference from our 1992 10-K report. |
| 10.2 | First Addendum to Lease dated as of May 22, 1995 between Lion Associates, L.P. and us is incorporated by reference from our 1995 10-K report. |
| 10.3 | Lease dated as of December 14, 1999 between White Deer Warehousing & Distribution Center, Inc. and us relating to the lease of our site in Montgomery, Pa. is incorporated by reference from our 2002 10-K report. |
| 10.4 | Discounted Stock Purchase Plan, as Amended and Restated, dated as of November 5, 1991 is incorporated by reference from of our 2002 10-K report. |
| 10.5 | Amendment No. 1 to Discounted Stock Purchase Plan, effective as of December 31, 2001 is incorporated by reference from our 2002 10-K report. |
| 10.6(2) | Long-Term Incentive Plan, as amended March 2, 1993 (now terminated) is incorporated by reference from our 1992 10-K report. |
| 10.7(2) | Amendments to the Long-Term Incentive Plan, dated April 30, 1996 are incorporated by reference from our 10-Q report for the quarter ended June 30, 1996. |
| 10.8(2) | Amendment to the Long-Term Incentive Plan, effective October 30, 2001 is incorporated by reference from our 2001 10-K report. |
| 10.9(2) | 1999 Non-Qualified Stock Option Plan for Non-Employee Directors, effective as of April 27, 1999 (now terminated) is incorporated by reference from our 10-Q report for the quarter ended June 30, 1999. |
| 10.10(2) | Amendment No. 1 to 1999 Non-Qualified Stock Option Plan for Non-Employee Directors, effective October 30, 2001 is incorporated by reference from our 2001 10-K report. |
| 10.11(2) | 2002 Management Incentive Plan is incorporated by reference from our 10-Q report for the quarter ended March 31, 2002. |
| 10.12(2) | 2003 Management Incentive Plan is incorporated by reference from of our 10-Q report for the quarter ended March 31, 2003. |
| 10.13(2) | 2004 Management Incentive Plan is incorporated by reference from our 10-Q report for the quarter ended June 30, 2004. |
| 10.14(2) | Summary of 2005 Management Incentive Plan is incorporated by reference from our 10-Q report for the quarter period ended March 31, 2005. |
| 10.15(2) | Summary of 2006 Management Annual Incentive Bonus Compensation Plan is incorporated by reference to Exhibit 99.1 of our Current Report on Form 8-K, dated February 17, 2006. |
| 10.16(2) | Form of Second Amended and Restated Change-in-Control Agreement between us and certain of our executive officers dated as of March 25, 2000 is incorporated by reference from our 10-Q report for the quarter ended March 31, 2000. |

- 10.17(2) Form of Amendment No. 1 to Second Amended and Restated Change-in-Control Agreement dated as of May 1, 2001 between us and certain of our executive officers is incorporated by reference from our 2001 10-K report.
- 10.18(2) Schedule of agreements with executive officers.
- 10.19(2) Non-Competition Agreement, dated as of April 30, 2002, between us and William G. Little, incorporated by reference from our 10-Q report for the quarter ended September 30, 2002.
- 10.20(2) Employment Agreement, dated as of April 30, 2002, between us and Donald E. Morel, Jr. is incorporated by reference from our 10-Q report for the quarter ended September 30, 2002.
- 10.21(2) Non-Qualified Stock Option Agreement, dated as of April 30, 2002 between us and Donald E. Morel, Jr. is incorporated by reference from our 10-Q report for the quarter ended September 30, 2002.
- 10.22(2) Supplemental Employees' Retirement Plan is incorporated by reference from our 1989 10-K report.
- 10.23(2) Amendment No. 1 to Supplemental Employees' Retirement Plan is incorporated by reference from our 1995 10-K report.
- 10.24(2) Amendment No. 2 to Supplemental Employees' Retirement Plan is incorporated by reference from our 10-Q report for the quarter ended September 30, 1995.
- 10.25(2) Non-Qualified Deferred Compensation Plan for Designated Executive Officers as amended and restated effective January 1, 2004 is incorporated by reference from our 2003 10-K report.
- 10.26(2) Deferred Compensation Plan for Outside Directors, as amended and restated effective May 27, 1999 is incorporated by reference from our 10-Q report for the quarter ended September 30, 1999.
- 10.27(2) 1999 Stock-Equivalents Compensation Plan for Non-Employee Directors (now terminated) is incorporated by reference from our 10-Q report for the quarter ended September 30, 1999.
- 10.28(2) 1998 Key Employee Incentive Compensation Plan, dated March 10, 1998 (now terminated) is incorporated by reference from our 1997 10-K report.

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- 10.29(2) Amendment No. 1 to 1998 Key Employees Incentive Compensation Plan, effective October 30, 2001 is incorporated by reference from our 2001 10-K report.
- 10.30 Asset Purchase Agreement, dated as of November 15, 2001, by and among DFB Pharmaceuticals, Inc., DPT Lakewood, Inc., West Pharmaceutical Services, Inc., West Pharmaceutical Services Lakewood, Inc., Charter Laboratories, Inc. and Paco Laboratories, Inc. is incorporated by reference from our Form 8-K dated November 20, 2001.
- 10.31 Side letter dated November 30, 2001 is incorporated by reference from our Form 8-K dated November 20, 2001.
- 10.32(2) 2004 Stock-Based Compensation Plan is incorporated by reference from our Proxy Statement for the 2004 Annual Meeting of Shareholders.
- 10.33(2) Form of Director 2004 Non-Qualified Stock Option Award Agreement, issued pursuant to the 2004 Stock-Based Compensation Plan is incorporated by reference from our 10-Q report for the quarter ended September 30, 2004.
- 10.34(2) Form of Director 2004 Stock Unit Award Agreement, issued pursuant to the 2004 Stock-Based Compensation Plan is incorporated by reference from our 10-Q report for the quarter ended September 30, 2004.
- 10.35(2) Form of Director 2004 Non-Qualified Stock Option Agreement, issued pursuant to the 2004 Stock-Based Compensation Plan is incorporated by reference from our 10-Q report for the quarter ended September 30, 2004.
- 10.36(2) Form of Executive 2004 Bonus and Incentive Share Award Notice, issued pursuant to the 2004 Stock-Based Compensation Plan is incorporated by reference from our 10-Q report for the quarter ended September 30, 2004.
- 10.37(2) Form of Executive 2004 Performance-Vesting Restricted Share Award Notice, issued pursuant to the 2004 Stock-Based Compensation Plan is incorporated by reference from of our 10-Q report for the quarter ended September 30, 2004.
- 10.38(2) Form of Executive 2005 Bonus and Incentive Share Award Notice is incorporated by reference from our 10-Q report for the quarter ended September 30, 2005.
- 10.39(2) Form of Executive 2005 Non-Qualified Stock Option Award Notice is incorporated by reference from our 10-Q report for the quarter ended September 30, 2005.
- 10.40(2) Form of Director 2005 Non-Qualified Stock Option Award Notice is incorporated by reference from our 10-Q report for the quarter ended September 30, 2005.
- 10.41(2) Form of Director 2005 Stock Unit Share Award Notice is incorporated by reference from our 10-Q report for the quarter ended September 30, 2005.
- 10.42(2) Form of Executive 2006 Bonus and Incentive Share Award is incorporated by reference from our 10-Q report for the quarter ended March 31, 2006.
- 10.43(2) Form of Executive 2006 Non-Qualified Stock Option Award is incorporated by reference from our 10-Q report for the quarter ended March 31, 2006.
- 10.44(2) Form of 2006 Performance-Vesting Restricted ("PVR") Share Award is incorporated by reference from our 10-Q report for the quarter ended March 31, 2006.

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- 10.45(2) Form of Director 2006 Non-Qualified Stock Option Award Notice is incorporated by reference from our 10-Q report for the quarter ended June 30, 2006.
- 10.46(2) Form of Director 2006 Stock Unit Award Notice is incorporated by reference from our 10-Q report for the quarter ended June 30, 2006.
- 10.47 West Pharmaceutical Services, Inc. 2003 Employee Stock Purchase Plan, effective as of June 1, 2003 is incorporated by reference from our Proxy Statement for the 2003 Annual Meeting of Shareholders.
- 10.48 West Pharmaceutical Services, Inc. Amended and Restated Employee Stock Purchase Plan, effective as of January 1, 2006, is incorporated by reference from our 10-K for the year ended December 31, 2005.
- 10.49 Extension Agreement, dated as of July 8, 2003, to Credit Agreement, dated as of July 26, 2000 (the "2000 Credit Agreement") among us and certain of our subsidiaries, the several banks and financial institutions listed on the signature pages thereto, and PNC Bank, National Association, as Agent is incorporated by reference from our 10-Q report for the quarter ended June 30, 2003.
- 10.50 Commitment and Acceptance, dated as of July 21, 2003, with respect to the Credit Agreement among us and certain of our subsidiaries, Manufacturers and Traders Trust Company and PNC Bank, National Association is incorporated by reference from our 10-Q report for the quarter ended June 30, 2003.
- 10.51 Credit Agreement, dated as of May 17, 2004 among us, certain of our subsidiaries, the banks and other financial institutions from time to time parties thereto and PNC Bank, National Association, as Agent is incorporated by reference from our 8-K report dated May 28, 2004.
- 10.52 Third Amendment, dated as of February 28, 2006, among us and certain of our direct and indirect subsidiaries listed on the signature pages thereto, the several banks and other financial institutions parties to the Credit Agreement (as defined therein), and PNC Bank, National Association, as Agent for the Banks, is incorporated by reference to Exhibit 10.1 of the our Current Report on Form 8-K, dated March 3, 2006.
- 10.53 Multi-Currency Note Purchase and Private Shelf Agreement, dated as of February 27, 2006, among us and The Prudential Insurance Company of America, Prudential Retirement Insurance and Annuity Company, Pruco Life Insurance Company, Pruco Life Insurance Company of New Jersey, American Skandia Life Assurance Corporation and Prudential Investment Management, Inc., is incorporated by reference to Exhibit 10.2 of the Company's Current Report on Form 8-K, dated March 3, 2006.
- 10.54(4) Agreement, effective as of January 1, 2005, between us and The Goodyear Tire & Rubber Company is incorporated by reference from our 10-Q report for the quarter ended June 30, 2005.
- 10.55(4) Supply Agreement, dated as of October 1, 2004, between us and Becton, Dickinson and Company is incorporated by reference from our 10-K report for the year ended December 31, 2005.
- 10.56 Distributorship Agreement, dated January 25, 2007, between us and Daikyo Seiko, Ltd.
- 10.57 Distributorship Agreement, dated January 25, 2007, between Daikyo Seiko, Ltd. and us.

- 10.58(4) Amended and Restated Technology Exchange and Cross License Agreement, dated January 25, 2007, between us and Daikyo Seiko, Ltd.
- 10.59(4) 2006-2010 Worldwide Butyl Polymer Supply/Purchase Agreement, entered into on October 6, 2006 and effective from January 1, 2006 through December 31, 2010, between us and ExxonMobil Chemical Company.
- 10.60(2) Confidentiality and Non-Competition Agreement, dated as of April 7, 2003, between us and Bruce S. Morra is incorporated by reference from our 10-Q report for the quarter ended June 30, 2003.
- 10.61(2) Amendment to Non-Competition Agreement dated as of May 1, 2003, between us and Bruce S. Morra is incorporated by reference from our 10-Q report for the quarter ended June 30, 2003.
- 10.62(2) Letter Agreement dated as of January 8, 2005 between us and Bruce S. Morra is incorporated by reference from our 2004 10-K report.
- 10.63(2) Amendment to Letter Agreement, dated as of May 1, 2003, between us and Robert S. Hargesheimer is incorporated by reference from our 2003 10-K report.
- 10.64(2) Letter Agreement dated as of March 30, 2006 between us and Donald E. Morel, Jr. is incorporated by reference from our 10-Q report for the quarter ended June 30, 2006.
- 10.65 First Amendment, dated as of May 18, 2005, between us, our direct and indirect subsidiaries listed on the signature pages thereto, the several banks and other financial institutions parties thereto, and PNC Bank, National Association, as Agent for the Banks is incorporated by reference from our 8-K report dated May 25, 2005.
- 10.66 Share and Asset Purchase Agreement, dated December 24, 2004 by and among us, West Pharmaceutical Services Group, Limited and Archimedes Pharma Ltd. is incorporated by reference from our 8-K report dated February 8, 2005.
- 10.67 Amendment No. 1 to Share and Asset Purchase Agreement, dated December 24, 2004 by and among West Pharmaceutical Services, Inc., West Pharmaceutical Services Group, Limited and Archimedes Pharma Ltd. is incorporated by reference from our 8-K report dated February 8, 2005.
- 10.68 Stock and Asset Purchase Agreement, dated April 28, 2005, by and among The Tech Group, Inc., us, Steve K. Uhlmann and Haldun Tashman is incorporated by reference from our 10-Q report for the quarter ended March 31, 2005.
- 10.69(3) Share and Interest Purchase Agreement, dated as of July 5, 2005, among us, West Pharmaceutical Services of Delaware, Inc., Medimop Medical Projects, Ltd., Medimop USA LLC and Freddy Zinger is incorporated by reference from our 8-K report dated July 8, 2005.

- 10.70 Note Purchase Agreement, dated as of July 28, 2005, among us and each of the purchasers listed on Schedule A thereto, is incorporated by reference from our 8-K report dated August 3, 2005.
11. Not Applicable.
12. Not Applicable.
16. Not Applicable.

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18. None.
21. Subsidiaries of the Company.
22. None.
23. Consent of Independent Registered Public Accounting Firm.
24. Powers of Attorney.
- 31.1 Certification by the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification by the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification by the Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification by Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
99. None.

-
- (1) We agree to furnish to the SEC, upon request, a copy of each instrument with respect to issuances of long-term debt of the Company and its subsidiaries.
- (2) Management compensatory plan.
- (3) We agree to furnish to the SEC, upon request, a copy of each exhibit to this Share and Interest Purchase Agreement.
- (4) Certain portions of this exhibit have been omitted pursuant to a confidential treatment request submitted to the SEC.

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Schedule of Agreements with Executive Officers

The Company has entered into change-in-control agreements with the executive officers listed below. Each agreement is substantially identical in all material respects to the form agreement and amendment thereto, set forth in Exhibits 10.16 and 10.17 to this 10-K report.

Joseph E. Abbott

Michael A. Anderson

Steven A. Ellers

William J. Federici

John R. Gailey III

Robert S. Hargesheimer

Richard D. Luzzi

DISTRIBUTORSHIP AGREEMENT

THIS DISTRIBUTORSHIP AGREEMENT (the "Agreement"), made and entered into this ___ day of **January, 2007**, between **WEST PHARMACEUTICAL SERVICES, INC. (formerly known as THE WEST COMPANY, INCORPORATED)**, a corporation organized under the laws of the Commonwealth of Pennsylvania, U.S.A., having a place of business at 101 Gordon Drive, Lionville, Pennsylvania 19341 (hereinafter referred to as "West"), and **DAIKYO SEIKO, LTD.**, a corporation organized under the laws of Japan, having a place of business at 38-2 Sumida 3-Chome, Sumida-Ku, Tokyo **131-0031**, Japan (hereinafter referred to as the "Distributor").

Background

Distributor has requested the right to distribute the Products (defined below) within the Territory (defined below). West and Distributor have determined that it is to their mutual benefit to have Distributor agree to sell the Products in the Territory under the terms set forth in this Agreement.

Terms

Intending to be legally bound, the parties agree as follows:

ARTICLE 1 CERTAIN DEFINITIONS

Terms defined in this Article 1 and elsewhere in this Agreement will throughout this Agreement have the meanings here or there provided. Defined terms may be used in the singular or in the plural, as sense shall require.

A "Change in Control" shall be deemed to have occurred when, in connection with or as the direct or indirect result of any acquisition or sale of any asset or capital stock of West or Distributor, as the case may be, whether or not approved by that company's board of directors or its shareholders, any entity or person either alone or acting in concert with others acquires shares of the company's stock and such acquisition results in that entity or person either alone or acting in concert with others directly or indirectly owning beneficially 51% or more of the company's outstanding shares.

"Net Sales" means gross sales of the Products less returns, customary trade discounts and amounts included in the sales price with respect to insurance, shipping and handling.

"Products" means the closures, vials, medical device components, and similar products used in connection with the packaging, delivery or dispensing of pharmaceutical products, along with materials for making the same, manufactured or sold by West or its subsidiaries.

"Territory" means the Nation of Japan.

ARTICLE 2 APPOINTMENT AND DUTIES OF DISTRIBUTOR

2.01 Appointment and Duties.

- (a) West appoints Distributor as its non-exclusive distributor for the Products within the Territory, and Distributor accepts such appointment.
- (b) During the term of this Agreement, Distributor will, at its own expense:
- (i) use commercially reasonable efforts to promote the sale of the Products within the Territory;
 - (ii) maintain inventories of the Products at levels agreed upon from time to time by West and Distributor;
 - (iii) establish sales offices in all reasonable locations;
 - (iv) ensure that at all times it employs a sufficient number of qualified sales, technical and other personnel to perform its obligations under this Agreement;
 - (v) deliver to West at least quarterly a written report which (A) indicates sales of the Products made by Distributor during the previous quarter (including customer's name, Product number, description, quantity and price), and (B) describes sales progress, marketing conditions, customer responses concerning the Products and activities of competitors within the Territory;
 - (vi) immediately advise West of the details of any complaints received from customers and others relating to the Products;
 - (vii) promptly advise West if Distributor has knowledge of the commencement or threat of any suit based on any claimed defect in any of the Products;
 - (viii) comply with good business practices and with all laws, regulations, rulings and requirements of all governmental authorities having jurisdiction over the subject matter of this Agreement; and
 - (ix) handle and store the Products in a proper, adequate and reasonable manner designed to maintain them in marketable condition.

ARTICLE 3 PROMOTION: PROPRIETARY RIGHTS

3.01 Promotional Materials. Upon request, West will provide to Distributor, at no charge, (a) reasonable quantities of sales and use literature, brochures and other promotional materials in the English language and samples of the Products, and (b) such additional sales assistance as Distributor may otherwise reasonably request. Distributor will be responsible, at its own expense, for translation of promotional materials into the languages employed in the Territory.

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3.02 No Modifications; Markings. Distributor will not make any modifications to the Products or their packaging without West's written consent. All Products sold by Distributor to its customers pursuant to this Agreement must bear all original markings, including the trademarks, logos, brand names, trade names and other designations (the "Marks"), placed on them by West at the time of delivery to Distributor, unless written consent to use other markings is obtained from West.

3.03 Ownership of Rights. Distributor declares and recognizes that all patents, know-how, trademarks, service marks, trade names, copyrights and other industrial and intellectual property rights relating to the Products (including without limitation all rights to the Marks) and the goodwill associated therewith belong exclusively to West. Distributor has no right to use, exploit, transfer or sublicense any such industrial or intellectual property rights. Distributor will promptly advise West of any known or threatened infringement of West's proprietary rights and support West (at West's request and expense) in securing and protecting patents, trademarks, service marks, trade and service names, license rights and other proprietary rights.

3.04 Grant of License to Use Marks. West grants to Distributor a non-transferable, royalty-free license, with right of sublicense, to use and display the Marks listed on Exhibit A in connection with the promotion and sale of the Products within the Territory. Exhibit A may be supplemented from time to time by West. West represents that it either owns or otherwise has the right to license such use of the Marks to Distributor. West shall indemnify and defend Distributor from all liabilities, losses and costs (including without limitation attorneys' fees) arising in connection with any claim that Distributor's use of the Marks infringes any trademark or other right of any third party.

ARTICLE 4 SALES TO DISTRIBUTOR

4.01 Orders. Distributor will submit orders to West from time to time for such Products as Distributor desires to purchase. No order for the Products from Distributor shall be effective until West has accepted the same in writing.

4.02 Pricing; Terms of Sale. Prices and terms of sale of Products shall be set by mutual agreement between the parties and reviewed at least annually.

4.03 Deliveries. West will exercise its best efforts to promptly ship Products ordered by Distributor; provided that West may delay or refuse to make any shipment if Distributor is then in default of any obligation under this Agreement or if any amount due from Distributor to West under any agreement is then unpaid. Unless otherwise agreed in advance, all deliveries will be made F.O.B. manufacturing plant location. West will determine the route and method of shipment. West will not be liable for nondelivery, misdelivery or late delivery which is caused by factors beyond its control, including without limitation war, riots, strikes, fires, floods, acts of God, inability to obtain materials, failure of carriers or compliance with any law, regulation or governmental order. West will have no liability to Distributor for any failure to deliver goods if their export or import is then prohibited by applicable law, regulation or government action.

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ARTICLE 5 WARRANTY: INDEMNIFICATION

5.01 Warranty. West represents and warrants to Distributor that the Products sold to Distributor pursuant to this Agreement will conform to West's written specifications for such products. The exclusive remedy for any breach of the warranty set forth above shall be as follows: West will at its option replace, repair or redesign, without charge to Distributor, or refund the invoice price with respect to any defective Product which was designed and manufactured by West, provided that a claim for such breach is made within one year of the sale of the Product in question. Products will be deemed defective only if so found after inspection by West at such place as it may specify. WEST MAKES NO OTHER WARRANTIES, EXPRESS OR IMPLIED, INCLUDING BUT NOT LIMITED TO ANY WARRANTY OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE, WITH RESPECT TO THE PRODUCTS. THERE ARE NO OTHER WARRANTIES WITH RESPECT TO THE PRODUCTS ARISING FROM ANY COURSE OF DEALING, USAGE OF TRADE OR OTHERWISE. IN NO EVENT SHALL WEST BE LIABLE TO DISTRIBUTOR FOR (A) INDIRECT, SPECIAL, INCIDENTAL OR CONSEQUENTIAL DAMAGES UNDER THIS AGREEMENT OR IN TORT, OR (B) WITH RESPECT TO ANY CLAIM, LAWSUIT, PROCEEDING OR OTHER ACTION BASED UPON ANY ACTION TAKEN BY DISTRIBUTOR WITHOUT PRIOR INSTRUCTION FROM WEST OR ANY ACTION INCONSISTENT WITH SUCH INSTRUCTION.

5.02 Restrictions on Representations. Distributor will not in any way make any representation or warranty regarding the Products other than those from time to time contained in West's sales literature or other publications.

5.03 Indemnification. Distributor will indemnify, defend and hold West harmless from any and all liabilities, losses, obligations, expenses (including without limitation reasonable attorneys' fees) and costs arising in connection with any lawsuit, proceeding or other action arising out of the operation of Distributor's business or related to any claim by a third party based, in whole or in part, on Distributor's distribution or use of the Products. The activities of any of Distributor's employees or agents will be considered activities of Distributor for purposes of this section. West will have the right, but not the obligation, to assume the defense of any such lawsuit, proceeding or action. West and Distributor will each give the other prompt notice of any such claim, lawsuit, proceeding or action.

ARTICLE 6 TERM AND TERMINATION

6.01 Term. The term of this Agreement will commence on the date first written above and, unless terminated earlier in accordance with other provisions of this Agreement, will continue for a period of 10 years from such date.

6.02 Termination. This Agreement may be terminated as follows:

- (a) By West or Distributor upon 90 days' written notice at any time after West ceases to be a shareholder of Distributor.
- (b) By mutual written consent of both parties at any time.

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(c) By either party in the event of a Change in Control of the other. The terminating party will make this decision within one year after learning of such Change in Control and provide written notice three months prior to the termination.

(d) By either party if the other party becomes the subject of a filing or a petition in bankruptcy, or in a judicial proceeding with the object of an arrangement with creditors, or if the rights of this Agreement are seized for the benefit of creditors, or if the other party becomes the subject of a petition for liquidation.

(e) By either party if the other party breaches a material provision of this Agreement through adverse action or a failure to act and such breach continues unremedied for 20 days despite written notification.

6.03 Effect of Termination. Upon termination of this Agreement, Distributor will immediately:

(a) cease to use any materials displaying any Mark, or any service mark or other means of product, service or business identification incorporating all or any part of any Mark, with regard to any product, service or business whatsoever, including, without limiting the foregoing, materials displaying the Marks listed in the attached Exhibit A;

(b) remove and discontinue the use of all signs, stationery, advertising and literature indicating that Distributor is a distributor or representative of, or is otherwise affiliated with, West;

(c) return all copies of confidential information in its possession or control to West and cease to use such confidential information for any purpose; and

(d) return all Products which Distributor has received but for which it has not made payment.

If this Agreement expires according to its terms under Section 6.01 hereof or is terminated earlier pursuant to Sections 6.02(a) or (b) hereof, then West shall bear the cost of returning Products pursuant to Section 6.02(d), otherwise Distributor shall bear such cost. Distributor waives the applicability and protection of all laws, regardless of jurisdiction, giving to Distributor any rights of indemnity or other compensation in lieu of notice or otherwise arising upon termination of this Agreement or any other relationship between West and Distributor. West will not be required to indemnify or pay any amount to Distributor, whether as compensation, balancing, relief or otherwise, as a result of the termination of this Agreement.

ARTICLE 7 MISCELLANEOUS

7.01 Relationship of the Parties. Distributor will act hereunder as an independent contractor with no authority, either express or implied, to obligate West in any respect. All personnel of Distributor will be employees or agents solely of Distributor, and no such employee or agent will represent himself to be an employee or agent of West.

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7.02 Severability. Unenforceability of any provision or provisions of this Agreement will not render unenforceable, or impair, the remainder of this Agreement. If any provision or provisions of this Agreement will be found to be invalid, illegal or unenforceable, either in whole or in part, this Agreement will be deemed amended to delete or modify as necessary the offending provision or provisions and to alter the bounds thereof in order to render it valid and enforceable.

7.03 Transferability of Rights and Obligations. Neither party may transfer or assign (whether voluntarily, involuntarily or by operation of law) any of its rights or obligations under this Agreement to any person or entity without the prior written consent of the other party. Any attempt to transfer or assign any rights or obligations under this Agreement in violation of this Section will be void. Subject to the foregoing, this Agreement will bind and inure to the benefit of permitted successors and assigns of the parties.

7.04 Notices. All notices permitted or required to be given hereunder will be written in English and will be deemed duly given (a) when delivered by hand, (b) ten (10) business days after it is mailed, certified or return receipt requested, with postage prepaid; (c) when sent by telex (with answerback), (d) when sent by telecopy (with receipt confirmed), or (e) when receipt is signed for when sent by Federal Express, DHL or other express delivery service. Notices will be addressed as follows:

If to West:

West Pharmaceutical Services, Inc.
101 Gordon Drive

Lionville, Pennsylvania 19341
Attention: President
Telecopier: (610) 594-3021

With a required copy to:

West Pharmaceutical Services, Inc.
101 Gordon Drive
Lionville, Pennsylvania 19341
Attention: General Counsel
Telecopier: (610) 594-3013

If to Distributor, to:

38-2, Sumida 3-Chome
Sumida-Ku
Tokyo 131-0031, Japan
Attention: Masamichi Sudo, President
Telecopier: 81 3 36101241

or at such other address as either party may direct the other in writing. Each party will promptly inform the other of any change of address or personnel to receive such notices.

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7.05 Modifications and Amendments. No modification, addition or amendment of this Agreement shall be binding on any party unless set forth in a document duly executed by or on behalf of such party. No waiver of any provision of this Agreement will constitute waiver of or excuse for any other breach or default. All waivers hereunder must be in writing signed by the party against which enforcement of such waiver is sought.

7.06 Headings. The headings preceding the text of the sections and subsections hereof are inserted solely for convenience of reference, and will not constitute a part of this Agreement, nor, will they affect its meaning, construction or effect.

7.07 Counterparts. This Agreement may be executed in counterpart, and each counterpart will be deemed to be an original instrument, provided that all such counterparts together will constitute only one agreement.

7.08 Governing Law and Venue. Japanese law shall be applicable to this Agreement. There are English language and Japanese language versions of this Agreement. The English language version is controlling. The first-instance jurisdiction over all controversies arising out of this Agreement shall lie with the Tokyo District Court or the United States District Court for the Eastern District of Pennsylvania.

7.09 Entire Agreement. This Agreement and the Exhibits hereto, each of which is incorporated herein, constitute the entire agreement between the parties with respect to the subject matter contained herein and supersedes all prior agreements, representations, statements, understandings, customs and trade usage; if any, whether written or oral. Distributor and West agree that the English language version of this Agreement shall control over translations of this Agreement into any other language.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be duly executed as of the day and year first above written.

DAIKYO SEIKO, LTD.

By /s/ MASAMICHI SUDO
Masamichi Sudo, President

WEST PHARMACEUTICAL SERVICES, INC.

By /s/ DONALD E. MOREL, PH.D.
Donald E. Morel, Ph.D.,
Chairman and Chief Executive Officer

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EXHIBIT A

MARKS



DISTRIBUTORSHIP AGREEMENT

THIS DISTRIBUTORSHIP AGREEMENT (the "Agreement"), made and entered into this ___ day of, January, 2007, between DAIKYO SEIKO, LTD., a corporation organized under the laws of Japan, having a place of business at 38-2 Sumida 3-Chome, Sumida-Ku, Tokyo 131-0031, Japan (hereinafter referred to as "Daikyo"), and WEST PHARMACEUTICAL SERVICES, INC. (formerly known as THE WEST COMPANY, INCORPORATED), a corporation organized under the laws of the Commonwealth of Pennsylvania, U.S.A., having a place of business at 101 Gordon Drive, Lionville, Pennsylvania 19341 (hereinafter referred to as "Distributor").

Background

Distributor has requested the right to distribute the Products (defined below) within the Territory (defined below). Daikyo and Distributor have determined that it is to their mutual benefit to have Distributor agree to sell the Products in the Territory under the terms set forth in this Agreement.

Terms

Intending to be legally bound, the parties agree as follows:

ARTICLE 1 CERTAIN DEFINITIONS

Terms defined in this Article 1 and elsewhere in this Agreement will throughout this Agreement have the meanings here or there provided. Defined terms may be used in the singular or in the plural, as sense shall require.

A "Change in Control" shall be deemed to have occurred when, in connection with or as the direct or indirect result of any acquisition or sale of any asset or capital stock of Daikyo or Distributor, as the case may be, whether or not approved by that company's board of directors or its shareholders, any entity or person either alone or acting in concert with others acquires shares of the company's stock and such acquisition results in that entity or person either alone or acting in concert with others directly or indirectly owning beneficially 51% or more of the company's outstanding shares.

"Net Sales" means gross sales of the Products less returns, customary trade discounts and amounts included in the sales price with respect to insurance, shipping and handling.

"Products" means the closures, vials, medical device components, and similar products used in connection with the packaging, delivery or dispensing of pharmaceutical products, along with materials for making the same, manufactured or sold by Daikyo or its subsidiaries.

"Territory" means all countries in the world, exclusive of the following identified countries: Japan, North Korea, South Korea, Taiwan, the Philippines, Hong Kong, Indonesia, Cambodia, Malaysia, Laos, Vietnam, Thailand, Myummer and Mongolia, it being understood and agreed that if any of the above nations should change their name, merge or otherwise join together, or separate, such successor nations shall also be included.

ARTICLE 2 APPOINTMENT AND DUTIES OF DISTRIBUTOR

2.01 Appointment and Duties.

- (a) Daikyo appoints Distributor as its non-exclusive distributor for the Products within the Territory, and Distributor accepts such appointment.
- (b) During the term of this Agreement Distributor will, at its own expense:
- (i) use commercially reasonable efforts to promote and develop the sales of the Products within the Territory;
 - (ii) maintain inventories of the Products at levels agreed upon from time to time by Daikyo and Distributor;
 - (iii) establish sales offices in all reasonable locations;
 - (iv) ensure that at all times it employs a sufficient number of qualified sales, technical and other personnel to perform its obligations under this Agreement;
 - (v) deliver to Daikyo at least quarterly a written report which (i) indicates sales of the Products made by Distributor during the previous quarter (including customer's name, Product number, description, quantity and price), and (ii) describes sales progress, marketing conditions, customer responses concerning the Products and activities of competitors within the Territory;
 - (vi) immediately advise Daikyo of the details of any complaints received from customers and others relating to the Products;
 - (vii) promptly advise Daikyo if Distributor has knowledge of the commencement or threat of any suit based on any claimed defect in any of the Products;
 - (viii) comply with good business practices and with all laws, regulations, rulings and requirements of all governmental authorities having jurisdiction over the subject matter of this Agreement; and
 - (ix) handle and store the Products in a proper, adequate and reasonable manner designed to maintain them in marketable condition.

ARTICLE 3 PROMOTION; PROPRIETARY RIGHTS

3.01 Promotional Materials. Upon request, Daikyo will provide to Distributor, at no charge, (a) reasonable quantities of sales and use literature, brochures and other promotional materials in the English language and samples of the Products, and (b) such additional sales assistance as Distributor may otherwise reasonably request. Distributor will be responsible, at its own expense, for translation of promotional materials into the languages employed in the Territory.

3.02 No Modifications: Markings. Distributor will not make any modifications to the Products or their packaging without Daikyo's written consent. All Products sold by Distributor to its customers pursuant to this Agreement must bear all original markings, including the trademarks, logos, brand names, trade names and other designations (the "Marks"), placed on them by Daikyo at the time of delivery to Distributor, unless written consent to use other markings is obtained from Daikyo.

3.03 Ownership of Rights. Distributor declares and recognizes that all patents, know-how, trademarks, service marks, trade names, copyrights and other industrial and intellectual property rights relating to the Products (including without limitation all rights to the Marks) and the goodwill associated therewith belong exclusively to Daikyo. Distributor has no right to use, exploit, transfer or sublicense any such industrial or intellectual property rights. Distributor will promptly advise Daikyo of any known or threatened infringement of Daikyo's proprietary rights and support Daikyo (at Daikyo's request and expense) in securing and protecting patents, trademarks, service marks, trade and service names, license rights and other proprietary rights.

3.04 Grant of License to Use Marks. Daikyo grants to Distributor a non-transferable, royalty-free license, with right of sublicense, to use and display the Marks listed on Exhibit A in connection with the promotion and sale of the Products within the Territory. Exhibit A may be supplemented from time to time by Daikyo. Daikyo represents that it either owns or otherwise has the right to license such use of the Marks to Distributor. Daikyo shall indemnify and defend Distributor from all liabilities, losses and costs (including without limitation attorneys' fees) arising in connection with any claim that Distributor's use of the Marks infringes any trademark or other right of any third party.

ARTICLE 4 SALES TO DISTRIBUTOR; DIRECT SALES

4.01 Orders. Distributor will submit orders to Daikyo from time to time for such Products as Distributor desires to purchase. No order for the Products from Distributor shall be effective until Daikyo has accepted the same in writing.

4.02 Pricing; Terms of Sale. Prices and terms of sale of Products shall be set by mutual agreement between the parties and reviewed at least annually.

4.03 Direct Sales. Daikyo reserves the right to market, distribute and sell Products directly to customers.

4.04 Deliveries. Daikyo will exercise its best efforts to promptly ship Products ordered by Distributor; provided that Daikyo may delay or refuse to make any shipment if Distributor is then in default of any obligation under this Agreement or if any amount due from Distributor to Daikyo under any agreement is then unpaid. Unless otherwise agreed in advance, all deliveries will be made F.O.B. manufacturing plant location. Daikyo will determine the route and method of shipment. Daikyo will not be liable for nondelivery, misdelivery or late delivery which is caused by factors beyond its control, including without limitation war, riots, strikes, fires, floods, acts of God, inability to obtain materials, failure of carriers or compliance with any law, regulation or governmental order. Daikyo will have no liability to Distributor for any failure to deliver goods if their export or import is then prohibited by applicable law, regulation or government action.

ARTICLE 5 WARRANTY; INDEMNIFICATION

5.01 Warranty. Daikyo represents and warrants to Distributor that the Products sold to Distributor pursuant to this Agreement will conform to Daikyo's written specifications for such products. The exclusive remedy for any breach of the warranty set forth above shall be as follows: Daikyo will at its option replace, repair or redesign, without charge to Distributor, or refund the invoice price with respect to any defective Product which was designed and manufactured by Daikyo, provided that a claim for such breach is made within one year of the sale of the Product in question. Products will be deemed defective only if so found after inspection by Daikyo at such place as it may specify. **DAIKYO MAKES NO OTHER WARRANTIES, EXPRESS OR IMPLIED, INCLUDING BUT NOT LIMITED TO ANY WARRANTY OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE, WITH RESPECT TO THE PRODUCTS. THERE ARE NO OTHER WARRANTIES WITH RESPECT TO THE PRODUCTS ARISING FROM ANY COURSE OF DEALING, USAGE OF TRADE OR OTHERWISE. IN NO EVENT SHALL DAIKYO BE LIABLE TO DISTRIBUTOR FOR (A) INDIRECT, SPECIAL, INCIDENTAL OR CONSEQUENTIAL DAMAGES UNDER THIS AGREEMENT OR IN TORT, OR (B) WITH RESPECT TO ANY CLAIM, LAWSUIT, PROCEEDING OR OTHER ACTION BASED UPON ANY ACTION TAKEN BY DISTRIBUTOR WITHOUT PRIOR INSTRUCTION FROM DAIKYO OR ANY ACTION INCONSISTENT WITH SUCH INSTRUCTION.**

5.02 Restrictions on Representations. Distributor will not in any way make any representation or warranty regarding the Products other than those from time to time contained in Daikyo's sales literature or other publications.

5.03 Indemnification. Distributor will indemnify, defend and hold Daikyo harmless from any and all liabilities, losses, obligations, expenses (including without limitation reasonable attorneys' fees) and costs arising in connection with any lawsuit, proceeding or other action arising out of the operation of Distributor's business or related to any claim by a third party based, in whole or in part, on Distributor's distribution or use of the Products. The activities of any of Distributor's employees or agents will be considered activities of Distributor for purposes of this section. Daikyo will have the right, but not the obligation, to assume the defense of any such lawsuit, proceeding or action. Daikyo and Distributor will each give the other prompt notice of any such claim, lawsuit, proceeding or action.

ARTICLE 6 TERM AND TERMINATION

6.01 Term. The term of this Agreement will commence on the date first written above and, unless terminated earlier in accordance with other provisions of this Agreement, will continue for a period of 10 years from such date.

6.02 Termination. This Agreement may be terminated as follows:

- (a) By Daikyo or Distributor upon 90 days' written notice at any time after Daikyo ceases to be a shareholder of Distributor.
- (b) By mutual written consent of both parties at any time.
- (c) By either party in the event of a Change in Control of the other party. The terminating party will make this decision within one year after learning of the Change in Control and provide written notice three months prior to the termination.
- (d) By either party if the other party becomes the subject of a filing or a petition in bankruptcy, or in a judicial proceeding with the object of an arrangement with creditors, or if the rights of this Agreement are seized for the benefit of creditors, or if the other party becomes the subject of a petition for liquidation.
- (e) By either party if the other party, breaches a material provision of this Agreement through adverse action or a failure to act and such breach continues unremedied for 20 days despite written notification.

6.03 Effect of Termination. Upon termination of this Agreement, Distributor will immediately:

- (a) cease to use any materials displaying any Mark, or any service mark or other means of product, service or business identification incorporating all or any part of any Mark, with regard to any product, service or business whatsoever, including, without limiting the foregoing, materials displaying the Marks listed in the attached Exhibit A;
- (b) remove and discontinue the use of all signs, stationery, advertising and literature indicating that Distributor is a distributor or representative of, or is otherwise affiliated with, Daikyo;
- (c) return all copies of the Confidential Information in its possession or control to Daikyo and cease to use such Confidential Information for any purpose; and
- (d) return all Products which Distributor has received but for which it has not made payment.

If this Agreement expires according to its terms under Section 6.01 hereof or is terminated earlier pursuant to Sections 6.02(a) or (b) hereof, then Daikyo shall bear the cost of returning Products pursuant to Section 6.02(d), otherwise Distributor shall bear such cost. Distributor waives the applicability and protection of all laws, regardless of jurisdiction, giving to

Distributor any rights of indemnity or other compensation in lieu of notice or otherwise arising upon termination of this Agreement or any other relationship between Daikyo and Distributor. Daikyo will not be required to indemnify or pay any amount to Distributor, whether as compensation, balancing, relief or otherwise, as a result of the termination of this Agreement.

ARTICLE 7 MISCELLANEOUS

7.01 Relationship of the Parties. Distributor will act hereunder as an independent contractor with no authority, either express or implied, to obligate Daikyo in any respect. All personnel of Distributor will be employees or agents solely of Distributor, and no such employee or agent will represent himself to be an employee or agent of Daikyo.

7.02 Severability. Unenforceability of any provision or provisions of this Agreement will not render unenforceable, or impair, the remainder of this Agreement. If any provision or provisions of this Agreement will be found to be invalid, illegal or unenforceable, either in whole or in part, this Agreement will be deemed amended to delete or modify as necessary the offending provision or provisions and to alter the bounds thereof in order to render it valid and enforceable.

7.03 Transferability of Rights and Obligations. Neither party may transfer or assign (whether voluntarily, involuntarily or by operation of law) any of its rights or obligations under this Agreement to any person or entity without the prior written consent of the other party. Any attempt to transfer or assign any rights or obligations under this Agreement in violation of this Section will be void. Subject to the foregoing, this Agreement will bind and inure to the benefit of permitted successors and assigns of the parties.

7.04 Notices. All notices permitted or required to be given hereunder will be written in English and will be deemed duly given (a) when delivered by hand, (b) ten (10) business days after it is mailed, certified or return receipt requested, with postage prepaid; (c) when sent by telex (with answerback), (d) when sent by telecopy (with receipt confirmed), or (e) when receipt is signed for when sent by Federal Express, DHL or other express delivery service. Notices will be addressed as follows:

If to Daikyo Seiko Ltd., to:

38-2, Sumida 3-Chome
Sumida-Ku
Tokyo 131-0031 Japan
Attention: Masamichi Sudo, President
Telecopier: 81 3 36101241

With a required copy to:

West Pharmaceutical Services, Inc.
101 Gordon Drive
Lionville, Pennsylvania 19341
Attention: General Counsel
Telecopier: (610) 594-3013

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If to Distributor, to:

West Pharmaceutical Services, Inc.
101 Gordon Drive
Lionville, Pennsylvania 19341
Attention: President
Telecopier: (610)594-3021

or at such other address as either party may direct the other in writing. Each party will promptly inform the other of any change of address or personnel to receive such notices.

7.05 Modifications and Amendments. No modification, addition or amendment of this Agreement shall be binding on any party unless set forth in a document duly executed by or on behalf of such party. No waiver of any provision of this Agreement will constitute waiver of or excuse for any other breach or default. All waivers hereunder must be in writing signed by the party against which enforcement of such waiver is sought.

7.06 Headings. The headings preceding the text of the sections and subsections hereof are inserted solely for convenience of reference, and will not constitute a part of this Agreement, nor, will they affect its meaning, construction or effect.

7.07 Counterparts. This Agreement may be executed in counterpart, and each counterpart will be deemed to be an original instrument, provided that all such counterparts together will constitute only one agreement.

7.08 Governing Law and Venue. There are English language and Japanese language versions of this Agreement. The English language version is controlling. The first-instance jurisdiction over all controversies arising out of this Agreement shall lie with the Tokyo District Court or the United States District Court for the Eastern District of Pennsylvania.

7.09 Entire Agreement. This Agreement and the Exhibits hereto, each of which is incorporated herein, constitute the entire agreement between the parties with respect to the subject matter contained herein and supersedes all prior agreements, representations, statements, understandings, customs and trade usage, if any, whether written or oral. Distributor and Daikyo agree that the English language version of this Agreement shall control over translations of this Agreement into any other language.

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IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be duly executed as of the day and year first above written.

DAIKYO SEIKO, LTD.

By /s/ MASAMICHI SUDO
Masamichi Sudo, President

WEST PHARMACEUTICAL SERVICES, INC.

By /s/ DONALD E. MOREL, PH.D.
Donald E. Morel, Ph.D.,
Chairman and Chief Executive Officer

MARKS

“Daikyo Flurotec Closures”

“Daikyo Flurotec”

“CZ”

“Daikyo Resin CZ CRYSTAL INNOVATION”

MATERIAL NOTED WITH [* *] IS CONFIDENTIAL
AND HAS BEEN DELETED PURSUANT TO A
REQUEST FOR CONFIDENTIAL TREATMENT,
AND FILED SEPARATELY WITH THE
SECURITIES AND EXCHANGE COMMISSION

[Execution Copy]

**AMENDED AND RESTATED
TECHNOLOGY EXCHANGE AND
CROSS LICENSE AGREEMENT**

THIS AMENDED AND RESTATED TECHNOLOGY EXCHANGE AND CROSS LICENSE AGREEMENT (the "Agreement"), made and entered into this day of January, 2007 by and between DAIKYO SEIKO, LTD., a corporation organized and existing under the laws of Japan, having a place of business at 38-2 Sumida 3-Chome, Sumida-Ku, Tokyo 131-0031, Japan (hereinafter, together with its Subsidiaries, referred to as "Daikyo") and WEST PHARMACEUTICAL SERVICES, INC. (formerly known as THE WEST COMPANY, INCORPORATED), a corporation organized and existing under the laws of the Commonwealth of Pennsylvania, United States of America, having a place of business at 101 Gordon Drive, Lionville, Pennsylvania 19341, United States of America (hereinafter, together with its Subsidiaries, referred to as "West"). West and Daikyo are sometimes referred to in this Agreement collectively as the "Parties" and each individually as a "Party."

WITNESSETH:

WHEREAS, West and Daikyo have entered into an Amended and Restated Technology Exchange and Cross License Agreement, dated January 30, 1997 (the "1997 Agreement"), which provides for the exchange of technology relating to the manufacture of closures, vials, medical device components, and similar products (defined herein as "Products") and the licensing of know-how and patents relating to such Products; and

WHEREAS, the Parties desire to amend and restate the 1997 Agreement to reflect certain changes to the provisions thereof;

NOW THEREFORE, in consideration of the mutual covenants herein set forth, the Parties hereto agree to amend and restate the 1997 Agreement as follows:

ARTICLE 1 CERTAIN DEFINITIONS

Terms defined in this Article 1 and parenthetically elsewhere in this Agreement will throughout this Agreement have the meanings here or there provided. Defined terms may be used in the singular or in the plural, as sense shall require.

A "Change in Control" shall be deemed to have occurred when, in connection with or as the direct or indirect result of any acquisition or sale of any assets or capital stock of West or Daikyo, as the case may be, whether or not approved by that company's board of directors or its shareholders, any entity or Person either alone or acting in concert with others acquires shares of the company's stock and such acquisition results in that entity or Person

either alone or acting in concert with others directly or indirectly owning beneficially 51% or more of the company's outstanding shares.

"Developments" means developments and improvements, whether or not patentable, relating to a Party's Licensed Patents, Know-How or Products produced thereby.

"First Commercial Sale of a Product" means the shipment of a Licensed Product to a customer in quantities of at least [**] units.

"Know-How" means all useful technical information that is not generally known or accessible but is not protected by a patent, which a Party uses or may use in connection with its manufacture of Products. Know-How of a Party may include, without limitation, documents, models, the design and configuration of molds, formulae, prototypes containing design and technical information, data, drawings, plans, specifications, formulations and reports, in written or non-written form. Know-How shall also include Developments.

"Licensed Patents" means patents owned by a Party and licensed to the other Party under the terms of this Agreement, or any interest in such patents, and all continuations, divisions, reissues or extensions of any of such patents, as well as any reexamination certificate relating thereto.

"Licensed Product" means Products whose process of manufacture or use incorporate Know-How or come within the scope of any unexpired claim of any Licensed Patent.

"Licensed Trademarks" means the trademarks of West or Daikyo, as the case may be, identified in Schedule A hereto. Schedule A may be amended from time to time by mutual consent of the Parties.

"Licensee" means West or Daikyo, as the case may be, in its capacity as licensee of Know-How or Licensed Patents.

"Licensor" means West or Daikyo, as the case may be, in its capacity as licensor of Know-How or Licensed Patents.

"Net Sales" means gross sales of the relevant Licensed Product less returns, customary trade discounts and amounts included in the sales price with respect to insurance, shipping, handling and taxes.

"Person" means an individual, partnership, corporation, trust or unincorporated organization, and a government or agency or political subdivision thereof.

“Products” means closures, vials, medical device components, and similar products used in connection with the packaging, delivery or dispensing of pharmaceutical products, along with materials for making the same, manufactured or sold by West or Daikyo. “West Products” means Products manufactured or sold by West, and “Daikyo Products” means Products manufactured or sold by Daikyo.

“Special Material, Formula or Process” means a material, formula, or process together with finished product specifications, used in or useful to the manufacture of Products, and which (i) constitutes Know-How or is protected by Licensed Patents and (ii) has demonstrated commercial potential.

“Subsidiaries” means (i) any corporation or other legal entity of which West or Daikyo owns 100% of the stock ownership or other equity interest, directly or indirectly, (ii) any other entity that both West and Daikyo consent to designate as a subsidiary, provided, however, that West or Daikyo may in any case revoke such consent for any reason without prejudice to the revoking Party, and (iii) in the case of West, West Pharmaceutical Services of Mexico, Inc. and Medimop Medical Projects, Ltd.

“Territory” means all countries in the world.

ARTICLE 2 FURNISHING OF KNOW-HOW

2.01 Furnishing of Know-How. To the extent that they are legally free to do so, the Parties shall (i) mutually furnish to each other their complete present Know-How, (ii) assist each other in the exploitation of such Know-How, (iii) keep each other fully and promptly informed as to all Developments, and (iv) cooperate to jointly develop new Products and improvements to existing Products for their mutual benefit and the benefit of their customers.

2.02 Exchange of Documents. Subject to the terms of any confidentiality or non-disclosure agreements or obligations that may be binding on a Party, upon request, the Parties will furnish each other with such records, work-drawings, other drawings, formulae and other technical records as may be necessary or desirable to further the purposes of this Agreement.

2.03 Assistance. Each Party may send personnel to the premises of the other Party for the purpose of acquainting such personnel with all existing and future Know-How so long as the normal course of production and business of the other Party are not disrupted by such personnel. Upon request, each Party shall send personnel to assist in acquainting the other Party with Know-How, but only in the event and to the extent that the normal course of production and business of the sending Party is not disrupted.

2.04 Expenses of Furnishing Know-How. All expenses incurred in connection with furnishing Know-How will be borne by the Party to which the Know-How is being furnished, except that the salaries of personnel and related salary costs will be borne in any case by their employer, unless also in respect of such salaries a different arrangement has been reached by prior written agreement.

ARTICLE 3 CROSS LICENSE

3.01 Daikyo License. Subject to the terms and conditions of this Agreement, West grants to Daikyo, and Daikyo accepts:

(a) The non-exclusive right and license to use and employ Licensed Patents of West solely in the manufacture, use and sale of Licensed Products in the Territory;

(b) The non-exclusive right and license to use and employ Know-How of West disclosed to Daikyo under this Agreement solely in the manufacture, use and sale of Licensed Products in the Territory;

(c) The non-exclusive right to use and employ Licensed Trademarks of West solely in the sale of Licensed Products in the Territory; and

(d) The right to sublicense any or all of the rights granted in paragraphs (a), (b) and (c) above to any Subsidiary of Daikyo but to no other Person.

3.02 West License. Subject to the terms and conditions of this Agreement, Daikyo grants to West, and West accepts:

(a) The non-exclusive right and license to use and employ Licensed Patents of Daikyo solely in the manufacture, use and sale of Licensed Products in the Territory;

(b) The non-exclusive right and license to use and employ Know-How of Daikyo disclosed to West under this Agreement solely in the manufacture, use and sale of Daikyo’s Licensed Products in the Territory;

(c) The non-exclusive right to use and employ Licensed Trademarks of Daikyo solely in the sale of Licensed Products in the Territory; and

(d) The right to sublicense any and all of the rights granted under paragraphs (a), (b) and (c) above to any Subsidiary of West but to no other Person.

3.03 Restrictions on Manufacturing Sites. The Parties acknowledge that the Licensor has an interest in assuring that (i) Licensed Products meet quality standards that are at least equivalent to those generally prevailing in the industry and (ii) Licensee shall keep all the technical information provided by Licensor in accordance with this Agreement secret. Licensee shall obtain prior written consent of Licensor with respect to Licensee’s manufacturing site(s) for Licensed Products and processes. Licensor shall not unreasonably withhold or delay such consent to Licensee’s manufacturing site(s) and processes. Notwithstanding the foregoing provisions, if Licensee’s manufacturing site(s) shall be located in any country (such as China) which may not comply with legal process and patent system, Licensor shall withhold such consent.

3.04 Negotiation of Sublicensing Rights. To the extent that Know-How subject to this Agreement is owned by third Persons, each Party shall use commercially reasonable efforts to negotiate contracts or agreements with such third Persons which permit sublicensing and technology transfer to the other Party and its permitted sublicensees in accordance with the terms of this Agreement.

3.05 Continuing Rights upon Expiration. Upon expiration of the full term of the rights granted under any Licensed Patents, the Licensee will have a perpetual, royalty-free, nonexclusive, fully paid-up license of the expired Licensed Patent to manufacture, use and sell Products which were Licensed Products within the Territory under the Licensed Trademarks (as such terms are in effect immediately prior to such expiration); provided, however, that the Licensee will comply with confidentiality restrictions in place with respect to any confidential information as may remain confidential, and provided, further, that the Licensee shall continue to pay royalties assigned to any Know-How under Section 4.04 hereof.

3.06 Acknowledgement of License. The Licensee’s Internet website and each written brochure, catalogue or other promotional material that displays or refers to a Licensed Product shall contain the following notation “[name of Licensed Product or Technology] licensed from [Licensor name]”, provided that Licensee may continue to use brochures and other promotional material that does not contain the notation to the extent it was already in use or on hand at the effective date of the Agreement. The Licensee’s Internet website, and each written brochure, catalogue or other promotional material that contains a Licensed Trademark or other registered trademark of the Licensor shall also identify the mark with the symbol “®” and appropriately indicate that the mark is a registered trademark of [Licensor name]. Licensor shall provide to Licensee a list of its registered marks and the countries or jurisdictions where such marks are registered with respect to any new trademarks that become so registered.

ARTICLE 4 ROYALTIES; FEES

4.01 General Rule. [**].

4.02 Designation and Disclosure of Special Material, Formula or Process. Before furnishing Know-How or granting the license of a Licensed Patent, either Party may declare that such Know-How or the Licensed Patent contains a “Special Material, Formula, or Process,” in which event the Parties shall consult with each other and mutually determine, before the Licensee elects to receive such Know-How or the license of the Licensed Patent, in which rank the Special Material, Formula, or Process shall be classified. In the event that the classification for rank is not agreed by the Parties, the rank should be “A” rank. If so designated, such Party shall promptly provide the other Party with such information concerning the Special Material, Formula, or Process as is necessary to enable the other Party to determine if such Special Material, Formula, or Process would be useful to it. Each transfer of a Special Material, Formula or Process shall be made pursuant to a separate transfer agreement, substantially in the form of Exhibit A hereto, which shall be executed at the time of transfer by the Parties involved. The Parties entered into separate transfer agreements pursuant to the 1997 Agreement. Such agreements shall continue in effect after execution of this Agreement in accordance with the terms of this Agreement.

4.03 Quality Assurances. The Licensor may provide a Certificate of Equivalency satisfactory in form and substance to the Licensee or to its sublicensee with respect to Licensed Products manufactured using a Special Material, Formula, or

Process after the Licensee has demonstrated that Licensed Products using the Special Material, Formula, or Process meet the finished product specifications provided by the Licensor.

4.04 Royalties Payable In Respect of a Special Material, Formula or Process.

(a) If the Licensee elects to utilize the Special Material, Formula, or Process in the manufacture and sale of Licensed Products, it shall pay royalties to the Licensor according to the table set forth below. If the Special Material, Formula, or Process involves both Know-How and is wholly or partially covered by one or more Licensed Patents, separate royalties may be assigned to the Know-How and Licensed Patent(s), as specified in the separate transfer agreement.

Royalty Payments Table
[Percentages are of Net Sales]

| Material, Formula, or Process Rank | Quantities | [**] | [**] | [**] |
|---|-------------------|-------------|-------------|-------------|
| S | | [**] | [**] | [**] |
| A | | [**] | [**] | [**] |
| B | | [**] | [**] | [**] |
| C | | [**] | [**] | [**] |
| D | [**] | | [**] | [**] |

Month “1” of the royalty payment schedule begins with the first month in which the First Commercial Sale of a Product occurs.

(a) Notwithstanding the foregoing provisions, if more than one Special Material, Formula, or Process is used together in the manufacture of a single Licensed Product, the total royalties due pursuant to this Section 4.04 will be aggregated, but in no event shall such royalties exceed [**] of Net Sales.

(b) Initial license fees due pursuant to Section 4.04 shall be paid within 30 days following execution of the transfer agreement, and all other royalties shall be paid quarterly within 25 days after the end of each calendar quarter. All amounts due are payable in the currency of the Licensor's country. Payments shall be accompanied by a statement identifying the Special Material, Formula, or Process and showing, in reasonable detail, the calculation of the payment.

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4.05 Exceptions to Payment of Royalties. Notwithstanding the provisions of this Agreement, the Special Materials, Formulas, or Processes set forth on Schedule B and licensed to the Licensee prior to the date of this Agreement shall be subject to the royalty payments schedule set forth below.

(a) In the case of [**], month "1" of the royalty payment schedule begins with the first month in which the First Commercial Sale of a Licensed Product occurs.

(b) In the case of [**], the [**] means the formulations (such as [**]), which became available to the customer's regular business before 10th day of May, 1992. The formulations of [**] and [**], which became available to the customer's regular business after 10th day of May, shall not apply to [**] and are not part of the transferred Know-How.

Royalty Payments Table for Previously Licensed Products
[Percentages are of Net Sales]

| Material, Formula, or Process Rank | [**] | [**] | [**] | [**] | [**] |
|---|-------------|-------------|-------------|-------------|-------------|
| S | | [**] | [**] | [**] | [**] |
| A | | [**] | [**] | [**] | [**] |
| B | | [**] | [**] | [**] | [**] |
| C | | [**] | [**] | [**] | [**] |
| D | [**] | | [**] | [**] | [**] |

4.06 Limitations on Payment of Royalties.

(a) All existing monetary obligations of the Licensee to the Licensor will cease with respect to (i) any Licensed Product that is no longer covered by at least one valid claim in a Licensed Patent and (ii) any Know-How which becomes publicly available in the industry.

(b) If in any suit involving the validity or infringement of claims of any Licensed Patents, such claims have been held to be invalid, or not infringed, by a final judgment or decree from which no appeal can be taken, then in that event the Licensee shall thereafter be free of any royalty obligation hereunder to the same extent, as and to the non-infringing subject matter, as the Party in whose favor said judgment or decree shall have been entered, while said final judgment or decree shall be in effect.

4.07 Additional Fees and Commissions. Unless otherwise agreed on a purchase-by-purchase basis, if the Licensee wishes to acquire special production or laboratory machinery or equipment, the development of which was directed and financed by

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the Licensor, whether such equipment or machinery is manufactured by the Licensor or by a third Person, and if such machinery or equipment is not readily available to users other than the Parties, the Licensee shall appoint the Licensor its agent to acquire such equipment or machinery and shall pay the Licensor a commission equal to [**] of the invoiced cost of such equipment or machinery, excluding charges for handling, shipping, insurance and taxes.

ARTICLE 5 PATENTS

5.01 Right to File Patent Applications.

(a) Each Party has the right, but is not obligated, in respect of its own inventions to file patent applications (including utility models) covering the manufacture, use or sale of Products in its own name and at its own expense in any country.

(b) If a Licensor shall not have filed an application for a Patent and, upon inquiry, such Licensor indicates that it does not intend to file any such application, then such Licensee, at its own expense, may file applications therefor in such country. In such event, the Licensor shall cooperate with the Licensee in the making and filing of any such application, and the Licensee will reimburse the Licensor for any expense incurred by the Licensor in providing such assistance, promptly upon receipt of an invoice therefor.

(c) If a Licensee shall file an application for a patent pursuant to paragraph (b) above, such Licensee may not assign or abandon any patent rights arising therefrom without the consent of the Licensor.

5.02 Duty to Assist. The Parties shall assist each other in the filing of patent applications under the preceding Section and in the maintenance and defense of corresponding patents, including furnishing each other with all required declarations and records. The expenses shall be borne by the assisted Party. The Parties shall also assist each other in the registration of licenses granted under this Agreement, as required by law.

5.03 Prosecution, Maintenance and Defense. Neither Party is obligated to prosecute patent applications, or to maintain and defend such patent applications or any patents resulting therefrom of the other Party hereto, unless such other Party shall reasonably request specific action therefor and shall undertake to bear all expenses related thereto. In case one Party intends not to maintain or defend any patent resulting from its own invention, such Party shall inform the other Party in order to enable such other Party to undertake such maintenance or defense at its own cost and expense.

ARTICLE 6 INFRINGEMENT

6.01 Notice. If either Party becomes aware of actual or threatened infringement by a third Person of the Licensed Patents, Licensed Trademarks, or

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misappropriation by third Persons of Know-How licensed under this Agreement, it will promptly notify the other Party in writing.

6.02 Right to Bring Suit. The Licensee will be entitled by itself and at its own expense to bring suit in its name or in the Licensor's name against any infringement of any Licensed Patent, Licensed Trademark and/or misappropriation of Know-How if, in the Licensee's judgment, such infringement and/or misappropriation is likely to interfere with the rights granted or reserved to it under this Agreement. The Licensor agrees to join the Licensee as a plaintiff in any such suit, as may be required by law, and will cooperate in the prosecution of any such suit, at the request of the Licensee, provided that the Licensee will reimburse the Licensor for its reasonable expense, including reasonable attorneys' fees, for such cooperation. The Licensor may elect to participate in any such suit at its own expense by counsel of its own choosing. The Licensee will retain all amounts recovered, whether by judgment, award, settlement or otherwise, in any suit commenced and maintained to its conclusion by the Licensee, except that after deduction of the reasonable expenses and reasonable attorneys' fees of Licensee and the Licensor, the Licensee will share any remaining recovery with the Licensor on the basis of the Licensee retaining [**] of the remaining recovery and the Licensor receiving [**] of such remaining recovery.

6.03 Option to Bring Suit. If the Licensee fails to bring suit with respect to infringement or misappropriation of any Licensed Patent and/or Licensed Trademark and/or Know-How within 60 days after notice thereof, the Licensor will then have the right to bring suit in its own name and at its own expense. The Licensee agrees to join such suit and/or cooperate in the prosecution of any such suit, at the request of the Licensor, as a party plaintiff, provided that the Licensor will reimburse the Licensee for its reasonable expenses, including reasonable attorneys' fees, for such cooperation. In the event the Licensor exercises such right, the Licensor will retain all amounts recovered, whether by judgment, award, settlement or otherwise.

ARTICLE 7 WARRANTIES AND LIMITATIONS THEREOF

7.01 Authority to Enter Agreement. Each of Daikyo and West represents and warrants to the other that it has the right to enter into this Agreement, and that there are no outstanding assignments, grants, licenses, encumbrances, obligations or agreements, either written, oral or implied, inconsistent with this Agreement.

7.02 No Assertion. Each Party represents and warrants to the other that it will not assert against the other any Patent, trademark and/or other intellectual property right now owned or hereafter acquired, that would interfere with the other Party's permitted activities within the scope of the licenses herein granted.

7.03 Disclaimer. No Party warrants the validity of any present or future industrial property rights or the freedom of such industrial property rights or of any Know-How furnished under this Agreement from industrial property rights of third Persons. No Party warrants the freedom of any Know-How furnished under this Agreement from faults, or the technical feasibility or economic exploitability of such Know-How.

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ARTICLE 8 INDEMNIFICATION

No Assumption of Liability: Indemnification. The Licensor assumes no liability to the Licensee or third Persons with reference to the performance characteristics of the Licensed Products manufactured, distributed and sold by the Licensee hereunder or with respect to any other claim made or asserted by any third Person with respect to the manufacture, use and sale by the Licensee hereunder, and the Licensee agrees to indemnify and hold harmless the Licensor against losses incurred through claims of third Persons against the Licensor as a result of such manufacture, distribution and sale by the Licensee of Licensed Products.

ARTICLE 9 TERM AND TERMINATION; DEFAULT

9.01 Term. The term of this Agreement will commence on the date first written above and, unless terminated earlier in accordance with other provisions of the Agreement, shall extend for a period of ten years from such date.

9.02 Termination. This Agreement may be terminated as follows:

(a) By West or Daikyo upon 90 days' written notice at any time after West ceases to be a shareholder of Daikyo.

(b) By mutual written consent of both Parties at any time.

(c) By either Party in the event of a Change in Control of the other Party. The terminating Party will make this decision within one year after learning of such Change in Control and provide written notice three months prior to the termination.

(d) By either Party if the other Party becomes the subject of a filing or a petition in bankruptcy, or in a judicial proceeding with the object of an arrangement with creditors, or if the rights of this Agreement are seized for the benefit of creditors, or if the other Party becomes the subject of a petition for liquidation.

(e) By either Party if the other Party breaches a material provision of this Agreement through adverse action or a failure to act and such breach continues unremedied for 20 days despite written notification.

9.03 Continuing Obligations After Termination. For a period of 30 days following termination of this Agreement under Section 9.02, the Parties will negotiate terms (including royalty payments) under which they may continue to utilize Know-How, Licensed Trademarks and to make, use or sell Licensed Products under the Licensed Patents. If no agreement is reached within that time period:

(a) Each Party shall immediately cease and desist from any and all making, using and selling of Licensed Products, provided that each Party may complete and sell or use all Licensed Products produced or commenced before notice of termination was given;

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(b) Each Party will immediately cease and desist from any and all use of Confidential Information received under this Agreement from the other Party and will not at any time disclose to others or assist others in using Confidential Information supplied by the other Party;

(c) Each Party will, at its expense, promptly return all tangible Confidential Information received under this Agreement, including all written or printed materials and all copies thereof;

(d) Each Party and all sublicensees of each Party will immediately cease using all Licensed Trademarks, except to the extent that use thereof may be reasonable and necessary in connection with the sale of products permitted by paragraph (a) above; and

(e) Neither Party will use, disclose to others, or assist others in using Know-How received from such licensor hereunder and will continue to abide by confidentiality obligations.

Each Party agrees to cause each of its sublicensees and any other Person to whom it has disclosed Know-How in accordance with this Agreement to comply with the foregoing provisions.

9.04 Survival. Notwithstanding anything to the contrary in this Agreement, the continuing rights and obligations of the Parties and any cause of action or claim of either Party, accrued or to accrue, because of any breach or default by the other Party, will survive any termination of this Agreement to the degree necessary to permit their complete fulfillment or discharge, and as to any particular piece of Know-How, will continue until such information becomes public knowledge through no fault of the disclosee.

ARTICLE 10 MISCELLANEOUS

10.01 Severability. Unenforceability of any provision or provisions of this Agreement will not render unenforceable, or impair, the remainder of this Agreement. If any provision or provisions of this Agreement are found to be invalid, illegal or unenforceable, either in whole or in part, this Agreement will be deemed amended to delete or modify as necessary the offending provision or provisions and to alter the bounds thereof in order to render it valid and enforceable.

10.02 Transferability of Rights and Obligations. Neither Party may transfer or assign (whether voluntarily, involuntarily or by operation of law) any of its rights or obligations under this Agreement to any Person without the prior written consent of the other Party. Any attempt to transfer or assign any rights or obligations under this Agreement in violation of this Section will be void. Subject to the foregoing, this Agreement will bind and inure to the benefit of permitted successors and assigns of the Parties.

10.03 Notices. All notices permitted or required to be given hereunder will be written in English and will be deemed duly given: (a) when delivered by hand, (b) ten

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(10) business days after it is mailed, certified or return receipt requested, with postage prepaid, (c) when sent by telecopy (with receipt confirmed) or (d) when receipt is signed for when sent by Federal Express, DHL or other express delivery service. Notices will be addressed as follows:

If to West, to:
West Pharmaceutical Services, Inc.
101 Gordon Drive
Lionville, Pennsylvania 19341
Attention: President
Telecopier: (610) 594-3021

With a required copy to:

West Pharmaceutical Services, Inc.
101 Gordon Drive
Lionville, Pennsylvania 19341
Attention: General Counsel
Telecopier: (610) 594-3013

If to Daikyo Seiko Ltd., to:
38-2, Sumida 3-Chome
Sumida-Ku
Tokyo 131-0031, Japan
Attention: Masamichi Sudo, President
Telecopier: 81 3 36101241

or at such other address as either Party may direct the other in writing. Each Party will promptly inform the other of any change of address or personnel to receive such notices.

10.04 Modifications and Amendments. No modification, addition or amendment of this Agreement shall be binding on any Party unless set forth in a document duly executed by or on behalf of such Party. No waiver of any provision of this Agreement will constitute waiver of or excuse for any other breach or default. All waivers hereunder must be in writing signed by the Party against which enforcement of such waiver is sought.

10.05 Headings. The headings preceding the text of the sections and subsections hereof are inserted solely for convenience of reference, and will not constitute a part of this Agreement, nor, will they affect its meaning, construction or effect.

10.06 Counterparts. This Agreement may be executed in counterpart, and each counterpart will be deemed to be an original instrument, provided that all such counterparts together will constitute only one agreement.

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10.07 Governing Law and Venue. Japanese law shall be applicable to this Agreement. There are English language and Japanese language versions of this Agreement. The English language version is controlling. The first-instance jurisdiction over all controversies arising out of this Agreement shall lie with the Tokyo District Court or the United States District Court for the Eastern District of Pennsylvania.

10.08 Entire Agreement. This Agreement, together with the Exhibit and Schedules hereto and each transfer agreement covering a Special Material, Formula or Process, each of which is incorporated herein, constitute the entire agreement of the parties with respect to the subject matter contained herein and supersedes any prior agreements or understandings, written or oral, between the parties with respect to the subject matter hereof, provided, however, that any transfer agreement covering a Special Material, Formula or Process executed prior to the date hereof shall remain in full force and effect in accordance with the terms thereof.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be duly executed as of the day and year first above written.

DAIKYO SEIKO, LTD.

By /s/ Masamichi Sudo
Masamichi Sudo, President

WEST PHARMACEUTICAL SERVICES, INC.

By /s/ Donald E. Morel, Ph.D.
Donald E. Morel, Ph.D.
Chairman and Chief Executive Officer

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TRANSFER AGREEMENT

This Agreement, made and entered into this ___ day of _____, ___ by and between _____, a corporation organized and existing under the laws of _____ (“the “Licensee”), and _____, a corporation organized and existing under the laws of _____ (“the “Licensor”).

WITNESSETH:

WHEREAS, Licensor and Licensee are parties to an Amended and Restated Technology Transfer and Cross License Agreement dated January , 2007 between Daikyo Seiko, Ltd. and West Pharmaceutical Services, Inc. (the “License Agreement”) (terms not defined herein having the same meanings assigned to such terms in the License Agreement); and

WHEREAS, the License Agreement provides, among other things, for the licensing of certain Know-How and/or Licensed Patents to manufacture, use and sell Licensed Products embodying a designated Special Material, Formula or Process at a royalty rate described therein; and

WHEREAS, the parties desire to designate such a Special Material, Formula or Process and fix the royalty rate applicable thereto.

NOW, THEREFORE, the parties hereto agree as follows:

- 1. The following is hereby designated as a Special [Process] [Formula] [Material]:
- 2. For purposes of determining the royalty to be paid under the License Agreement, such Special [Process] [Formula] [Material] shall have a Rank of “ ” [and an initial license fee of _____ shall be paid within 30 days following execution of the Agreement by the Licensee].
- 3. The Special [Process] [Formula] [Material] is covered by the following Licensed Patent(s):
- [4. Royalties shall be assigned separately to Know-How and the Licensed Patents in the following proportion:
 % of Royalties assigned to Licensed Patent(s): ____%
 % of Royalties assigned to Know-How: ____%]
- 5. The Licensor shall furnish the Special [Process] [Formula] [Material] to the Licensee for the purpose of manufacturing, using and selling Products in accordance with the terms of the License Agreement immediately following execution of this Agreement by Licensee.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be duly executed as of the day and year first written above.

[LICENSEE]

By: _____

[LICENSOR]

By: _____

SCHEDULE A

TRADEMARKS

Daikyo Trademarks

- Daikyo Flurotec
- Daikyo Flurotec Closures
- Daikyo Resin CZ Crystal Innovation
- CZ

West Trademarks

- West Spectra
- Westar
- West



SCHEDULE B

PRE-EXISTING TECHNOLOGY TRANSFER AGREEMENTS

| Know-How | Rank | Contract date |
|----------|------|---|
| [**] | A | 22 nd day of September, 1992 |
| [**] | B | 2 nd day of February, 1992 |
| [**] | B | 10 th day of May, 1992 |
| [**] | C | 2 nd day of February, 1992 |
| [**] | S | 2 nd day of February, 1992 |
| [**] | A | 19 th day of July, 2001 |
| [**] | D | 31 st day of October, 2003 |
| [**] | D | 31 st day of October, 2003 |

MATERIAL NOTED WITH [] IS CONFIDENTIAL AND HAS BEEN DELETED
PURSUANT TO A REQUEST FOR CONFIDENTIAL TREATMENT, AND FILED
SEPARATELY WITH THE SECURITIES AND EXCHANGE COMMISSION**

WEST PHARMACEUTICAL SERVICES
EXXONMOBIL CHEMICAL COMPANY
2006 - 2010 WORLDWIDE BUTYL POLYMER SUPPLY/PURCHASE AGREEMENT

ExxonMobil Chemical Company (“EMCC” or “Seller”), a division of Exxon Mobil Corporation, and certain of Exxon Mobil Corporation’s Affiliates, which Affiliates EMCC expects to concur in the terms of this Agreement, (collectively, “EMCC/A”) hereby agree to supply West Pharmaceutical Services (“WPS” or “Buyer”) and its Affiliates (collectively, “WPS/A”) with Exxon® Butyl, Exxon Chlorobutyl, Exxon Bromobutyl, and Exxon Star-branched Chlorobutyl polymers (collectively called “Products”) under the terms and conditions set out below.

AFFILIATES

EMCC/A participating in this Agreement are listed in Attachment A. WPS/A participating in this Agreement are listed in Attachment B. The EMCC Affiliates and West Affiliates covered under Agreement are defined as those in which EMCC and WPS, respectively, own more than 50% and has operating control. EMCC/A will support new volumes of standard EMCC grades required for the new China operation (assuming majority owned and operated by WPS). [**]

EMCC and WPS each represent and warrant that each has the authority to bind its respective Affiliates so listed in the terms of this Agreement and will provide documentation of authority to WPS and EMCC, respectively, upon request. This list of participating affiliates in Attachments A and B are non-exclusive to the extent that new WPS locations and EMCC Affiliates may be added during the term of this Agreement by mutual consent.

TERM OF AGREEMENT

This Agreement is for the period January 1, 2006 through December 31, 2010. It is the intent of both parties to [**] following negotiation of the terms and conditions of this Agreement unless either party [**] of this Agreement. Negotiations between the parties to renegotiate the terms and conditions of this Agreement will commence at least 6 months prior to the expiration of this Agreement, December 31, 2010.

LOCATION OF SUPPLY

| North America | Latin America | Europe | Asia-Pacific |
|----------------------|----------------------|----------------|---------------------|
| USA | Brazil | Denmark | Singapore |
| | Mexico | France | China |
| | | Germany | |
| | | United Kingdom | |
| | | Serbia | |

SUPPLY/PURCHASE VOLUMES

The intention of both parties is for EMCC/A to provide a minimum of 80% of WPS/A’s butyl polymer requirements with the exception of [**]. Should WPS/A approve EMCC/A [**], EMCC/A will supply at WPS/A’s discretion. At the request of WPS, EMCC will supply higher volumes to accommodate WPS’s request.

EMCC/A will supply approximately [**] of Product to WPS/A during each calendar quarter for 2006. Each calendar year, thereafter, EMCC/A will supply volumes to be agreed upon, but no less than the previous year unless the parties mutually agree to a lower volume.

EMCC/A will guarantee WPS/A [**] of a Butyl Product grade that is intended to be eliminated or rationalized, provided EMCC/A can physically produce the grade cost effectively. In cases where such product may exceed the EMCC/A normal age limit specification, WPS/A will agree to waive the product age specification.

PRICING

Products sold by EMCC/A to WPS/A during the term of this Agreement shall be sold subject to the appropriate EMCC/A “Standard Terms and Conditions/Acknowledgment of Purchase Order” or invoice. If none exist, the appropriate Affiliates will enter into an agreement outlining the terms and conditions of Product sales not covered in this Agreement. Invoicing and payment will be in U.S. dollars or in the local currency of each country involved in this Agreement, as agreed upon between the respective EMCC and WPS Affiliates. In the event of a conflict between the Standard Terms and Conditions/Acknowledgment of Purchase Order, the terms and conditions outlined in this Agreement will govern.

Prices to WPS/A and the prices from which all Discounts will be calculated will be EMCC/A FOB List Prices, in US dollars per metric ton, then in effect for the particular Product (“Base Prices”), subject to the following provisions:

- EMCC/A agrees to not change the WPS/A Bases Prices in effect on the date of execution of this Agreement through December 31, 2006, except as noted below; thereafter, WPS/A Base Prices may be adjusted [**] per calendar year, except as noted below
- [**]
- EMCC/A may reopen Base Price negotiations based on the cost of energy. The EXW Production Plant Net Invoiced (“NIP”) shall be a function of the Brent crude oil evolution (as further defined below), in order to reflect the cost of energy. Should Brent crude oil price at any moment during the lifetime of this Agreement remain for a three-month period in one of the Brent crude oil price

brackets mentioned below, the Parties agree to meet and discuss a possible increase or decrease of NIP. [**]

- List price for [**] \$[**] per metric ton effective January 1, 2006. The price for same will [**] on January 1, 2007
- [**]
- All Products will be [**] WPS/A Base Prices. This [**] payment terms from date of invoice receipt at WPS, payable via wire transfer, [**] after receipt of invoice. EMCC/A will [**] shall be reviewed independently by region (North America, Mexico, Europe, Singapore and Brazil). [**]

QUANTITY ADJUSTMENT

If, during the term of this Agreement, Seller's terms and conditions for Products of like quality (i.e., comparable properties, consistency and performance) are no longer competitive, in whole or in part, Buyer may notify Seller. Within a reasonable period after notice, the parties shall enter into good faith negotiations regarding Buyer's proposed changes in the terms and conditions of the contract. In the event the negotiations do not result in a mutually acceptable resolution, Buyer shall have the right to reduce the contractual quantity of Product by the amount of the affected Product at issue.

INVOICING AND [**]

In North America, Europe and Singapore, EMCC/A will invoice WPS/A at [**] on all purchases subject to [**] as outlined above.

CREDIT

If the financial responsibility of either party becomes impaired or unsatisfactory to the other in terms of a party's ability to fulfill this Agreement, the other party may demand adequate security of a type satisfactory to it to assure performance of this Agreement, or if such security is not furnished when requested, the party demanding such security may withhold performance until such security is furnished. EMCC may require cash in advance for Product to such one or more of WPS/A immediately upon notification to such one or more of WPS/A. Such action by EMCC shall not constitute a change of payment terms hereunder.

PRICING BASIS AND PAYMENT TERMS

In the USA and Europe, the EMCC/A List Prices are FOB plant. Payment terms are net [**] days from the date of the invoice [**].

In Latin American countries, the pricing basis is FAS U.S. Gulf Coast/Europe or DAF U.S./Mexico border. Freight and handling charges of \$[**] per metric ton for FAS U.S. Gulf Coast/Europe shipments or \$[**] per metric ton for DAF U.S./Mexico border will

be added to the EMCC/A FOB pricing basis to determine Latin America net pricing. Payment terms are net [**] days. [**].

In Singapore, the pricing basis is CIF destination port. Freight charges of [**] will be added to the net FOB invoice prices to arrive at the CIF pricing basis. Payment terms are net 30 days [**].

JOINT PROGRAMS

EMCC and WPS agree to pursue mutual programs of interest for the purpose of enabling technical exchange, providing processing assistance, or other productivity or cost reduction initiatives.

EMCC agrees to provide WPS an annual economic/market review in the third quarter of each calendar year of this Agreement to assist WPS in its corporate planning efforts.

CONSIGNMENT STOCK

In Europe, EMCC/A will continue to supply consigned Product. EMCC/A and WPS/A agree to continue to evaluate alternate methods (e.g. scheduled billing) to replace consigned inventory by no later than December 2006.

[**]

ECONOMIC CONDITIONS AND TRENDS

It is understood and agreed that the basis for this Agreement is an extraordinary level of mutual trust and confidence between the parties, not only in matters or price, quality, and service relating to the quantities of Product purchased and sold hereunder, but also with respect to the accommodation of changes that may develop in the business environment or the pursuit of such mutual undertakings as may benefit either or both of the parties to this Agreement. Moreover, the terms relating to quantity and price presume of continuation of economic conditions and trends now prevailing, including but not limited to levels of industrial production, tire demand, labor rates, energy costs, and foreign exchange relationships. In the event that, in the view of either party, a significant change of any kind does occur which materially and significantly alters the value received by either party in this transaction, that party may, upon written notice of its election and reasons therefore, request that this Agreement be renegotiated and the other party will be obligated to respond within ten (10) days agreeing to enter into the renegotiation unless the request is formally withdrawn. Neither party shall either unreasonably request such renegotiation or unreasonably withhold agreement to so renegotiate.

FAILURE IN PERFORMANCE

No liability shall result to EMCC/A or WPS/A from delay in performance or non-performance in whole or in part caused by circumstances reasonably beyond

the control of the party affected, including but not limited to, acts of God, terrorist activity, transportation failure, breakdowns, equipment failure, shortage or inability to obtain Product or raw material for Product, or good-faith compliance with any governmental

order or request (whether valid or invalid). Regardless, however, of the occurrence or nonoccurrence of any such circumstances, if supplies of Product, or feedstock for making Product, from any of EMCC/A's existing sources are curtailed or are inadequate to meet EMCC/A's own requirements and/or its obligations to its customers, EMCC/A's obligation to deliver Product during such period shall be reduced to the extent necessary, in EMCC/A's reasonable judgment, to apportion fairly among EMCC/A's own requirements and its customers (whether under contract or not) such Product as received and as may be available in the ordinary and usual course of EMCC/A's business from any existing sources of supply at the location(s) from which deliveries like those covered hereby are normally shipped. EMCC/A shall not be obligated to purchase or obtain Product, or feedstock to make Product, to replace deliveries omitted or curtailed under this paragraph.

GOVERNING LAW

This Agreement shall be governed by the laws of the State of Texas. Notwithstanding any other provision in this Agreement or any other document, neither this Agreement nor any other document shall constitute an agreement between EMCC/A and WPS/A which would cause EMCC/A to take any action that is in conflict with or prohibited by U.S. law.

ENTIRE AGREEMENT

This Agreement and the "Standard Terms and Conditions/Acknowledgement of Purchase Order" or invoice constitutes the complete and exclusive statement of the terms of agreement between EMCC/A and WSP/A and supersedes any and all agreements, representations and understandings, oral and written, made prior to signing and relating to the subject matter of this Agreement.

Accepted and Agreed to by
West Pharmaceutical Services, Inc.

Accepted and Agreed to by
ExxonMobil Chemical Company
A division of Exxon Mobil Corp.

This 25th day of September, 2006

this 6th day of October, 2006

/s/ Donald E. Morel Jr.

/s/ A.J. Sullivan

By: Donald E. Morel Jr.

By: A.J. Sullivan

Title: Chairman and C.E.O.

Title: Global V.P., Butyl

ATTACHMENT A

**West Pharmaceutical Services
ExxonMobil Chemical Company
2006-2010 Supply/Purchase Agreement**

List of ExxonMobil Divisions and Affiliates

For Sales in the U.S.A.

ExxonMobil Division Affiliate: ExxonMobil Chemical Company
13501 Katy Freeway
HOUSTON, TX 77079

Contact: Mr. Mike Brownlow
Sells to WPS Affiliates: West Pharmaceutical Services

For Sales in Brazil and Mexico

ExxonMobil Quimica Ltda
Rua Libero Badaro, 377 - 8 andar
01009-000 Sao Paulo - SP, BRAZIL

Contact: Sr Jose Alves
Sells to WPS Affiliates: Brazil and Mexico

For Sales in the UK, Denmark and Germany

ExxonMobil Chemical Belgium
A Division of ExxonMobil Petroleum & Chemical, BVBA
Registered Office: Polderdijkweg B-2030 Antwerp,
VAT BE 0416.375.270
BoA Antwerp EUR 685-6691011-19

Contact: Dr. Wolfgang Voelker
Sales to WPS Affiliates: West Pharmaceutical Services Cornwall Limited West
Pharmaceutical Services Deutschland GmbH & Co. KG

For Sales in France

ExxonMobil Chemical Belgium
A division d'ExxonMobil Petroleum & Chemical, BVBA
dont le siege social est etabli a Polderdijkweg, B-2030
Anvers, Belgique, RPM Anvers, TVA BE 0416.375.270 (compte bancaire)
BoA Anvers EUR 685-6691011-19

Contact: Dr. Wolfgang Voelker
Sales to WPS Affiliates: West Pharmaceutical Services France S.A.
Le Nouvion-en-Thierache, France

For Sales in Singapore

ExxonMobil Affiliate: ExxonMobil Chemical Asia Pacific,
Division of ExxonMobil Asia Pacific Pte. Ltd.
1 HarbourFront Place
#06-00 HarbourFront Tower One
SINGAPORE

Contact: Mr. Lim Keng Huat

Sells to WPS Affiliate: West Pharmaceutical Services Singapore Pte. Ltd.

ATTACHMENT B

**West Pharmaceutical Services
ExxonMobil Chemical Company
2006 - 2010 Supply/Purchase Agreement**

List of West Pharmaceutical Services Affiliates

BRAZIL

West Pharmaceutical Services Brasil Ltda
Diadema, Sao Paulo, Brazil

DENMARK

West Pharmaceutical Services Danmark A/S
Horsens, Denmark

FRANCE

West Pharmaceutical Services France S.A.
Le Nouvion-en-Thierache, France

GERMANY

West Pharmaceutical Services Deutschland
GmbH & Co. KG
Eschweiler, Germany

SERBIA

West Pharmaceutical Services Beograd
Kovin, Serbia

MEXICO

The West Company, Mexico, S.A. de C.V
Jiutepec, Morelos, Mexico

SINGAPORE

West Pharmaceutical Services Singapore Pte. Ltd.
Jurong, Singapore

UNITED KINGDOM

West Pharmaceutical Services Cornwall Limited
St. Austell, Cornwall, England

U.S.A.

West Pharmaceutical Services
101 Gordon Drive
Lionville, PA19341

SUBSIDIARIES OF THE COMPANY

| | <u>State/County of Incorporation</u> | <u>Stock Ownership</u> |
|--|--|----------------------------|
| West Pharmaceutical Services, Inc | Pennsylvania | Parent Co. |
| Tech Group North America, Inc. | Arizona | 100.0% |
| West Pharmaceutical Services Lakewood, Inc. | Delaware | 100.0 |
| West Pharmaceutical Services Canovas, Inc. | Delaware | 100.0 |
| West Pharmaceutical Services Vega Alta, Inc. | Delaware | 100.0 |
| West Pharmaceutical Services of Delaware, Inc. | Delaware | 100.0 |
| West Pharmaceutical Services Delaware Acquisition, Inc. | Delaware | 100.0 |
| West Monarch Analytical Laboratories LLC | Delaware | 100.0 |
| West Pharmaceutical Services of Florida, Inc. | Florida | 100.0 |
| Tech Group Grand Rapids, Inc. | Michigan | 100.0 |
| Citation Plastics Co. | New Jersey | 100.0 |
| Medimop USA LLC | Ohio | 90.0(a) |
| West Pharmaceutical Services Argentina S.A. | Argentina | 100.0 |
| West Pharmaceutical Services Australia Pty. Ltd. | Australia | 100.0 |
| West International Sales Corporation | Barbados | 100.0 |
| West Pharmaceutical Services Brasil LTDA. | Brasil | 100.0 |
| West Pharmaceutical Services Colombia S.A. | Colombia | 98.2(b) |
| West Pharmaceutical Services Holding Danmark ApS | Denmark | 100.0 |
| West Pharmaceutical Services Danmark A/S | Denmark | 100.0 |
| West Pharmaceutical Services Finance Danmark ApS | Denmark | 100.0 |
| West Pharmaceutical Services Limited Danmark A/S | Denmark | 100.0 |
| West Pharmaceutical Services Group Limited | England | 100.0 |
| West Pharmaceutical Services Drug Delivery & Clinical Research Centre Ltd. | England | 100.0 |
| West Pharmaceutical Services Cornwall Ltd. | England | 100.0 |
| Plasmec PLC | England | 100.0 |
| West Pharmaceutical Services Lewes Ltd. | England | 100.0 |
| West Pharmaceutical Services Dublin, Ltd. | England | 100.0 |
| West Pharmaceutical Services France S.A. | France | 99.9(c) |
| West Pharmaceutical Services Holding France SAS | France | 100.0 |
| West Pharmaceutical Services Holding GmbH | Germany | 100.0 |
| West Pharmaceutical Services Verwaltungs GmbH | Germany | 100.0 |
| West Pharmaceutical Services Deutschland GmbH Co KG | Germany | 100.0 |
| Tech Group Ireland | Ireland | 100.0 |
| Medimop Projects North — Israel | Israel | 90.0(a) |
| Medimop — Israel | Israel | 90.0(a) |
| West Pharmaceutical Services Italia S.r.L. | Italy | 100.0 |
| Tech Group de Mexico SRL de CV | Mexico | 100.0 |
| (MFG) Tech Group Puerto Rico, Inc. | Puerto Rico | 100.0 |
| West Pharmaceutical Services Beograd | Serbia | 100.0 |
| West Pharmaceutical Services Singapore Pte. Ltd | Singapore | 100.0 |
| West Pharmaceutical Services Hispania S.A. | Spain | 100.0 |
| West Pharmaceutical Services Venezuela C.A. | Venezuela | 100.0 |

(a) 10% is owned directly by the previous owner

(b) 1.55% is held in treasury by West Pharmaceutical Services Colombia S.A.

(c) In addition, .01% is owned directly by 8 individual shareholders who are officers of the Company

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We hereby consent to the incorporation by reference in the Registration Statement on Forms S-3 (Registration Nos. 333-128438, 333-88358 and 333-133863) and Forms S-8 (Registration Nos. 333-106977 and 333-115175) of West Pharmaceutical Services, Inc. of our report dated February 26, 2007 relating to the financial statements, financial statement schedule, management's assessment of the effectiveness of internal control over financial reporting and the effectiveness of internal control over financial reporting, which appears in this Form 10-K.

/s/ PricewaterhouseCoopers LLP
PricewaterhouseCoopers LLP

Philadelphia, PA
February 26, 2007

POWER OF ATTORNEY

The undersigned hereby authorizes and appoints Donald E. Morel, Jr. and John R. Gailey III, and each of them, as her attorneys-in-fact to sign on her behalf and in her capacity as a director of West Pharmaceutical Services, Inc., and to file, the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2006 and all amendments, exhibits and supplements thereto.

Date: February 27, 2007/s/ JENNE K. BRITELL

Jenne K. Britell

POWER OF ATTORNEY

The undersigned hereby authorizes and appoints Donald E. Morel, Jr. and John R. Gailey III, and each of them, as his attorneys-in-fact to sign on his behalf and in his capacity as a director of West Pharmaceutical Services, Inc., and to file, the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2006 and all amendments, exhibits and supplements thereto.

Date: February 27, 2007/s/ L. ROBERT JOHNSON

L. Robert Johnson

POWER OF ATTORNEY

The undersigned hereby authorizes and appoints Donald E. Morel, Jr. and John R. Gailey III, and each of them, as her attorneys-in-fact to sign on her behalf and in her capacity as a director of West Pharmaceutical Services, Inc., and to file, the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2006 and all amendments, exhibits and supplements thereto.

Date: February 27, 2007/s/ PAULA A. JOHNSON

Paula A. Johnson

POWER OF ATTORNEY

The undersigned hereby authorizes and appoints Donald E. Morel, Jr. and John R. Gailey III, and each of them, as his attorneys-in-fact to sign on his behalf and in his capacity as a director of West Pharmaceutical Services, Inc., and to file, the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2006 and all amendments, exhibits and supplements thereto.

Date: February 27, 2007/s/ WILLIAM H. LONGFIELD

William H. Longfield

POWER OF ATTORNEY

The undersigned hereby authorizes and appoints Donald E. Morel, Jr. and John R. Gailey III, and each of them, as his attorneys-in-fact to sign on his behalf and in his capacity as a director of West Pharmaceutical Services, Inc., and to file, the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2006 and all amendments, exhibits and supplements thereto.

Date: February 27, 2007/s/ JOHN P. NEAFSEY

John P. Neafsey

POWER OF ATTORNEY

The undersigned hereby authorizes and appoints Donald E. Morel, Jr. and John R. Gailey III, and each of them, as his attorneys-in-fact to sign on his behalf and in his capacity as a director of West Pharmaceutical Services, Inc., and to file, the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2006 and all amendments, exhibits and supplements thereto.

Date: February 27, 2007/s/ ANTHONY WELTERS

POWER OF ATTORNEY

The undersigned hereby authorizes and appoints Donald E. Morel, Jr. and John R. Gailey III, and each of them, as his attorneys-in-fact to sign on his behalf and in his capacity as a director of West Pharmaceutical Services, Inc., and to file, the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2006 and all amendments, exhibits and supplements thereto.

Date: February 27, 2007

/s/ GEOFFREY F. WORDEN

Geoffrey F. Worden

POWER OF ATTORNEY

The undersigned hereby authorizes and appoints Donald E. Morel, Jr. and John R. Gailey III, and each of them, as his attorneys-in-fact to sign on his behalf and in his capacity as a director of West Pharmaceutical Services, Inc., and to file, the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2006 and all amendments, exhibits and supplements thereto.

Date: February 27, 2007

/s/ ROBERT C. YOUNG, M.D.

Robert C. Young, M.D.

POWER OF ATTORNEY

The undersigned hereby authorizes and appoints Donald E. Morel, Jr. and John R. Gailey III, and each of them, as his attorneys-in-fact to sign on his behalf and in his capacity as a director of West Pharmaceutical Services, Inc., and to file, the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2006 and all amendments, exhibits and supplements thereto.

Date: February 27, 2007

/s/ PATRICK J. ZENNER

Patrick J. Zenner

CERTIFICATION

I, Donald E. Morel, Jr., Ph.D., certify that:

1. I have reviewed this annual report on Form 10-K of West Pharmaceutical Services, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ DONALD E. MOREL, JR., PH.D.

Donald E Morel, Jr., Ph.D.

Chairman of the Board and Chief Executive Officer

Date: February 28, 2007

CERTIFICATION

I, William J. Federici, certify that:

1. I have reviewed this annual report on Form 10-K of West Pharmaceutical Services, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ WILLIAM J. FEDERICI

William J. Federici

Vice President and Chief Financial Officer

Date: February 28, 2007

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350
AS ADOPTED PURSUANT TO SECTION 906 OF
THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of West Pharmaceutical Services, Inc. (the "Company") on Form 10-K for the period ending December 31, 2006 filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Donald E. Morel, Jr., Chairman and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial position and results of operations of the Company.

/s/ DONALD E. MOREL, JR., PH.D.

Donald E. Morel, Jr., Ph.D.

Chairman of the Board and Chief Executive Officer

February 28, 2007

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350
AS ADOPTED PURSUANT TO SECTION 906 OF
THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of West Pharmaceutical Services, Inc. (the "Company") on Form 10-K for the period ending December 31, 2006 filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, William, J. Federici, Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial position and results of operations of the Company.

/s/ WILLIAM J. FEDERICI

William J. Federici
Vice President and Chief Financial Officer

February 28, 2007
